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OIL SPILL COMMISSION MEMBERS

ALASKA OIL SPILL COMMISSION

DECEMBER 6, 1989

ANCHORAGE, ALASKA

Walter B. Parker, Chairman

Esther C. Wunnicke, Vice-Chairman

Margaret J. Hayes

Michael J. Herz

John Sund

Timothy Wallis

Edward Wenk, Jr.

VOLUME I OF III

PARALEGAL PLUS

1	<u>MOTIONS</u>		
2	MADE:		
3	Recommend the creation of Citizen Advocacy groups and a Council Headquartered in the		
4	the Governor's Office SECONDED	PAGE	47
5	VOTED		51
6	MADE: Move to Perform Duties	PAGE	51
7	SECONDED VOTED		53 55
8	MADE:		
9	Move for Commission To Have Powers as stated	PAGE	
10	SECONDED		57
11	MADE: Motion to Delay Previous Motion	PAGE	
12	SECONDED FAILED		60 70
13	MADE:		
14	Motion the Oil Pollution Council be made up of Reps from Major Shippers	PAGE	
15	SECONDED FAILED		61 70
16	MADE:		
17	To Develop Three Alternative Options SECONDED	PAGE	70 71
18	WITHDRAWN		72
19	MADE: Council be made of Voting Members At Large	PAGE	73
20	SECONDED VOTED		74 80
21	MADE:		
22	Tabling Motion on Powers VOTED FAILED	PAGE	84 85
23	MADE:		
24	Restore Number 2 to Powers SECONDED	PAGE	87 87
25	WITHDRAWN		88

MADE: Motion to Adopt Number 5		PAGE	88
SECONDED VOTED			89 92
MADE:	<b>*</b> ! = <b>!</b>	DIGE	0.0
SECONDED		PAGE	
	FAILS		93
To Split Advisory Bodies		PAGE	96
VOTE NONE	FAILS		98
MADE:	Subatanas		
Response Office	odbstalice	PAGE	114
WITHDRAWN		:	120
AMENDMENT	FAILS	PAGE	121
	Motion to Adopt Number 5 SECONDED VOTED  MADE: Motion to Add Number 2 to SECONDED VOTE  TIE  MADE: To Split Advisory Bodies SECONDED VOTE  MADE: DEC be Oil and Hazardous SECONDED Response Office SECONDED WITHDRAWN	Motion to Adopt Number 5 SECONDED VOTED  MADE: Motion to Add Number 2 to List SECONDED VOTE TIE FAILS  MADE: To Split Advisory Bodies SECONDED NONE VOTE FAILS  MADE: DEC be Oil and Hazardous Substance Response Office SECONDED WITHDRAWN	Motion to Adopt Number 5 SECONDED VOTED  MADE: Motion to Add Number 2 to List SECONDED VOTE TIE FAILS  MADE: To Split Advisory Bodies SECONDED NONE VOTE FAILS  MADE: DEC be Oil and Hazardous Substance Response Office SECONDED WITHDRAWN

1	MR. PARKER: The Alaska Oil Spill Commission
2	will now convene. The recommendations from the Staff and
3	yesterday that we were working on response which hopefully
4	we can zip through the rest of them and get back to the
5	key priority items that you wish to address before
6	Commissioner's Wenk and Herz have to leave.
7	I has been suggested that we work through lunch
8	and take lunch at 1:30 when they have to leave, but that
9	is satisfactory to me if it is to the rest of you.
10	Anybody have strong objections to that?
11	Okay, we'll do that. Short breaks will be allowed
12	between now and 1:30.
13	MS. WUNNICKE: Few?
14	MR. PARKER: Few.
15	MS. WENK: Spontaneously or collectively?
16	MR. PARKER: Now, if I can find, once again,
17	the
18	MS. WUNNICKE: Mr. Chairman, Mr. Wenk has
19	anticipated, and I made a note to myself that we needed to
20	add Wenk's complacency findings from an earlier memo that
21	I saw and you have restated them in a memo that's on the
22	table today.
23	MR. WENK: Well, this is really fine tuning.
24	The Staff are going to do a lot on their own, but it just
25	struck me that, again, from the point of view of just

1	making as strong a case as we can in the findings.
2	If I said something about complacency it was only
3	reflecting a consensus, because
4	MS. WUNNICKE: Yes, but they were well stated and
5	I just thought we should be sure that they are part of the
6	findings.
7	Can I talk about
8	MR. PARKER: Yes, go ahead and talk.
9	MS. WUNNICKE: Well, Mr. Chairman, just a
10	comment. Mary Evans' report is excellent and although we
11	might not agree with some of her priorities and some of
12	her conclusions, it is an excellent report. It's well
13	written, it's well organized and it gives us the kind of
14	meat that I think we have to have for our own report.
15	I hope that's conveyed to Mary Evans. I've never
16	met her, but she's
17	MR. PARKER: I also wrote her a very nice
18	letter telling her exactly what you just said.
19	MS. WUNNICKE: Good.
20	MR. SUND: Once again, reconfirms counsels'
21	ability to anticipate the Commission.
22	MS. WUNNICKE: It also proves that money isn't
23	everything.
24	MR. SUND: It sure helps, though.
25	MR. PARKER: Yeah.

MS. WUNNICKE: That dollars and numbers are not 1 a measure of success sometimes. 2 MR. PARKER: Go ahead. 3 Speaking of dollars. It dawned on MR. HERZ: me -- I know that we are up to ears in other paper, but I 5 felt a responsibility as a Commissioner to have a look at a budget and a set of financials which describe where we 7 are at some point. And, I think it's been several meetings since we reviewed any financial information on the Commission's expenditures and so on. As Commissioner 10 I would like to express my interest in having something 11 before we go out of existence. 12 MR. PARKER: Yeah, can we take care of that, 13 Counsel, the first opportunity and mail out a state of the 14 budge to everyone. 15 MR. HAVELOCK: Is that satisfactory? 16 Oh, okay. I thought you wanted a sort of an oral 17 Things are alright. report now. 18 I mean, (laughter) that's MR. HERZ: Good. 19 the kind of detail I wanted. Thank you. 20 MR. PARKER: Commissioner Herz, when I asked 21 the same question that's the answer I get. That we've got 22 enough money to finish the job, which.... 23 MR. SUND: If we are going to finish the job 24 and this Commission goes out of existence on it's schedul-25

Containment, Clean Up, etc. 1 MR. WENK: Top of Page Two? 2 MR. PARKER: Yes. 3 MS. WUNNICKE: Mr. Chairman, I think that why there may be difficulty with this is that entity serves 5 both prevention and response functions and by trying to separate it out between the two divisions is what makes it 7 difficult to handle. 8 I would like to suggest again that we look at those institutional changes within the elements of what we 10 want to achieve and then address this for both prevention 11 and response. I haven't any problem with discussing the 12 response functions, but we didn't give a lot of discussion 13 to prevention functions. 14 MR. HERZ: Where we at? 15 MR. PARKER: Top of Page Two. 16 MS. WUNNICKE: State Pollution Policy, whatever. 17 MR. WENK: Mr. Chairman, the spirit 18 Commissioner Wunnicke's comment, would this be a good time 19 to rapple with that particular organizational or institu-20 tional issue once and for. Because it may turn out to be 21 the top of the iceberg or something that has so much 22 relevance to so many other things. 23 MR. PARKER: I don't know. What do you think, 24 Counsel? Should we quickly go through and finish and come 25

1	back and tackle that? Have to go through the list or
2	would it be better to tackle it now?
3	I mean, this is your list.
4	MR. HAVELOCK: I it's your choice. Whatever
5	you feel most comfortable with.
6	MR. WALLIS: Let's take a crack at it. If we
7	get too involved
8	MS. HAYES: Okay. Let's put a time limit on
9	how long we chat about.
10	MR. PARKER: Okay. Let's talk about it until
11	10:00 and see what we can come up with.
12	MR. WALLIS: I have a suggestion.
13	MR. PARKER: Yes.
14	MR. WALLIS: To change the name of this outfit.
15	MS. WUNNICKE: Amen.
16	MR. PARKER: Yeah.
17	MR. WALLIS: Just as a suggestion we'll call it
18	the Governor's Advisory Spill Prevention Council GASP.
19	MR. SUND: You've been working on that all
20	night, right?
21	(Laughter)
22	MR. WENK: You want to say it again, slowly.
23	MR. WALLIS: Governor's Advisory Spill G-
24	A-S
25	MR. HAVELOCK: Do you really want GAS?

