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ALASKA POWER AUTHORITY
SUSITNA HYDROELECTRIC PROJECT

INTRODUCTION TO THE
AMENDMENT TO THE LICENSE APPLICATION
BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION
NOVEMBER 1985

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This document provides an overview of the history and present status of the Alaska Power Authority's application for a license to construct and operate the Susitna Hydroelectric Project. In addition, the principal economic and environmental issues relating to the licensing of the Project are addressed. The reader should refer to the Draft Amendment for more detailed discussion of these and other aspects of the Project, including engineering design, construction and operation issues.

I. THE HISTORY AND PRESENT STATUS OF THE SUSITNA PROJECT

In February, 1983, the Alaska Power Authority (Power Authority) filed an application with the Federal Energy Regulatory Commission (FERC) seeking a license to construct and operate a two-dam hydroelectric project on the Susitna River in south central Alaska. The Susitna Project is the centerpiece of a long-term plan for meeting demand for electricity in the "Railbelt" region of the State, relying primarily on hydroelectric development, supplemented as necessary by additional thermal-fired generation.

The Power Authority's decision to seek a license for the Susitna Project was the product of over three decades of State and Federally-sponsored studies of the potential for hydropower development in the Susitna River basin. In 1980, the Power Authority commissioned Acres American, Inc. (Acres) to undertake a complete review and reassessment of the economic, engineering,

environmental and financial feasibility of a number of potential Susitna River development schemes. The Acres feasibility study, completed in 1982, reaffirmed prior conclusions of the United States Army Corps of Engineers (COE) that a two-dam project at the Watana and Devil Canyon sites represents the preferred plan for the productive, economic and environmentally sound development of the Susitna River's hydroelectric potential.

To further test the feasibility of the Susitna Project, the Governor, pursuant to legislative direction, secured an independent, comparative evaluation of the Susitna Project and various alternative means of meeting future demand for electricity in the Railbelt. The resulting series of reports prepared by Battelle Pacific Northwest Laboratories concluded that the Susitna Project, over the long term, is the preferred means for providing power to the Railbelt. Based on this consistent history of analytic support for the Susitna Project, the Power Authority, acting on express legislative authorization, filed its application with the FERC seeking a license for the two-dam Project.

In May 1985, the Power Authority concluded that a number of substantial benefits would derive from modification of the plan for construction of the Project to provide for completion of construction in three stages, rather than the two proposed in the February 1983 license application. While "staging" will not alter the character of the fully completed Project, it will reduce labor and material requirements for the initial Watana development, thereby reducing the "upfront" costs of construction. Moreover, staging will permit the development of generation capacity from the Project to match more closely the Railbelt's load growth and need for replacement of existing capacity.

The modification of the Project to incorporate the 3-stage development plan requires the filing of a formal license application amendment (Amendment). To ensure that the views of State and Federal resource agencies and other interested persons are meaningfully addressed in the Amendment, the Power Authority is now circulating a draft Amendment for a 60-day comment period.

After reviewing these comments, the Power Authority will revise the draft Amendment as appropriate, and submit the formal Amendment to the FERC in February or March 1986.

II. THE DRAFT AMENDMENT

Although the Amendment process has been undertaken primarily to reflect the 3-stage development plan, the Power Authority has substantially revised the application in a number of other respects to reflect the wealth of information that has evolved over the last 2-1/2 years. Both the economic and environmental analyses have been re-examined and modified since the initial filing in February 1983.

The economic re-evaluation has again produced the conclusion that the Susitna Project is, over the long term, the least expensive means for meeting future Railbelt electricity requirements. The analysis presented in the Amendment demonstrates that the "least cost" thermal alternative can be expected to cost Railbelt ratepayers about 1.5 times as much as the "with Susitna" alternative over the first 50 years of the project's life. In terms of "present value", this would mean that, should Susitna not be built, electricity costs associated with the construction and operation of the "least cost" alternatives to Susitna would absorb an additional \$2 billion over this period, reducing disposable income and inhibiting economic activity.