MS. WUNNICKE: No. 1 MR. WALLIS: You don't like that either? 2 MS. WUNNICKE: I would be afraid it would be the 3 last one, Commissioner. MR. SUND: Well, regardless of what the name 5 is, Mr. Chairman, maybe the proponent of this could 6 outline they wanted to work, what's suppose to be on it? 7 MS. WUNNICKE: Yeah. If I may, Mr. Chairman, I 8 would like to..... 9 MR. SUND: What problem is it trying to 10 solve? 11 MS. WUNNICKE: Yeah, I would like to put it in 12 context and I don't, as I say, don't have any pride of 13 authorship. This all came from things we have discussed 14 through the months and that Staff has proposed and 15 contractors have suggested. 16 But, it seemed to me that there was some major 17 elements that were needed and quite frankly, I did not 18 address those at the National Level. But, you needed a 19 shipping industry that was devoted to environmentally safe 20 shipment of oil and I think that in our findings and 21 recommendations we are addressing that. 22 That we needed alert and strong regulatory 23 agencies that were fully funded to oversee oil transport 24 and that we needed local and state and interstate watchdog 25

organizations to guard against shipper and regulator

complacency.

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pollution control council or whatever you want to call it

And, it's within that context that this statewide

was proposed. You would have as a part of the whole,

local state and interstate, you would all of the local

groups that are being proposed by the Congress that have

been instituted by Alyeska and you have the Coastal Zone Management Districts and so forth and I expressed the

concern yesterday that one other aspect of this that we

need to address is someway of making sense out of all

those local organizations so that they don't become

duplicative and effective.

Then at the second level, at the statewide level, it was proposed that this council having the authority of the Governor, but not being an operational agency, at least that was not the way that I saw it, would be made up of the relevant State and, if possible Federal agencies. Even if you could not force the membership of the Coast Guard, for example, perhaps you could have achieved it with an intergovernmental agreement that it would also have representation on it of major shippers. Or representatives of major shippers. Like Alyeska or major shippers out of Cook Inlet, for example. And, it would have representatives on it from these local groups so that

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you had the citizen, direct citizen, input of the stakeholders, the fishermen and the subsistence users and the recreationist who are the ones immediately affected by castostrophic spill on this body.

And, it's main purpose, through whatever means it used and reporting to the Governor, reporting to the Legislature, entering in and being the vehicle through which interstate contacts were entered into, really it's main objection would be to be the focus for safe transport of oil. The whole system. Not just marine transport, but the whole system. And, it could achieve that, I'm sure, but reports or just by recalling to account, it's own members. Because it would have as it's primary focus the safe transport of oil, because one of the things that we determined, I think, in our deliberations, is that there were lots of people who had this responsibility. But, none of them saw it as their primary responsibility and it was easy through the years for that responsibility to take second place, third place, fourth place to other responsibilities that each entity had. Whether it was the shipper or the Coast Guard or DEC or whomever. It was an The environmentally safe transport of ancillary duty. all.

So, that, I see it maybe too simply and certainly I am opened to what we all think the membership should be

or refinement of what it's duties should be. But, that's the simple purpose of it. Is to keep the present climate of focusing on environmentally safe transported oil.

And, then the next step, just to flush out things, would be an interstate contact. To give, again, focus and political support to the State of Alaska in dealing with National regulations and dealing with the Congress on this same issue. Same purpose.

Then, in sketching out the elements when I talked about prevention, I went through some of these elements, but when I talked about response, then setting this aside, when talked about response, then it seemed what did you need institutionally in terms of response? What went wrong? You needed a single and, my own view, preferably public institution, to take immediate charge of a catastrophic oil spill. That was one of the continuing themes of testimony before us. As would propose that that entity use the incident command system which could be trained, pre-determined as to the role of each part of it and duty stationed in Alaska. Across the state.

And, then we had discussed among us, too, that there are three functions, really that go on when you a responding to a catastrophic spill. The one function of saving the vessel, saving the cargo, saving the crew; the other function of either trying to contain the oil or in

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a catastrophic spill if you recognize that that's not even feasible protecting the pre-determined and critical environmental areas and resources.

Another element of that is that you would need as much pre-planning and as much predetermination of those methods as possible, which you could achieve, I think, through the approval of the Contingency Plans. And, that you needed to be able to use volunteer local units from the affected communities.

Again, we received a lot of testimony that particularly out of Cordova, there were a number of vessels in the water in a matter of hours that had the equipment available, had the leadership available and had there not been reluctance to use volunteers for fear of liability that could have perhaps been more affective than was the real case.

And, that you also need to get over that hurdle of liability in terms of volunteers for the purposes of bird rescue and animal rescue in the event of a catastrophic spill.

And, then, I guess the fourth element of that in terms of response was that you needed a systematic research and prior approval of new and more affective methods of containment and clean up.

I then went on in terms of the long-term clean up

and restoration and did a similar kind of an analysis that would require strict liability on the spiller and an independent and I know Staff has been working on this to immediately judge and pay damage claims. Because the Exxon Valdez was unique in the sense that Exxon did step up to the plate. Did assume responsibility. Did make some prepayments to people who were damaged by the spill. And, that was not a requirement and they certainly had the option of saying 'I'll see you in Court'.

So, I think that to get away from that long delay of court cases, you need an independent board to judge and pay damage claims as rapidly as possible.

And then, I thought we needed to address the state's membership or alternative method of damage assessment, then the trustees' system. And, again, recommendation that you need a systematic baseline research in advance of the spills. So, that you can do good damage assessment. And, that you need local and accurate knowledge of the resource concentrations and the critical areas.

So, this fits -- I've made a long speech and I'm sorry, Mr. Chairman. This fits as a critical part at the statewide level to address all elements of a catastrophic spills.

I'll shut up.

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MR. PARKER: Thank you, Commissioner Wunnicke,
I think you got the pieces there in thinking about this
and in the structure and incorporating all the pieces that
you've laid out before us. I have been thinking in terms
of a public body which could be anywhere from three to
seven members would have ex-officio members. The Chairman
of the Advisory Committee are the two regions that are
under discussion regions now, plus any future regions that
might be created and also the Chairman of the State
Coastal Zone Management Council as an ex-officio. And,
handling the shippers, all the many agencies on both sides
concerned with this as another agency committee which
would be the served, in affect as staff to the Commission.
And, that would be a pretty large group. You would be
talking about five state, five federal representatives,
whether the shippers go in there, are represented through
the Advisory Committees I think can be up to things to
fall out. And, having the Chairman of the Commissions as
the state's rep on the interstate compact to achieve that
tie, but also having one of the Commission serves as an
ex-officio member to the State CZM Policy Council to
maintain and keep that linkage two ways and start building
linkages with existing systems. I haven't got to the
stage where I think about the interaction with the
hazardous waste operation which is a fairly massive

structure all in itself.

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I don't know if that Commission even is in action yet, or exactly what it's doing, but it can be handled in the same way as having ex-officio representation and to tie all these things together.

MS. WUNNICKE: I think that you are absolutely right that why this is so critical is that it is in between the local and the interstate and the national groups. That's certainly an alternative, to make the body itself a citizen's body and use as advisors to the other entities that I described as members.

That's certainly an alternative.

MR. PARKER: Ed?

MR. WENK: Thank you, Mr. Chairman. I want to speak in very strong support of the concept, but at the same time I would like to clarify and put on the table what I think are needed as some separation of different elements that have been proposed here for the sake of coming up with something which is crystal clean and unambiguous to people to whom this report goes.

On two counts. Number One. If you invent a new body and you give it too many things to do, it may do none of them. But, secondly, it gets very difficult, I think, for an outsider to understand the authority that is given the relationships that are at stake and so on and so

forth.

So, I would like to suggest for thinking purposes, we approach this as follows.

First of all, it seems to me that Commissioner Wunnicke has outlined why such a body is needed and in short just summarizing some of the things she said. We had evidence of a serious problem. Several serious problems. One, the neglect of prevention. Two, the inadequate preparation for response. Number three, too low a priority in state affairs. Now, we are talking entirely about state, not federal. Number three, a fuzziness of responsibility because it spreads so far.

It strikes me that Number One identifying a new element to serve the Governor is itself a virtue, because he is the Chief Executive. He's the only one in charge of all these agencies. It is symbolic in saying that this is a priority for the State and I think there was occasions of discussed before in political terms, the medium is the message, the creation of the new body is itself a flag of importance.

To go on from here, however, I suggest, and forgive me, if I have a slight modification of the proposal with regard to the composition. I can imagine this Council and I think we are all using that term now, really being composed Senior Officials from within the

state government representing the different agencies which we have already discussed having this, that or the other responsibility, with a very small staff, but high quality staff, with the following:

To identify unmet needs of the state. These are the safe oil transportation. This is both water and land.

Number Two. To recommend budget priorities.

Number Three. To integrate programs among the different agencies. I use the word integrate rather than coordinate because I think there is a subtle difference here that is an important one.

Next, to recognize that the safe transportation of oil goes well beyond simply environmental affects to bring into the social economic community interest which at the same time environmental affects have been ignored when you look only at the environmental affects when some of these other affects get ignored. So, I think that that representation is necessary.

And, finally, to have a central point of contact with the outside world. It's been mentioned negotiating a compact with other states. But, having a central point of contact now with the other elements of the outside world, and here I could imagine they are falling into two very clear -- I'm sorry, three categories.

Number One. The shippers.

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Number Two. The stakeholders.

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And, Number Three, the Federal Government. their representation is necessary, but I would suggest that be through some observors status rather than member I think that can be spelled out so that nobody gets forgotten. I've witnessed organizations like this before where everybody's present, nothings going on behind the scenes, everybody gets a chance to talk, but there's a difference in responsibility if you are an officer of the state, and presumably when you come in you swear to do this, that and the other, then when you are not an officer of the state, and that's why I put the membership focus on people who are Senior State Officials. recognizing the field to link to these other interests and I believe that can be done to satisfy the need for communication to take everybody's interest into account and have high visibility for what's going on.

Anyway, I don't think I said anything that was new. It's simply to restate why I think this really would be a great service to the state.

MR. PARKER: I think you identified several important points. The federal linkage, especially. When the Chairman of the Texas Railroad Commission used to go to town to Washington when Texas was the leading oil producer, he got everybody's attention.

MS. WUNNICKE: But he owned the land. 1 Uh? MR. PARKER: 2 MS. WUNNICKE: They didn't even have control over 3 the leases. Didn't even have control over the MR. PARKER: 5 leasing and, you know, I think that whoever -- whatever we 6 come up with, that focus has to be there. That when Mr. Royal identified, you know Mr. Royal Transportation for 8 Alaska goes to Washington, it is a very high level 9 identification, because that is a missing element. 10 John? 11 MR. SUND: Well, I am going to take a little 12 different twist on this and it comes out of discussions of 13 the last couple of days of some of the findings that I 14 think we have the evidence to make. 15 I think there's, I don't like to get into the --16 capitalism has some strange underlying hand -- the 17 invisible hand that drives the capalistic system argument, 18 but I think that there's a finding that corporations will 19 be corporations and lacked in their own best interests. 20 I'm beginning to take more and more the Council's position 21 on that. 22 I think there's a finding that environmental 23 protection is a long term non-glamours issue and will be 24 ignored over time, by citizens, by the executive and by 25

the legislature. And, I think that there's proof that that has occurred.

So, the question is how do you treat those two different aspects? How do you try to change that? And, I think the issue I come down is that this Commissioner Council needs to be an advocate. Needs to have an advocacy role rather than a coordinating or conciliatory or meshing of ideas role.

I don't think the shipping industry ought to be involved in it on any voting sense. I think they have their own interests to move oil to their own bottom line. And, I don't think protection of the environment is very high on very many corporations' calendar. It might be in the future, but it isn't today.

And, I think what we are talking about here -- when we say safe transport of oil we are saying don't spill it in the water. I mean....

MR. WENK: Or land.

MR. SUND: Or the land. That's the buzz word here when we say safe. I think -- you, say, okay, what do you do to accomplish that? You know, how do you keep citizens in the executive and the legislature involved over a long period of time? And, that's how I kind of approach where this council comes in as it's primary driving force. And, everything else falls under

So, I don't think it should be very big. it. 1 think it should have all entities involved in the oil 2 transport on it. I sat on the Federal/State Land Use 3 Commission or something for about three meetings. enough to make me sick. You mean Council. MS. WUNNICKE: Council, yeah. MR. SUND: Whatever that thing is out there, now, in existence. Whatever ungodly thing that is. It never has done anything. So, you know, I'm still in the prevention mode. 10 You know, I'm not thinking of this Council from the 11 response side, which maybe I should be, but I'm just 12 trying to think of it from the prevention side. You know, 13 from just taking notes when Esther was talking, right, you 14 need a strong alert regulator agency. You need local 15 people involved. You need an interstate connection to do 16 all that. All of this is just to try to make the industry 17 or the transport of oil in a safe manner. 18 I don't' know. I just toss it on as a little 19 different twist as I see this thing coming down. 20 I gather you and I are -- that's MR. PARKER: 21 exactly how I see the public commission or council operate 22 in that advocacy role. I think one of the reasons -- you 23 24 know, in order to nail down this and keep from happening

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I don't

It was

to this what has happened to so many other commissions, I

1	think back to when your old boss appointed the senior
2	the state's senior politicians. John from Fairbanks.
3	Butrefitch (ph) from Fairbanks, Chairman of the Subsis-
4	tence Committee. Which was going to take care of subsis-
5	tence. Nobody ever heard of the subsistence committee
6	again. And, they have had the state's most senior
7	politician as Chairman. Because the subsistence committee
8	was, you know, really given no concrete task to perform.
9	In order to get around that I would visualize writing into
10	the legislation the requirement that this group visit the
11	Alyeska Terminal and Prudhoe Bay and any other site that
12	develops bi-annually. Every six months, you know. On
13	site inspection every six months. Write it in there so
14	that everybody knows that there is a statutory requirement
15	to maintain a presence that they tour the pipeline once a
16	year. Which is not onerous and a nice trip anyway. With,
17	you know, Alyeska, DEC, and whoever else in tow, to, you
18	know, so at least there's a public record on that basis.
19	You know, they report on those particular visits what they
20	find from that so the presence is insured.
21	Because otherwise all the points you made, you
22	know, eventually everything dribbles away unless you
23	insure

MR. SUND: The point I was trying to answer is Harmond's question yesterday, right?

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MR. PARKER: Yeah. 1 MR. SUND: You tried to picture yourself sitting 2 in front of the legislature saying 'what problem is this 3 going to solve'? MR. PARKER: Yep. 5 MR. SUND: You know, why is this going to 6 make things any difference than it has? How much is going 7 to cost and why do you think it is going to work? Ω The answer to that question is a real tough one for an executive and a legislator to swallow. Because the 10 answer is that the executor and the legislator in the last 11 ten years in this state has not been doing the job they 12 are supposed to do. And, this Commission's going to be 13 there to remind them of it daily. And, there's one thing 14 most executives and legislators don't like is somebody 15 over there reminding them to do something they don't want 16 to do. 17 So, I think, you know, you are right. You have 18 to somehow convince them, one, that's going to be a good 19 thing, but secondly, that it will function over time and 20 given it assigned duties, I think that's what Ed's 21 bringing out and Walt, you, too. It has to have some 22 assigned functional performance duties to get through.

> MR. PARKER: Mike?

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MR. HERZ: It seems to me we've heard a range

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and I'm not clear on the range, because we need a black-board or something where we can put this up to see who the players are. But, I really would like to echo what John Sund just said.

It seems to me that the agencies industry each have their own small constituency that they are serving. And, that really you need an advocacy role that's independent that's not tied to institutions, either public institutions or private institutions.

And, yesterday I made the suggestion that fell off the table and disappeared. Which was the perpetuation of something like this Commission. Because of it's number of individuals that perhaps you might want to tie membership in this council to slots, but, if not all, the majority should be public members and not agency members. only if you have people who are advocating for a broader set of stakeholders then their agency or their company or profits, are you going to have this continuous kind of presence that is going to serve the oversight role. And, that's really what we are talking about. I mean, there's no questions about the needs, there's no question -- well, there's some question about the details of what the tasks to be performed by this body are, but in general they're oversight. They are trying to keep before the legislature and the agencies the need for continuous vigilance over

this industry, the transportation of oil.

And, I have yet to hear an argument that convinces me that public membership approach or majority membership with advisors, you know, flip it around. Instead of having it the way it usually is with their being a commission where the public advisory group is advisory, this one, the decision making is in the hands of the public members and the advisors are the agency members.

MR. PARKER: Exactly. I've sat on, you know, a lot of those mixed boards where you got part public, part agency membership and you know once in while you luck out and you got strong public memberships who kind of drag the agencies along with them. But, inevitably they get captured because the public members get worn out.

MS. WUNNICKE: I think you have made good arguments for the membership of the council to be public members and to make use of all the others that are mentioned initially and that Ed mentioned ex-officios as advisors.

MR. PARKER: Ed? Or Dennis?

MR. WENK: From what I have heard, the major distinction that seems to arise out of these four different discussions is whether the heart of this council - the differences do not lie in what's the problem.

MS. WUNNICKE: No.

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MR. WENK: And the differences do not seem to me to lie in what ought to be done. It lies largely on this membership question, but I thought I heard two very different models. With some variations.

One, where the formal action role as advocate is going to be led by a new person, but that it will be a council in the genuine sense of a council composed of senior people from the agencies with the non-governmental, state governmental observors.

The other model I think I heard was all public members with the state officials as advisors. I heard that term, but anyway, I guess I would just like to simply bring to your attention one of the most affective councils that the federal government ever had. And, I don't use this as a model in terms of the feds, but simply in terms of the council mechanisms.