These conclusions are the product of a more conservative set of economic assumptions than were set out in the February application. It is recognized that analysis of the Project necessarily depends upon the ability to forecast events into the next century. This means that any analysis of the Project, whether favorable or unfavorable, is burdened with uncertainty. To ensure that the Susitna Project is evaluated by reference to reasonable forecasts, previous assumptions have been scrutinized and tested against the mainstream of current opinion and in many instances have been revised. For example, the present analysis presumes a lower rate of oil price increase

than previously contemplated and does not assume any real price increase after the year 2023. Similarly, the Power Authority has assumed that Cook Inlet natural gas supplies will substantially exceed the levels of proven reserves currently estimated by the Alaska Department of Natural Resources. In addition, the forecasts of economic, population and electricity demand growths have been reconsidered and reduced. Finally, a number of "sensitivity analyses" have been undertaken to test the Project's viability against a range of more conservative alternative assumptions.

On the basis of the revised economic analysis, the Power Authority remains persuaded that the FERC license should be pursued. Since the filing of the application, the data and analysis underlying the project have substantially matured. This has occurred, in part, as a response to the FERC environmental impact analyses and also as a result of extensive ongoing consultations in Alaska with State and Federal resource agencies. Through this process the Power Authority has identified appropriate studies and a comprehensive list of environmental issues to be addressed in the FERC proceeding and over the course of the Project's development. The Power Authority's guiding policy objective has been, and continues to be, to develop the hydropower potential of the Susitna River with no net loss of beneficial habitat for fish and wildlife. Toward this end, the Power Authority has developed plans for mitigation of possible adverse environmental effects of project development. Recognizing the State's commitment to prudent and environmentally sound use of its natural resources, the mitigation measures outlined in the draft Amendment contemplate an investment of over \$300,000,000 over the life of the Project. These include special design features in the project to accommodate water quality concerns, habitat modification to facilitate fish migration and spawning, as well as ongoing monitoring over the life of the Project to ensure environmentally sound construction and operation.

The Power Authority has also used the ongoing consultation process to re-examine its proposed flow regime against the rigors of the "no-net-loss" standard. On the basis of comments and modeling studies suggested by

resource agencies, the Power Authority has altered the originally proposed flow regime to constrain the flow released from the Project within limits designed to maintain river conditions necessary to support productive fish habitat. In sum, the ongoing consultation process has significantly improved the project and confirmed the Power Authority's earlier conclusion that the Susitna Project is the environmentally preferred means for meeting Railbelt power needs.

The following sections provide a more detailed examination of the essential aspects of the analysis contained in the Draft Amendment including:

- o A brief Project Description
- o Economic and Financial Analysis; and
- o Environmental Analysis.

III. PROJECT DESCRIPTION

The Susitna Hydroelectric Project, as presented in the draft License Amendment, is a two-dam hydroelectric development to be located on the Susitna River some 116 air miles north-northeast of Anchorage and approximately 144 air miles south of Fairbanks (See Exhibit 1).

The two dam sites are the Watana site, planned for a rockfill dam to be located at river mile (RM) 184, and the Devil Canyon site, planned for a concrete arch dam at RM 152, some 32 miles downstream from the Watana site. The project development is proposed to be constructed in three stages as described below.

Stage I of the development, planned for completion in 1999, would consist of a 700 foot high rockfill dam at the Watana site shown on Exhibit 2. This structure, with a crest at el. 2,025 ft., would impound 4.3 million acre-feet of water in a reservoir some 39 miles long with a surface area of 19,900 acres. Four turbine/generator units with a combined nominal capacity of 440 Megawatts (MW) would generate an average annual energy of 2,400

Gigawatt Hours (GWh). The dependable capacity of this installation would be 300 MW during the critical months of December and January when the electrical demand of the Railbelt system is highest.

Stage II, to be completed in 2005, would be a 646 foot high double curvature concrete arch dam at the Devil Canyon site shown on Exhibit 3. Devil Canyon Dam, with a crest at el. 1,463 ft., would impound 1.1 million acre-feet of water (0.35 million acre feet of live storage) in a 26-mile long reservoir having a surface area of 7,800 acres. Four turbine/generator units at Devil Canyon with a combined nominal capacity of 680 MW would generate an average annual energy of 2,350 GWh; the December-January dependable capacity would be 388 MW. The addition of the Devil Canyon facility will permit greater flexibility in the operation of the Watana facility, thereby increasing its dependable capacity to 417 MW.

Stage III of the project, to be completed in 2012, would consist of raising the Watana Dam crest to el. 2,205 ft. (resulting in an 885 foot high dam) shown on Exhibit 2. This raise would increase the storage to 9.5 million acre-feet of water in a 48-mile long reservoir having a surface area of 38,000 acres. Two additional turbine/generator units would be installed and this addition, in combination with the increase in turbine operating head would raise the nominal capacity at Watana to 1,110 MW. The increased water storage would raise the average annual energy of Watana to 3,500 GWh and that of Devil Canyon to 3,400 GWh.