Throughout the early 1960's there was a neglect of attention by the country to the role- to the state this country had in the ocean. Responsibilities at the federal level were spread among 26 agencies, there were 30 coastal states, all of which were are looking at least in 30 different directions, maybe 60 different directions. And, there was no center of advocacy at a high enough level to earn not only public visibility, but to be able to get action.

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The Congress in 1966, created a National Council on Marine Resources and Engineering Development. It was chaired by the Vice-President of the United States and it had it's members the heads of about 8 major agencies having ocean activities. The legislation then joined it through whatever mechanisms were then invented, and several were, to make sure it had contact with states and that it had contact with constituency stakeholders.

The council lasted about four years and during that time the fortunes of the marine interest about tripled. Measured by number one, not dollars number one, but number one, the number of times the President of the United States even mentioned the word oceans. I translate oceans to a safe transportation of oil.

Sixty-five times. It has hardly been mentioned since. Because there was this advocacy that John Sund was talking about. There were things continuing to go up to the Governor.

Number two the budgets did increase, but it was done in a discipline way so nobody could say you're just throwing money at the problem. That's the standard slogan. Because, it was not only carefully tailored, but laid out.

And, now coming to the third point. An annual report. I know there's mentioned here an annual report by

this body. And, observing this firsthand, I would say the 1 annual report had more to do with this linkage with the outside world than any mechanism that was invented. Because it was the avenue for two-way communication. What got in the report as well as what came out in the report. It forced the Government to say now only what it was doing, but what is was not doing. And, it was forced to do that because of the readers of the report who went around waiving this publicly. The various types of public interest groups, saying 'but, you didn't it this and you 10 didn't hit that'. 11 To summarize. Out of this came the Coast Manage-12 ment Legislation. 13 14

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Out of this came the first federal interest in contingency planning for oil spills. Out of this came the International Decade of Ocean Exploration. Out of this came a position on the law of the sea, which unfortunately was later neglected.

All I am suggesting is that having the government people with that model had some real moxa. But, the outside community never felt short suited.

MR. HERZ: With that model how did public non-governmental organizations keep their access to that process?

MR. WENK: First of all, let me say that we're three conspicuous groups of outsiders. First was 1 scientific community mainly through the National Academy 2 of Sciences, and the third were the industrial interests: 3 fishing, oil and minerals. And, I have to tell you that we held public forums in order to get this and everybody felt satisfied, but the oil companies wouldn't play. By that I mean, the oil companies resisted any 7 public discussion of their interests. They preferred to 8 do this privately through their contacts in the federal 9 government and so that part of it did not succeed. 10 MR. HERZ: But, was there a regulatory role 11 that was, I mean, what we are talking about is, it seems 12 to me, is that this council is the generation of policy 13 that is ultimately, hopefully, going to have some sort of 14 a regulatory -- the recommendations are going to affect 15 promogation of some sort of regulation of the industry. 16 And, I'm trying to get a sense -- the model in which you 17 are talking about that..... 18 MR. WENK: Coastal Zone Management had very 19 strong regulatory implications. 20 MR. PARKER: Tim? 21 MS. WUNNICKE: I have a question. 22 MR. PARKER: I thought you raised your pencil. 23 May I ask a question of John MS. WUNNICKE: 24 Havelock? 25

the organization of coastal states.

Second was the

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MR. HAVELOCK:

Yeah.

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MS. WUNNICKE: If this body were a private citizen body, would -- could it be the client so to speak to achieve some of the proposals that Sea Grant studies make with respect to petitioning the Coast Guard for example? I mean, could it be the client to make that request, or would that have to come from some agency or from the Governors' Office?

MR. HAVELOCK: If you are going to make it a state activity, it would have to be done with the Governor's approval. You can't have it on it's own. In keeping with the -- executive article (inaudible - not speaking in mike).

But, I mean you can recommend through the Governor....

MS. WUNNICKE: Yeah, that's what I am getting at. Because a lot of the things I think that we are considering in terms of handle on the federal system would have to do with partitioning the Coast Guard or petitioning the Court. Something. Thank you.

MR. PARKER: Let me talk to, briefly, to Ed's points. One of the problems with doing that with the senior members of the government, in affect to the commissioners, is that their administrative duties consume them almost completely most of the time and very few of

them, only those because who because of their own personal -- want to get involved heavily in policy change or if the times demands policy change, get involved with it.

We had a recent example of a group similar to what you just described when the Governor formed his Mini-Cabinet, which brought together all the Commissioners of concern with the Governor's Chief of Staff. In other words, the Senior Government Officials in Alaska.

According to my best reports from Juneau the group was not an affective part of the operation. It simply didn't have -- after a few meetings there was no particular role for it to play mainly because the members wanted to perform their other duties. And, that's been the historic problem. You can bring the Commissioners together for a short run for a task force for a short run to agree things. But, even the Cabinet Meetings in Alaska as they have at the federal level of somewhat deterioated as a forum on their problem solving. And, I regret that. I think something needs to be done to make that happen. But, that's the situation as it exist now.

MS. HAYES: Another observation I have and I guess this is a personal opinion, but I think that no matter -- that there's a characteristic of our commissioners. Our department heads in Alaska that I have noticed for several years. And, it's that no matter where

they start out from being in Alaska. When they are 1 appointed to being commissioners, they very quickly get 2 captured by the Juneau and Southeast mind set with due 3 respect to John Sund. UNIDENTIFED SPEAKER: (inaudible) 5 MR. SUND: Well, there's four of them sitting 6 in this room. I was just looking around -- to check what 7 the reaction was here. MS. HAYES: Well, I was thinking Southeast. MS. WUNNICKE: There's a window right behind you, 10 Meg. 11 Well, and I think that that's MS. HAYES: 12 somewhat the same thing that's being captured by -- I mean 13 I think it's an understandable phenomena. You get 14 captured by an agency when you -- after a certain period 15 of time when you are the director or the commissioner of 16 You get captured if you're a member of a an agency. 17 By the official public and public official commission. 18 And, I think that same thing happens to point of view. 19 the Commissioner level positions. 20 An example of that is, how often Denny Kelso 21 visited Valdez? How many -- how difficult -- how many 22 times we've had meetings in Anchorage where people were 23 unable to attend because they were held up by planes in 24 Juneau. 25

And, I guess I think that some of the things that you are talking about are really -- might even work better if the public officials were advisory to the commission. And part of it, I'm really taken with, is your idea of the annual report. One of the things that has led us down this prime rose path to the Exxon at Valdez was the reduction of DEC budgets.

Now, Commissioner Wunnicke certainly was there with the times when those budgets were being cut. And, it was ruthless, about the cuts that were being taken. And, the reasons for it. And, the job of the commission, that senior level position, becomes an apologist for why certain programs are being cut.

And, what I think would be more valuable in that kind of a climate, would be a citizen's group that listens to those arguments and then made their own independent judgments about what the effect of this -- of all those cuts being made were on a major program such as prevention.

MR. PARKER: Dennis?

MR. DOOLEY: Well, there's two point. One, again, I guess I'm speaking to the reason for citizens. When we've done some organizational studies of organizational change in state departments, the greatest amount of work is at the commissioner and deputy commissioner level.

They don't last full term. They don't have four year terms. They tend to have an average of one and half to two year terms. So, you have a lack of discontinuity and the citizen from public may have the opportunity for a longer length of time to continuity and commissioners. Just in terms of longevities.

The other one was a caution. I heard an approach where we are going to select a chairman of each of these advisory groups and a chairman from this is going to do that.

MR. PARKER: Ex-officio.

MR. DOOLEY: Yeah, well. These chairmans, let say of the regional advisory group you are setting up as a citizen group, he's a volunteer. Then, as you all are volunteers here. You've been in with this exercise. He will be there. Then he's expected that Chairman or that individual -- if he's elected to Chairman, is then selected to go to another group. Pretty soon you have a full time volunteer, because you have mandated that he be the chairman of each group. The chairmans will then be selected on who has the time available to do the entire task rather than doing one or two at appropriate times.

I'm suggesting that maybe you leave the representation from each group to that group.

MR. PARKER: Tim?

MR. WALLIS: Yeah, that's past our time that we were going to either do something or go on. But, just briefly, I'd -- the, I don't know if we are making this too hard. I do have some problems on what this Commission is supposed to do, however.

It was my understanding that the philosophy or what we are doing was going to continue on in this type of advisory group. I didn't see us being given the authority to represent the Governor on doing compacts or, you know, anything like that. I think if this group is going to advise the Governor and make recommendations to him as to what needs to be done for the safe transport of oil, that's one thing. If we are going to give them, you know, other duties that I think belong within the existing agencies role, I would have a problem with that.

MR. PARKER: Getting back to that in watching the way in which the state is operated on past interstate compacts, whether formal or informal, they simply didn't attend even when there was a lot on the table. And, there's never been a strong desire in the state government in Juneau to involve itself with the problems of the West Coast. Except in this particular area, the oil transport is the only thing that's ever brought it out and the fisheries. Those are the only two areas where you get that kind of interaction. Otherwise, nobody particularly

wants to waste their time running down to solve West Coast problems because there's no need to.

John?

MR. SUND: Yeah, I think like Tim, we are making this a little more difficult than we have to. I think the problem that we are trying to fix here is the failure of the executive and legislature or on a federal level, the President of Congress to maintain an adequate awareness on protection of the environment, i.e., in this case, the safe transport of oil.

To me that's the picture of what I'm trying to solve. That's why I'm sitting here arguing with somebody. We've got to solve it. And, if you don't agree with me, obviously we can't get beyond that.

And, I think the proposed solution that we have laid on the table here are perhaps four recommended solutions. One, is citizen advocacy groups of some way shape or form. We argue about how they should be made up or whatever. But, I think that's just a class. We put a council headquartered in the Governor's office as an entity. And I would say an advocacy type council, but so be it. We have argued a little bit of how it should be made up, whatever. But, I mean, the fact is that's kind of where we are at.

And then, you know, the other two kind of dribble

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a little bit. One are interstate contacts or relationships with other states in the West Coast.

And then the fourth category is this, I call it, the intergovernmental category. And, the thing that brings to mind here and Havelock made more knowledge -- it kind of tends to remind me of what we call the Criminal Justice System Task Force that exist. And, I think the court system kind of pulled it together at one time and it's an existing body and they used to produce a report every year, but they don't know. But, it was 'how do you pull all the elements of the criminal justice system together to talk about mutual impacts?' You know, what happens if the legislature adds twenty new troopers to the budget? Right? And it has this ripple affect through the And, all the guys in the legislature and whole system. - all the guys involved got together and everybody came in and eventually now you get a mutual presentation to the legislature from all of them

If you add twenty new troopers you also have to add 4 more DA's, two more judges and 45 more jail cells and 18 more probation officers. So, the cumulative fiscal note writing twenty new troopers is \$15 million. And this is now presented in a joint presentation. These guys kind of banded together and when you want to do that they all come walking in a room together and you sit back and go

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'Oh, shit'. You know, it's a big impact.

I haven't quite figured how I can get it over to oil prevention, but I think it's something there. We have DNR, we've got DEC, we've got Emergency Response, we've got all these things spread through the bureaucracy and they are all kind of related to each other. You know, I could give you an esoteric argument. You are going to cut the vessel inspection team at Port of Valdez out of the budge.

My response is it's all the guys in the response side are going to come in and say 'you, better double the response budget, because we are going to have an acci-That's the impact. You know, you want to save \$300,000 bucks by cutting the salary of these inspectors out, you better add \$4 million over here to the response side and emergency response so we can crank up to get ready to react to this problem that you have created over on the side.

Now, to me that's an intergovernmental task force situation and I don't necessarily wrap it into this council or these other issues.

MS. WUNNICKE: Mr. Chairman-- oh, excuse me.

MR. HERZ: I just want to make an observation that it strikes me that it's extremely diagnostic that the first duty that council put up there is watchdog over the

agencies. I mean, I thought that the function was the 1 watchdog over the industry. But, I think that's diagnos-2 tic over what the problem has become. 3 MS. WUNNICKE: Agencies and industry. MR. HERZ: Well, but, it's -- it doesn't even 5 say agencies up there. It says, I mean, it doesn't even 6 say industry. It says agencies. And that's really become 7 the problem. 8 MR. SUND: The issue, Mike, is how to do you affect the industry? 10 MR. HERZ: That's right. But, problem wise, 11 you can't -- the difficulty has been directly getting to 12 the industry, because the regulatory structure has bogged 13 down intergovernmentally. We've seen an awful lot of 14 examples in the testimony that we have taken and the 15 documents we have had drafted over the past six months 16 that show that there have been failure, after failure, 17 after failure of state and federal agencies, who are 18 charged with doing some function and they are not ac-19 complishing it. 20 MR. SUND: Two observations and a suggestion, 21 here. 22 One, the citizen group cannot affect how the 23 industry acts. You can have all the citizen groups go to 24 Alyeska and ask them to change their practices till you 25

1	are blue in the face, but they ain't gonna do nothing
2	unless they want to. And, I'll bring out the premise
3	counsel's premise that corporations will act in their own
4	best interests.
5	MR. HERZ: If what you're saying is true,
6	this
7	MR. SUND: Now, citizens'
8	MR. HERZ:body, this Commission has
9	wasted six months. I mean, I think
10	MR. SUND: No,
11	MR. PARKER: We are not a
12	MR. SUND:I'm not saying that. I'm
13	saying there was a suggestion made in front of this body
14	and I kind of threw cold water on it at the time, but you
15	could turn the statutes around so that citizens could
16	pursue environmental, breaches of environmental law.
17	The private citizen lawsuit routine.
18	MR. PARKER: This is not a citizen commission.
19	I mean in the sense that he used and is talking about it.
20	MR. SUND: The only way a citizen can affect
21	Exxon's behavior is by massive public outcry.
22	MR. PARKER: Ed?
23	MR. WENK: I have listened very carefully to
24	this discussion, because, identifying myself as an
25	outsider, I am listening to how the state of Alaska does

it's business.

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I think that everyone of us has written with plenty of evidence that it didn't do it's business. And, what I have heard here is an explanation as to why it I mean, all the arguments against having an inhouse council, against having an inhouse council, or explanations as to why the state has failed.

This turn over of commissioners for example. The fact that you have a regionalism here that is so debilitating. This Juneau mind set. Take anybody who has been around Washington, D.C. knows there's a potomac fever. mean, my gosh, it's well recognized as a mind set there and everybody who doesn't live in Washington, D.C. resents what goes on there. So, you know, that is sort of taken for granted.

I lived, twice, with interagency coordinating bodies and I guess that's why I was appointed to them, because I found a way of quoting everything I needed to learned in Kindergarten, which is one of my favorite books. One of the ten commandments is, when you go out into the world....

> Hold hands. MS. WUNNICKE:

Look out for traffic and hold MR. WENK: And apparently, I was appointed to these posts in the Whitehouse because I had learned how to help other

people hold hands. And, I saw two of these operations really work.

But, they are only going to work if the Chief Executive wants them to work. The power of these interagencies bodies come from being the shadow of the boss and even to use the bosses' name sometimes when he doesn't know what's going on to get things done.

But, I am inclined to agree with John Sunds' last comment here that a citizen's group isn't going to move industry. I don't think a citizens' member -- a council made up of citizens is going to be affective in negotiating interstate compacts. And, I surely don't think they are going to be effective in bringing the necessary strength to bear encounters of the federal government. And, that's a group you really have to be down or stimulated, whatever.

I'm looking at this in terms of what's the most powerful instrument you can invent. Because you are really inventing something new here. The most powerful instrument you can invent to do the things that everybody seems to feel needs doing because the evidence is there weren't done before and it means doing something different than in the past, because we know what happened in the past. And, I think the notion of citizen advocacy is absolutely essential to preserve some way. But, I don't

think it is going to achieve these other purposes if you 1 make this council a citizen advocacy or advisory body. 2 Well, the reason..... MR. PARKER: MR. WENK: Anyway, I wanted to share that perspective, because I think I may stand alone at this point of view, but I feel I have to share it with. get MR. PARKER: In order to around the problems you have so accurately described is why I think the duties are critical. This council must have the authority to conduct the major inspections I described and 10 to report on them. And that's what get sat around from 11 just being -- And, to require through the Governor and 12 the Commissioners enforcement of it's report, you know. 13 I think's that's what is I would see distinguishing it 14 from, you know, the Center for the Environment, 15 trustees for Alaska. One reason the Trustees for Alaska 16 is affective is it uses the courts - the most imperfect 17 instrument. But, it gets there through the Court System. 18 MR. SUND: But, .... 19 But, you know, that's a..... MR. PARKER: 20 MS. WUNNICKE: That's a different thing entirely. 21 MR. PARKER: Yeah. 22 MR. WENK: Let me just add one footnote here. 23 When I was serving in the Whitehouse as Staff Director for 24 these two different bodies, one was the Federal Council 25

For Science and Technology which is science. And the other was the Marine Council.

I have to admit I did a little evangelizing there and the metaphor I found from teaching—being taught how to play golf where the instructor told me 'on a drive you have to hook your mind to the golf club. But, you hook it through your left hand and consciencely swing with your right hand, because your right hand will know what to do'. And, I appealed to these guys from the agencies on the grounds, 'look, everyone of you has got a contingency, you know the iron triangle identification, so you are going to be in a conflict of interest between representing your agency and representing the country'. In this case representing the State, the whole state.