Completion of this final stage would bring the Susitna Hydroelectric Project development to its final nominal capacity and energy levels of 1,790 MW and 6,900 GWh respectively. The 1,790 MW capacity is the average capacity under average head of the two plants; during the critical months of December and January, the project would have a dependable capacity of 1,620 MW.

Access for construction of all three stages would be via a 44-mile road running south from about mile 23 of the Denali Highway (Milepost 112) to the Watana site and, as Stage II begins, continuing for 39 miles west along the

uplands north of the Susitna River to the Devil Canyon site. In addition, a 12-mile long extension of the railroad from Gold Creek (river mile 137 on the Susitna River) east to Devil Canyon would be constructed to complete the project access facilities.

Power from the two dams would be transmitted via power lines to a substation to be built at Gold Creek, about 37 air miles east-southeast of the Watana site. At that point the existing Anchorage-Fairbanks Intertie would carry power to the two major Railbelt population centers with appropriate upgrading of the system as the three stages come on-line.

IV. ECONOMIC AND FINANCIAL ANALYSIS

The following discussion provides an overview of the economic analysis that has been performed by the Alaska Power Authority (Power Authority) concerning the Susitna Hydroelectric Project. The starting point is the forecast of new electric generating capacity that will be required in the Railbelt over the course of the planning period. This is followed by review of the primary alternatives identified in meeting those requirements. A comparison of the costs of Susitna and those of the least cost alternatives to Susitna is then presented, followed by consideration of State contribution levels that would facilitate Susitna project financing.

Future Electric Generating Capacity Requirements

In order to estimate the amount of new plant capacity that will have to be provided in the future, two elements must be examined:

1. future electricity demand; and
2. the expected retirement schedule for existing plants. Even in the absence of demand growth, new plant capacity will be required to replace existing plants as they reach the end of their useful lives.

Electricity Demand Forecast. There are many factors that exert significant influence on the forecast of electricity demand, including consumer income, the price of electricity and competing forms of energy, industrial development, commercial use and the number of residential households. Of these, commercial demand and the number of households are the most influential determinants of total demand in the Railbelt. The number of households is related to the level of population, and both commercial use and population are determined primarily by the level of employment. Therefore, the employment forecast that underlies the Power Authority electricity demand forecast is presented below. Statewide employment figures are shown. Since about 70% of the state population lives in the Railbelt, the statewide trends are closely indicative of Railbelt trends.

Exhibit 4 displays total employment from 1962 to 1984 and the Power Authority forecast of employment from 1985 to 2010. Three categories are shown: basic sector, support sector, and state and local government. Wages and salaries in the basic sector are supported by payments from sources outside the state; e.g., export revenues, tourist expenditures, federal government outlays. The support sector is driven by the circulation of funds in the local economy that were initially drawn through the basic sector. State and local government has elements of both and is broken out separately as a result. Of the three categories shown, the major contributor to employment growth since statehood has been the support sector followed by state and local government. Support sector growth has been traceable primarily to a substantial increase in the ratio of support employment to basic employment. The Power Authority forecast implies a continued long-run increase in this ratio, though at a much reduced rate, along with a moderate long-run decline in state and local government employment. Basic sector employment in the aggregate is expected to increase gradually.

Exhibit 5 displays the components of basic employment. Federal government employment is expected to remain nearly constant during the planning period, following years of gradual decline that occurred in the military segment.

For the forecast of employment growth in mining and petroleum, it is assumed that additional development of marginal North Slope fields such as Kuparuk, Endicott, and Lisburne will take place, as well as additional exploration and development of the Outer Continental Shelf. However, development of heavy oil fields such as West Sak and construction of a North Slope natural gas pipeline are assumed not to occur prior to 2010.

Though the figures for hard rock mining are small in comparison with oil and gas, it is also assumed that Beluga coal will be developed for export during the 1990s, and that the Red Dog and Quartz Hill mining prospects will also be developed.