Consciencely, the left hand represents the state, because your right hand representing your agency will know what to do without you thinking twice.

What I am suggesting here is that there is a mechanism of public administration at state here. This isn't just an organization chart. This is a question of group dynamics and it is going to take some inspirational talk from this Governor, a Governor and from this Staff Director to get these agency people to think about mutual problems, but my final comment would be this organization is going to feed on information and it's going to generate

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information. An enormous amount that it is going to feed on is going to have to come up through the agencies.

Each time they meet, though, there is an interaction which itself is important and people going back to their agencies and doing things they wouldn't have done That's this lefthand business. And, that's otherwise. not going to happen if it's a citizen's group. If they are only represented there as a ex-officio observors.

I won't happen.

MR. PARKER: Okay. Mike, then al wants to take a five minute break.

Just a quick comment. I think one MR. HERZ: way out of this is that we are really talking about two different sets of functions. The first three or four, I can't decide about number four, are the functions that could best be served by a citizen based public group and the second, from at least five, six, seven and eight, are more the bureaucratic agency type functions. And, maybe we are talking about two separate bodies here.

> MR. PARKER: A1?

AT.: Mr. Chairman, another model that might be used to consider is that of the North Pacific Fishery Management Council and the other councils which are made up of a mixture of government officials and citizen numbers and are staffed by mandatory non-voting agencies

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representatives at one time or another, plus other staff 1 as well and advisory councils. And, from my observations, 2 least, North Pacific Council functions very efficiently. 3 Secretary of Commerce pays less MR. PARKER: and less attention to them as does the Secretary of State. 5 Well, international AL: their sense of 6 politics perhaps is different. 7 MS. WUNNICKE: Mr. Chairman, we all speak from R our own experience and mine is not at the level of Mr. Wenk's, but I have served on, in addition to being a 10 Commissioner for four years, I have served on two bodies. 11 Both were federal/state. One was a citizen body appointed 12 half by the President and half by the Governor. And, the 13 other joint federal/state body was an agency body. And, 14 from that experience I guess I would have to say that if 15 you could not have a mixture, as Allen is suggesting, and 16 as the original proposal suggested, I would certainly go 17 for the citizen -- the independent citizen body. 18 For what that's worth. 19 Okay, let's take a five minute MR. PARKER: 20 break and come back with something resembling a motion. 21 (Off the record) 22 (Break) 23 (On the record) 24 MS. WUNNICKE: Let me get us back to where we 25

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started. Which was the most recent debate and one that I thought if it had to go that way I would have to vote for the Citizen Body over the Agency Body.

As proposed the Council is a mixture. It is not designed to be a coordinating body for state agencies. That's properly done through the Governor's Office.

It was an attempt to get together the people, the major players who had some ability to affect the safe transportation of oil in Alaska. And, it could be tinkered with in terms of membership. But, I would urge you not to make it too large.

And, I think the main benefit from it would be the benefit that you have from a body like ours. Everyone's been working the Exxon Valdez problem and it's aftermath from their own perspective. From their own needs. From their own window, so to speak. And, as far as I know, this is the only body in Alaska, at least, that is looking at all of the parts. And, that would be the value of the council as I first proposed it of a mixture. As I said, I would even hope that you could have Coast Guard and EPA or whatever appropriate federal agencies as numbers if you could not have them as members, at least have them as advisors to the body through some intergovernment agreement.

Okay, now, I'll be a soprano, again.

1	MR. SUND: I recommend that we divide this
2	question and I would move that we as a Commission recom-
3	mend the creation of citizen advocacy groups and the
4	creation of a council headquartered in the Governor's
5	Office.
6	And, then I think a second level discussion is how
7	to make those up. But, I would just say that we ought to
8	recommend those two at this time.
9	MR. PARKER: Is there a second to that?
10	MR. WENK: Yes, I'll second that.
11	MR. HERZ: Point of information. In that
12	proposal is the advisory committees are the regional ones
13	you are talking about now or are you talking about this
14	••••
15	MR. SUND: You can make them whatever you
16	want. I'm just saying there ought to be citizen advocacy
17	advisory groups out there and there ought to be a council
18	headquartered in the Governor's Office.
19	MR. PARKER: Okay. Is there any further
20	discussion on the Motion?
21	MR. WALLIS: What do they do? What happened to
22	all this discussion we had this morning on this group?
23	Are we doing away with this group here?
24	MR. SUND: No. I'm just getting down two
25	generic issues and I think, I feel a consensus here that

all we have talked about is how to make these up. So, at least we have agreed that they ought to exist.

And then I think the second level of discussion is maybe how they ought to get made up. And, will deal with this issue here -- I'll offer my suggestion on that.

MR. PARKER: Local advisory groups and the council in the Governor's Office?

MS. HAYES: I'd feel more comfortable if I knew what they were going to do.

MR. SUND: Okay. Here's the second part of my plan.

Harmond's point of view yesterday that we ought to disclose the options that we have discussed of how you get — and, if we can get to an agreement at a recommended level that's fine, we'd say here's the three areas that we have discussed and we've gone all citizen, all government and are mixed. Those are three basics. And, then you can get into size or whatever. But, you may just, as a Commission, not be able to decide. And, what we may come down to, is to say okay here's the three options that we've looked at to get to these points. And, then we just leave it at that. I don't know that we have four hours left here, or two hours left, we are going to beat this issue out.

1	MR. WENK: No, this is wrong.		
2	MR. SUND: He has the wrong time, Tim.		
3	That's why he has to look at your watch.		
4	So, I just wanted to get it in a couple of small		
5	bites here. One that we can agree as a Commission. We		
6	ought to recommend that there ought to be citizen advocacy		
7	groups and there ought to be some type of council head-		
8	quartered in the Governor's Office.		
9	MR. HERZ: Call the question.		
10	MR. PARKER: Question's been called for? Is		
11	anyone opposed to		
12	MR. WALLIS: Let me just say one thing.		
13	MR. PARKER: Alright.		
14	MR. WENK: He just called the question.		
15	MR. WALLIS: Discussion takes precedence.		
16	MR. HERZ: Not when call for questions takes		
17	place. No.		
18	MR. WALLIS: No?		
19	MR. HERZ: We have different rules		
20	MR. WALLIS: I'm going to just so everybody		
21	knows, I am going to vote no on all of these. For the		
22	simple reason is I thought, you know, that the group that		
23	we were going to recommend basically was going to take		
24	over from where our report ends and their's was to begin.		
25	And, I think we are getting into a lot of things and a lot		

1	of duties that I just don't think the legislatures going
2	to buy it. And, I think we are wasting our time.
3	But, you know, there are some things that we
4	haven't done and just because of time sake. And, primari-
5	ly with the Prince William Sound and Cook Inlet areas, I
6	think there's a lot of areas that somebody should deal
7	with and I assume that that's what this is going to do.
8	And, so to just explain my vote.
9	MR. PARKER: Okay. Anyone else? Questions?
10	MS. HAYES: Well, I would just like to make it
11	clear that we are advocating prevention of oil spills. We
12	are not just talking about generic advocacy groups. We
13	are talking about prevention of oil spills.
14	MR. SUND: Yes, that's
15	MR. WENK: On land and on sea.
16	MS. HAYES: On land and on sea.
17	MR. PARKER: Okay. Let's vote on the motion,
18	then. It's been so long since we've had a voice vote I
19	forget my orders. So, I'll start with that end.
20	Commissioner Sund?
21	MR. SUND: Aye.
22	MR. WENK: Aye.
23	MS. HAYES: Aye.
24	MS. WUNNICKE: Aye.
25	MR. HERZ: Aye.
	50

1	MR. WALLIS: No.			
2	MR. PARKER: Aye.			
3	Okay. It's a six to one for that motion.			
4	Commissioner Wallis, no.			
5	You have another motion then to follow that?			
6	MR. SUND: Well, I don't really have one			
7	prepared if you want to go to the next issue. I kind of			
8	have difficulty here getting into a lot of specific			
9	motions. I thought that would break it open a little bit			
10	and let Counsel or the Staff prepare some options. And,			
11	I prefer the citizen option myself.			
12	MR. PARKER: Yeah.			
13	MR. SUND: But			
14	MR. PARKER: And, you know,			
15	MR. SUND: Narrow down into these duties and			
16	discussions and stuff and I don't know if we can really			
17	handle it.			
18	MR. WALLIS: Mr. Chairman, let me try. I move			
19	that this Commission perform the duties as listed on the			
20	board.			
21	MR. PARKER: Is there a second to that?			
22	MR. HERZ: I second it.			
23	MR. PARKER: Moved and seconded. Did everybody			
24	have a chance to observe the duties as listed on the			
25	board.			