In the Fisheries, Forest Products, and Agriculture category, the forecast implies a very low rate of growth. The figures for Fisheries and Forest Products dominate the category, and exhibit such low growth rates due primarily to the assumption that biological resource constraints severely limit any significant increase in the harvesting effort. It is assumed that U.S. fishermen will successfully penetrate the bottomfish segment of the industry. Finally, it is assumed that Tourism employment will continue to grow at a fairly steady pace over the planning period.

State and local government employment is shown in Exhibit 6. It is assumed that various revenue enhancement measures will allow current employment levels to be maintained for several years. In addition, employment is predicated on use of the Power Authority oil price forecast, which is higher than the forecast developed by the Alaska Department of Revenue. However, it is anticipated that declining North Slope oil production will eventually force a reduction in employment. The Power Authority forecast anticipates that state and local government employment in 2010 will be about the same as it was in 1980.

The forecast for support sector employment is shown in Exhibit 7. As stated earlier, it is anticipated that the ratio of support to basic employment will continue to grow in the long run, though at a lower rate than

experienced over the last 25 years. This is consistent with the assumption that real per capita income will grow in the long run, and that real income growth will generate a corresponding increase in domestic purchases of goods and services. It is also consistent with national trends and expectations for an economy that exhibits faster support sector growth than basic sector growth.

The product of all these assumptions is a long run employment forecast that is intended to provide a reasonable base case for planning. It is recognized that there are plausible variations that would produce higher or lower results.

The employment forecast leads to the statewide population forecast shown in Exhibit 8. Regional allocation produces the forecast of Railbelt population shown in Exhibit 9. As noted earlier, population (expressed as the number of households) and employment are the most significant inputs to the load forecasting model that produces the forecasts of electric energy demand and peak demand shown in Exhibits 10 and 11. For comparison, the most recent combined forecast of demand growth obtained from the Railbelt utilities is also displayed.

Retirement Schedules and Need for New Capacity. Retirement schedules for existing plants were obtained from the Railbelt utilities in summer 1985, and are displayed in Exhibit 12. At present there are 1147 MW of generating capacity installed in the Railbelt. It is expected that 510 MW of existing plant capacity will be retired between now and 1999, and that approximately 1100 MW of existing capacity will be retired between now and 2010.

Given the Power Authority load forecast for the Railbelt combined with the utilities' plans for retiring existing capacity, an estimate of requirements for new plant capacity can be constructed.

Total required capacity for any year equals peak demand plus an allowance for adequate reserves. Reserves are considered adequate if capacity is

sufficient to preclude a loss of load in excess of one day in any 10-year period. Exhibit 13 shows peak demand, estimated reserve requirements, and existing resources net of retirements. The cumulative requirement for capacity additions is the difference between "peak demand plus reserve" and "existing resources net of retirements." Thus, the cumulative requirement for capacity additions is approximately 650 MW by the year 2000, 1500 MW by 2010, and 1800 MW by 2020.

The question that remains for long-range planning is how best to meet the requirements for new generating capacity. Prior studies have led to the conclusion that the best alternatives to Susitna are natural gas-fired generation and coal-fired generation. The expected costs of these alternatives are therefore essential to the determination of an optimal, long-range plan to meet the specified requirements.

Cost Assumptions for the Primary Alternatives

Natural Gas-Fired Generation: Cook Inlet. Electricity generation in the southern portion of the Railbelt is presently based primarily on the combustion of Cook Inlet natural gas. The single component that dominates the total production cost for natural gas-fired generation is the price of the fuel itself. Therefore, an important element of the analysis is the price forecast for Cook Inlet natural gas.

The assumption that drives the Power Authority forecast of Cook Inlet natural gas prices is that the price of natural gas and the price of oil are tied together in the long run. That assumption is supported by two considerations:

1. Natural gas and fuel oil are close substitutes for each other in large-scale utility applications and industrial boilers. Therefore, if the price of fuel oil goes up, natural gas should be able to command a comparable price increase to the extent that comparable markets are served.

2. Three major contracts for the purchase of Cook Inlet gas presently contain provisions that explicitly tie the price of natural gas to the price of oil. In the Phillips contract for sale of Liquefied Natural Gas (LNG) to Japan, the delivered price of the gas is established as the British Thermal Unit (Btu) equivalent price of crude oil delivered to Japan. In the 1982 Enstar contracts for purchase of gas from Marathon and Shell, the price of gas is adjusted annually based on changes in the posted price of fuel oil at a local refinery.