1	MR. HAVELOCK: They may want to move to amend
2	that to strike a duty. The procedure to waive.
3	MR. WENK: Can we have about sixty seconds
4	to
5	MR. PARKER: Yeah, I think let's make
6	sure
7	MR. WENK: These are not in any priority
8	order, are they, Tim?
9	MR. HAVELOCK: No.
10	MR. WALLIS: I don't know. I didn't put them
11	up there.
12	MS. WUNNICKE: Could somebody read them off,
13	please? My eyes are failing.
14	MR. PARKER: Mine, too.
15	MR. HAVELOCK: Yeah.
16	1) Watchdog over Federal and State Agencies.
17	Watchdog over Industry.
18	2) Safety Advocacy.
19	3) Identification of Unmet needs.
20	4) Annual Reports.
21	5) Budget Review.
22	6) Executive Directors to be state reps at
23	interstate compacts and international meetings.
24	7) Make recommendations on program integration.
25	8) Intergovernmental coordination.

1	And, I suppose you could break that down between intra-		
2	governmental, meaning the thing we discussed about state		
3	and inter-, meaning federal/state coordination.		
4	9) Follow up on the report.		
5	MS. WUNNICKE: I have no problems.		
6	MR. PARKER: And the powers that you have down		
7	there would subpoena?		
8	MR. HAVELOCK: The powers are:		
9	1) Subpoena.		
10	2) To initiate the regulatory process.		
11	MR. WALLIS: The motions' for duties only.		
12	MR. PARKER: Okay. Sorry, about that.		
13	Alright.		
14	MS. WUNNICKE: Second the motion.		
15	MR. PARKER: Questions?		
16	MR. WENK: All of these things give a can		
17	be thought of as purposes or goals, but I'm having trouble		
18	raising the question. Who does this action who is the		
19	recipient of this council action? Is this now to be		
20	represented in communications to the Governor and the		
21	legislature?		
22	MR. WALLIS: It's my understanding.		
23	MR. WENK: But, is this		
24	MR. HAVELOCK: I think that almost all of them		
25	fall into that category.		

that ought to be clear because if there isn't a factor to this it could be just a debating society. And it could just go round and round. If we are saying all of these duties are to facilitate the functions of the Governor and the legislature, I understand a little better how these duties get translated into action.  MS. WUNNICKE: Okay. And anyone else who wants to listen.  MR. SUND: Is there some interaction with the citizen advisory committees? Is that up there under some  MS. WUNNICKE: Under one proposal it would have membership. They could have membership.  MR. SUND: Well, this is a duty issue. I mean, are they supposed to  MR. HAVELOCK: Well, that's sort of the issue that Ed just raised in terms that he was talking about responding or relating to the Governor and the legislature and you're saying, also the advisory committees. Is that what you mean?  MR. SUND: Yeah, if any ever come into existence.  MR. PARKER: Okay. Any further discussion on	1	MR. WENK: Well, okay. Well, I just feel
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existence.  MR. PARKER: Okay. Any further discussion on	21	that what you mean?
MR. PARKER: Okay. Any further discussion on	22	MR. SUND: Yeah, if any ever come into
	23	existence.
- dution?	24	MR. PARKER: Okay. Any further discussion on
25 ductes:	25	duties?

1	What's he putting up there?
2	MS. WUNNICKE: I can't
3	(Idle conversation between the Chairman and Vice-
4	Chairman)
5	MR. WENK: Call for the motion, Mr. Chairman.
6	MR. PARKER: Okay. Called questions being
7	called. Is anyone opposed to this motion?
8	We vote. Commissioner Sund?
9	MR. SUND: Aye.
10	MR. WENK: Aye.
11	MS. HAYES: Aye.
12	MS. WUNNICKE: Aye.
13	MR. HERZ: Aye.
14	MR. WALLIS: No.
15	MR. PARKER: Aye.
16	Six to one.
17	MR. WENK: You know, I thought this might be
18	a six to one meeting, but I didn't know it was going to
19	come out this way.
20	(Laughter)
21	MS. WUNNICKE: You read my mind, Commissioner
22	Wenk.
23	MR. WENK: I'm not mentally prepared for
24	this.
25	MS. WUNNICKE: I thought it would be a six to one
:	55
	55

1	meeting, too.			
2	MR. WENK: You know the Berlin Wall came			
3	down, Esther.			
4	MR. WALLIS: Mr. Chairman?			
5	MR. PARKER: Tim?			
6	MR. WALLIS: I move this Commission or whatever			
7	we are going to call it have the powers as stated on the			
8	board.			
9	MR. PARKER: You heard the motion. Is there a			
10	second?			
11	MS. WUNNICKE: Could you read them, please,			
12	Counsel?			
13	MR. HAVELOCK:			
14	1) Power of subpoena.			
15	2) To initiate regulatory process.			
16	3) To employ a full time director. That might be			
17	discussed for second in the sense are you going to have a			
18	full time director that is employed by the Governor to			
19	aide these folks, or are you going to have them hire their			
20	own.			
21	4) Data collection.			
22	MS. WUNNICKE: Initiate the regulatory process I			
23	don't understand.			
24	MR. HAVELOCK: We are talking about Zig Plotters			
25	business there of			

1	MARILYN: Petition.	
2	MR. HAVELOCK: Petition prope	osal to the federal
3	government.	
4	MR. PARKER: Ed?	
5	MR. WENK: I'm not sure	this is an appro-
6	priate part of the motion. And, if	it is appropriate,
7	then I would ask if that person making	ng the motion would
8	permit an addition?	
9	MR. PARKER: You still need	d a second.
10	o MR. WALLIS: There's no mot	tions on the board.
11	MR. WENK: Oh, I'm sorry.	•
12	MS. WUNNICKE: I'll second the	ne motion.
13	MR. WENK: Okay.	
14	MR. PARKER: Now we've got	a second. Go ahead.
15	MR. WENK: It has to do w	with the notion that
16	the Chairman of this Council be the Go	overnor.
17	7 MR. HAVELOCK: That's a member	ership.
18	MR. SUND: We haven't g	ot to memberships,
19	g yet.	
20	o MS. WUNNICKE: That's a member	rship you're talking
21	about.	
22	MR. WENK: Oh, that's a r	membership?
23	MR. SUND: Yeah. We're	under powers.
24	MR. WALLIS: It's not a pov	ver issue.
25	MR. WENK: Okay.	
	5.7	

1	the back door, counsel.			
2	MS. HAYES: How about separating that council?			
3	MR. HAVELOCK: Who do you want to separate? Just			
4	pull that one out for now. Unreserved.			
5	MR. PARKER: Is there any disagreement with			
6	pulling 2) out?			
7	MR. HAVELOCK: Separating the question.			
8	MS. WUNNICKE: Yeah. I move that as an amendment			
9	to the motion, but let the mover			
10	MR. WALLIS: You don't need my approval to			
11	amend it.			
12	MS. WUNNICKE: You don't want to amend it			
13	yourself?			
14	MR. PARKER: There's a pragmatic matter,			
15	Counsel, with the Governor and the AG didn't want to go			
16	along with a Council recommendation on that. Would you			
17	foresee having a council that would go ahead on it's own			
18	on something like that on a Coast Guard or what have			
19	you, but didn't have the support of the Governor or the			
20	AG?			
21	MR. HAVELOCK: Well, not with all those ex-			
22	officios on it.			
23	MR. PARKER: Okay.			
24	MS. WUNNICKE: Yeah. That's my point.			
25	MR. PARKER: Alright. Any further discussion			

1	on this point? Marilyn?
2	MARILYN: I just want to add that the ones
3	that you talked about (away from mike - indiscernible).
4	MS. WUNNICKE: Again, I think that has to do with
5	the membership. Particularly the inspection part, because
6	then you are making an operational agency out of
7	MR. WALLIS: Mr. Chairman, I move we delay my
8	motion until after we've dealt with members.
9	MR. PARKER: Is there a second to
10	MR. HERZ: Second.
11	MR. PARKER: Okay. Any objection to delay-
12	ing MR. WALLIS: Or table it I
13	should say.
14	MR. PARKER:this until we have dealt with
15	membership? Okay.
16	MR. WALLIS: John!
17	MR. HAVELOCK: Yeah.
18	MR. WALLIS: You can't add anything on there.
19	There's a motion for that and it has to be done by motion
20	up here to amend it.
21	(Indiscernible)
22	MR. PARKER: Okay. Hearing no objections the
23	motion is delayed until we deal with membership. Is
24	there a motion on membership?
25	MS. WUNNICKE: Mr. Chairman, I would move that

the Oil Pollution Council be made up of representatives 1 from major shippers. The Department of Environmental 2 Conservation, the Department of Fish and Game, 3 Department of Natural Resources for the State of Alaska and, if possible, members of the -- representatives of the 5 Coast Guard. EPA and at least two members from local 6 advocacy -- local advisory. 7 MR. PARKER: Is there a second to that? Я MR. WALLIS: Well, I'll second it for discussion. Can we appoint federal people? 10 MR. WENK: No, you cannot. 11 MR. HERZ: But, you are saying as voting 12 members now. 13 MS. WUNNICKE: If possible. If not, at least as 14 advisors. 15 MR. WALLIS: No, no, no. But the agency 16 members are voting members. So, you're turning this 17 around such that it's no longer, that there are a minority 18 of the public and a majority of agencies people. 19 MS. WUNNICKE: Well, that's open to discussion, 20 I think on the actual configuration. But, I quess my 21 motion would be a mixture of representatives of the major 22 -- for lack of a better word, players affecting the 23 transport of oil in and through Alaska. And, the attempt 24 being to have representatives of all the people who's 25

actions can affect the safety -- environmental transport of that oil.