Though relative prices of oil and natural gas may move independently in the short run in response to particular market conditions, it is reasonable to expect that relative prices of these two fuels will move in the same direction at comparable long-run rates of change. Given this assumption, the long run forecast of oil prices is a critical determinant of the long run forecast of natural gas prices.

There is of course a wide spectrum of opinion regarding the long-term outlook for world oil prices, as illustrated by the six price forecasts displayed in Exhibit 14. In the past, the Power Authority has grounded its analysis on a single forecast opinion of the future course of world oil prices, namely that provided by Sherman H. Clark Associates (SHCA). The Draft License Amendment puts forward two companion analyses: one based on SHCA's 1985 forecast; the other based on a composite forecast of world oil prices determined by averaging the six forecasts shown in Exhibit 14. In devising this composite, the Power Authority's objective is to approximate the mainstream of expert opinion for use as an alternative basis for analysis.

The analysis in this discussion will center on the "composite" forecast, shown in Exhibit 15. Also shown in this Exhibit for comparison is the 1985 Sherman H. Clark forecast and the forecast from Wharton Econometrics. The composite forecast is extrapolated from 2010 until 2023, the year in which it reaches a level of \$75/barrel (in \$1985). It is capped at that level based on the assumption that it will be possible to manufacture synthetic

oil at approximately that price, and that therefore it will not be possible to sell crude oil at a higher price.

Given an oil price forecast, the next step in the analysis is to define the nature of the assumed price relationship between oil and natural gas. Two methods have been examined for the present analysis: one based on netback pricing of LNG delivered to Japan and the other based on extrapolation of current Enstar contracts with Marathon and Shell.

The established practice of Japanese LNG buyers has been to pay a price that is the Btu equivalent of the price of crude oil delivered in Japan. Given an oil price forecast, it is therefore possible to construct a forecast of the price of LNG delivered in Japan, assuming that the established pricing mechanism is maintained. Further assuming that Cook Inlet gas producers will, in the long run, have the opportunity to sell their gas as LNG to Japan, it can be concluded that the gas will not be offered for sale on the domestic market at a price that yields a lower wellhead value than could be realized from export as LNG. The wellhead value that would be realized from LNG export to Japan can therefore be used to construct an estimate of prices the producers would require for sales in the domestic market in the long run. The Power Authority forecast of Cook Inlet natural gas prices delivered to the domestic market, based on the composite oil price forecast and the netback methodology, is shown in Exhibit 16. While the price forecast implies a substantial long-run rate of growth, it might also be observed that the price estimated in the year 2000 is about \$3.50/MMBtu (in \$1985), a price that is well within the range of prices commonly paid today in the rest of the U.S.

The other method examined for defining the relationship between natural gas and oil is the extrapolation of recent Enstar contracts that tie the price of gas to the price of locally refined fuel oil. The result of that extrapolation, again assuming the composite crude oil price forecast, is also shown in Exhibit 16.

The netback pricing methodology has been selected for the Power Authority base case analysis, although a sensitivity test has been performed using the Enstar contract extrapolation prices as well. The primary basis for that selection is that the netback methodology rests on the established pricing practice of the dominant LNG consumer on the Pacific Rim, and is built on a base price that can be analytically understood and supported; i.e. a price that is equivalent to the crude oil price on a Btu basis. The Enstar contracts, on the other hand, represent the product of negotiations in a much smaller market at a particular point in time, and are not built on a base price that can be analytically derived. Future negotiations might well result in particular contracts that are above or below the Enstar line. Consequently, given a long run LNG export opportunity, the netback methodology appears to provide a more reliable methodology for developing a long run price forecast.

Given the Cook Inlet natural gas prices that are used in the base case in concert with other base case assumptions discussed later in this overview, Power Authority economic studies indicate that, on a life cycle cost basis, coal-fired generation becomes the preferred choice over natural gas for new plant capacity in the Railbelt by the year 2000, except for peaking operation. Because of this shift to coal-fired generation, a Cook Inlet natural gas supply limitation is not encountered in the present base case analysis.

However, in sensitivity cases that assume lower gas prices (or higher interest rates that penalize the coal alternative), natural gas-based generation is selected on an economic basis for a longer period of time, and in some instances it is selected indefinitely. The question raised by these cases is whether the amount of natural gas in Cook Inlet is sufficient to allow its continued use for electric generation over these longer time spans.

The most recent estimates of Cook Inlet natural gas supplies from the Alaska Department of Natural Resources are included in Exhibits 17 and 18. Proven

reserves are estimated at 4.5 trillion cubic feet (TCF). The estimate of the amount of undiscovered natural gas is presented in the form of a probability distribution, ranging from an extreme low end of .5 TCF to an extreme high end of 9 TCF. The mean estimate within this range is approximately 3.5 TCF.

Current annual demand is approximately .2 TCF as shown in Exhibit 17. Assuming continuation of the current pattern of use, with gradual growth in retail sales and electric generation but no new commitments such as additional LNG export, approximately 3.5 of the 4.5 TCF of proven reserves will be consumed by the year 2000. What this means is that a long-range plan that anticipates the use of Cook Inlet natural gas for base-load operation well beyond the year 2000 depends on the future discovery of substantially more gas. As the time frame for assumed reliance on Cook Inlet natural gas is increased, the risk increases that the needed supplies will not be discovered.

In view of the probability that a Cook Inlet natural gas supply constraint will at some point be encountered, the primary assumption adopted by the Power Authority is that base load plants fueled by Cook Inlet gas can be installed until the year 2000. All such plants are assumed to burn Cook Inlet gas for the duration of their useful lives, i.e. 25 years for combustion turbines and 30 years for combined cycle plants. Only peaking units (limited to 1,500 hours of operation per year) are assumed to be installed after 2000. For sensitivity analysis, however, this supply limitation is relaxed in some cases and eliminated in others.

Natural Gas-Fired Generation: North Slope. There are two ways in which North Slope natural gas could be used as a primary fuel for Railbelt electric power generation:

1. The gas could be burned in Railbelt power plants if made available by pipeline, or

2. The gas could be burned in power plants on the North Slope if tied into the Railbelt via long distance transmission lines.

Previous studies have determined that a small diameter natural gas pipeline from the North Slope to the Railbelt is not economically feasible. The domestic market is too small to justify the expense. However, if a North Slope natural gas pipeline such as the proposed Trans Alaska Gas System (TAGS) were constructed in order to serve an export market, a portion of that gas could become available in the Railbelt. In that event, the appropriate method for estimating the price to Railbelt consumers would be a netback calculation. In the case of the TAGS proposal for delivering gas for export as LNG to Japan, the price of the gas in Anchorage would be equal to the delivered price in Japan minus the costs of liquefaction, transportation by tanker, and regasification. This would yield essentially the same price estimate developed for Cook Inlet gas using a netback methodology. As a result, the Power Authority assumption is that the delivered price of North Slope natural gas would not be less than the price forecast developed for Cook Inlet gas. To assume construction of a North Slope natural gas pipeline would eliminate any assumed supply constraints but would not reduce the estimated price of those supplies.

Previous studies have also indicated that the cost of installing a North Slope generation and transmission system of sufficient reliability renders that option uncompetitive, even if the gas is assumed to be available at a zero wellhead price. Questions have been raised about the level of confidence that can be placed in these cost estimates. However, based on currently available information, the feasibility of the North Slope generation alternative has not been demonstrated, and for that reason the Power Authority has not accounted for this in its evaluation of alternative means for meeting the Railbelt's future needs.

Coal-Fired Generation. The capital cost and operation and maintenance cost (O&M) of coal plants are among the most influential factors that determine the price of electric energy produced by coal-fired generation. These costs

have been estimated at a feasibility level for hypothetical, site-specific 200 MW plants that would be constructed either at Nenana or Beluga. The sites are in close proximity to the two major sources of coal in the Railbelt, either of which is sufficiently large to support all Railbelt needs throughout the period of analysis and beyond.

The detailed derivation of these cost estimates is available in a technical document recently published by the Power Authority. A rough comparison of the Power Authority capital and O&M costs with those estimated by sponsors of the Matanuska Power Project and by Diamond Alaska is presented in Exhibit 19. Although there are undoubtedly a number of differences that distinguish these plants, and although the Power Authority estimate is marginally higher than the other two, the similarity of magnitude demonstrates that the Power Authority cost assumptions are generally in line with estimates currently produced for similar plants by private sector sponsors.

The other significant cost component is the price of coal itself. The Power Authority has developed two distinct price forecasts: one for Nenana coal delivered to a Nenana plant some distance away and one for Beluga coal to be consumed at a minemouth plant. It is assumed that air quality considerations stemming from proximity to Denali National Park would prevent construction of a 200 MW coal plant directly adjacent to the Nenana coal fields.

For Nenana coal, studies were performed to estimate the cost of production that would be experienced for a mine extension dedicated to supplying a new major coal-fired generating plant. As shown in Exhibit 20, a 1985 cost of \$1.45/MMBtu was estimated. This is within the range of current minemouth prices in effect under existing contracts for Nenana coal, which vary from \$1.30/MMBtu for Golden Valley Electric Association to an estimated \$2.40/MMBtu for the U.S. Military. Adding an estimated transportation charge to deliver the coal to the assumed plant site yields a delivered, 1985 cost of \$1.84/MMBtu.

A long-run

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The least cost

operation is constrained within certain limits until Devil Canyon is built downstream, at which time the flow through Watana, and therefore power output can be varied to a much greater extent.

The 505 MW of additional capacity identified in 2005 in Exhibit 29 represents not only the December-January increment from the Devil Canyon power plant but also the relaxation of constraints on the operation of Watana. Exhibit 30 displays total dependable capacity in December-January for the Susitna alternative in relation to the forecast of peak demand. Note again that the addition of the first stage of the project in 1999 is not discernible in this display due to the simultaneous retirement of approximately 300 MW of existing capacity.

The annual production costs calculated for these two alternatives are displayed in the first two columns of Exhibit 35 in nominal dollars for the years 1985-2020. The two streams are identical through 1998 and begin to diverge in 1999. For purposes of economic evaluation, the cost streams are extended through 2054 assuming all cost factors are held constant beyond 2020 except for fuel costs as described earlier. The present value of each cost stream from 1996-2054 was then computed with the following results:

Present Value of Costs For
Period 1996-2054 (\$ Millions)

Thermal Alternative	7,158
Susitna Alternative	<u>4,823</u>
Net Benefit	2,335
Benefit/Cost Ratio	1.5

The "Benefit/Cost Ratio" is actually a "Cost/Cost Ratio", determined by dividing the thermal alternative cost by the Susitna alternative cost. The cost savings of proceeding with the Susitna alternative is defined as a net benefit.

The amount of that "payout" from state government is calculated in Exhibit 35, and equals approximately \$680 million in nominal dollars. State funds that are appropriated for this purpose are deposited in the Power Development Fund. If the Power Authority were authorized to retain the interest earnings of the Power Development Fund, it is estimated that State appropriations of approximately \$220 million would be adequate to generate the necessary payout plus cover all pre-construction expenses between 1985 and 1990. It should be noted, however, that the Railbelt utilities might have different forecasts of the thermal alternative costs for the early years of project operation. To the extent that their forecasts are lower, their estimate of the necessary "payout" from the Power Development Fund would be correspondingly higher.

It should also be noted that the energy costs displayed in Exhibits 31-34 are blended costs, representing the average cost produced by all components of the system. The expected cost of energy from the Susitna project itself in both real and nominal terms is displayed in Exhibit 36.

Finally, the Power Authority has tested the validity of its base case analysis by measuring the economic and financial implications of changing a number of important variables. Exhibits 37 and 38 display these results.

V. ENVIRONMENTAL ANALYSIS

The major environmental issues of importance for the Susitna Project include:

- o Project induced changes in the seasonal patterns of flow in the river below the dams and the potential for resultant impacts on fish habitat, particularly salmonid spawning and incubation habitat.

- o Project induced changes in water quality and temperature below the dams and the potential for resultant impacts to fish (primarily salmonid) populations.
- o Potential loss of terrestrial habitat, particularly winter browse habitat for moose, and denning and foraging habitat for bear, due to inundation of lands by the Reservoir.
- o Potential loss of habitat and/or habitat degradation due to construction of project facilities including the construction camp, access road and borrow sites, particularly as it impacts moose, and bear.
- o Potential interference with caribou movements due to project access road and Watana reservoir.
- o Potential loss of bald and golden eagle nesting sites through construction activities and/or inundation.
- o Potential loss of cultural resources (historic and prehistoric sites and artifacts) due to construction activities and/or inundation.
- o Potential socioeconomic impacts to local communities due to the influx of project workers into these communities.
- o Potential recreational impacts due to loss of the white water resource of Devil Canyon through inundation.

Summarized below are the results of the technical investigations and analyses which have been conducted for the purpose of resolving these issues, along with brief descriptions of proposed mitigation programs.

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EXHIBITS