MR. HERZ: I will have to vote against the motion because my sense of where we were going was -- I mean I don't know whether the Council initially, consciencely stated the first duty being watchdog over the agencies, but I still consider the agencies to be the major portion of the problems. And, I think the only way that we will get the kind of oversight that I think we all want is for the board, if it is not just a public board, if it is, as a majority, a public -- the public members as opposed to the agency representation.

MR. PARKER: Ed?

MR. WENK: I understand the point Commissioner Herz is raising, but just let me recall for everybody that the watchdogs of the agencies is established by state constitution. It's your legislature. And, I think the legislature would be mighty upset if they think that they're being preempted by some citizen advisory or some citizen council whose primary job is to serve as watchdog.

That might have been authority in there some kind of a slip to write that up there that way, but I don't interrupt it as seriously.....

MR. WALLIS: It's already been adopted.

I beg your pardon? MR. WENK: 1 It's already been adopted. MR. WALLIS: 2 MR. WENK: Yeah, but I mean in terms of that 3 being a reason to vote against the Motion. All I'm suggesting is that we be mindful of what is reasonable 5 here in terms of the final performance. I mean, let's 6 talk about improving safety as the ultimate objective. 7 And these duties, collectively, are all oriented towards that purpose. 9 The, a.... MR. PARKER: 10 MR. WENK: One of which is to make the 11 agencies work better. 12 MR. PARKER: But the legislature already relies 13 upon citizen commissions to perform watchdog functions on 14 education on Fish and Game. 15 MR. WENK: With authority? 16 But there's no preemption because MR. HERZ: 17 this commission can't pass any legislation. It still has 18 to make it's recommendations to the Governor and the 19 So, I don't see any danger of preemption. legislature. 20 But, it is in terms of what it identifies and what it 21 recommends, the level of independence and oversight that 22 it performs is preserved by having the agencies either be 23 not dominate or not be there at all. 24 25 That's my point.

MS. WUNNICKE:

I think that's a good point.

MR. WENK: Well, it seems to me that we are back again to what are the organizational models we are talking about? You would vote against the motion because of the public -- because of the government officials who would be on it. I would like to come back to test, I think the original motion of Commissioner Wunnicke, which is a mixed commission.

You see we got earlier, an hour ago we were talking about two models when actually she proposed one which was the third model and somehow or another that slipped out. And, now, back on the agenda.

And, I just want to reemphasis the notion of this third model which would include both the government officials and the non-government officials.

MR. PARKER: Meg?

MS. HAYES: Mr. Chairman, I'd just point out that not necessarily reflected in the duties as we've already accepted them, but in our original motion creating them, the primary purpose of this was advocacy prevention. And, I'm concerned that perhaps in the future administration when given the progressive budget cuts that we can anticipate, that the public members of this commission would find that difficult to do. And, that therefore, I would prefer seeing them as advisory to a council made up

of citizens. 1 MR. WENK: Who as advisors? The Government 2 officials? 3 MS. HAYES: The Government officials as represen --- and available for the discussions and for 5 advice and data collection, but not be voting members. 6 MS. WUNNICKE: Mr. Chairman, I think one unfor-7 tunate thing, and I begin it by using the word watchdog 8 organizations at all these three levels. Rather than watchdog I guess the purpose is to 10 keep a focus and an attention on the problem. And, it 11 seems to me that there is no better way to keep that focus 12 than to involve all of the people who are a part of the 13 problem. Or who may be a part of the problem. But, they 14 also are part of the solution. And, as John Sund has said 15 on a number of occasions at this meeting, it didn't take 16 much for Alyeska to put into affect alot of things that 17 might have taken years to hammer them over the head on in 18 terms of regulations and requirements and inspections and 19 so forth. 20 So, I think maybe my purpose was a naive one to 21 at least get around like this the representatives of the 22 23

members -- representatives of the organizations who may be a part of the problem or a part of this solution.

> MR. PARKER: Tim?

24

25

1	MR. WALLIS: Yes. You know we have already
2	voted that we are going to have a guy in the Governor's
3	office. We've already created a bunch of local (?) here.
4	I think, really, if we are going to do something, since
5	you got this guy in the Governor's office that's going to
6	kind of be working with this committee, I assume, that it
7	just be all public members. You are going to get input,
8	you know, like the legislation that set up this commit-
9	tee where you're working out of the Governor's office so
10	he is going to mandate that his agencies work with you.
11	So, I think, you know, you are going to have that.
12	I just think it should be a five-member public committee.
13	MR. PARKER: Are you ready to vote?
14	MR. WENK: Well, I was just going to ask, was
15	there a second?
16	MR. WALLIS: Yeah.
17	MR. SUND: Yeah. I'm going to vote against
18	the motion. I would suggest that we follow Tim's public
19	members. I would probably take the language right out of
20	the state bill that created this commission or something
21	like it if you want to go that far.
22	But, my point is, you know, what are we trying to
23	solve. You got to keep that in mind. And, I would say we
24	want to emphasis a position in the Governor's office and
25	you could lay out two or three options of how to get there

and, you know, argue for which one you want. But, if there's no consensus for preferred position. But, even if we had a preferred position here, I'd think the options ought to be listed out. Say, here's what we considered and why.

I'm....

MS. WUNNICKE: I hate to see.....

MR. SUND: ....in favor of the citizen thing. Because it's gonna run on whether the Governor wants it to work or not.

MR. HERZ: Two quick points. One, I disagree with what Esther says about it didn't take very much for Alyeska to bring in all that stuff. I think it took a hell of a lot. It took the Exxon Valdez spilling 250,000 barrels of oil in Prince William Sound.

But, let me just recall and restate what I stated yesterday. I have been impressed with what we have done in six months and we are not -- we do not have representation from the agencies. We have had the agencies all come in here, talk to us, make their cases before us, but the recommendations that this board will come up with will not be influenced in the way that they would be if you had a board that had, you know, all of the agencies sitting here, perhaps overruling or overrunning, outnumbering the public members.

I'm basing my recommendation and my vote on the fact that I think this commission has accomplished a tremendous amount. It's model is very similar. We are appointed by the Governor and advisory to him. We are doing, I mean, part of what we are doing is most of the things on that list other than the budget, you know, the first three, at least.

MR. WENK:

Mr. Chairman?

MR. PARKER:

Ed?

MR. WENK: In no way disagreeing with Commissioner Herz but I can't see in political terms that this commission has yet done anything. I mean the next thing it's going to do is issue a report. It won't have done a thing until there's response to the report and advocacy by the report by the chairman, people up here and so on. This doesn't diminish what this commissions doing. All I am suggesting is that that's not a way to judge what can be done with this body we are talking about.

The two points about the body. First we voted earlier to create two organizations. One is a council in the Governor's office and the second is a citizen advisory group. I thought that was a root to in voting for that motion to having our cake and eating it, too, so to speak.

And, so I come back again in support of this original motion that's now on the table. In the belief

that we ought to put the alternatives to a test. I think that's the essence of the decision anyway. What are our options, but how do we choose among them?

And, I think that where we are very clear about our goals, we ought to ask the next question in comparing model A versus B versus C which will be most effective in achieving those goals and how do we know.

And, I think, I don't know whether that's going to take some additional staff work, but I think that this is so serious a question that it desires this one addition layer of consideration and this isn't just trying to rationalize something one way or the other. I think we ought to genuinely search for a way of testing the relative impact of each of these. And, I'm still going on the premise that the earlier vote polls that is that we have the two bodies, one in the Governor's office and the other citizen advisory groups, link someway.

MR. PARKER: Having watched the similar body which Mr. Dasiak brought up earlier, the North Pacific Fisheries Council being present at the birth of that council in acting and developing it, I must say it's actions has been one of the great disappointments of my life. Not as a success, but as providing over the decimation of Alaska's Fisheries and the -- You know, I think it's been totally ineffective and influencing the

1	decisions by the Department of Commerce or Department of
2	State on the major issues.
3	Primarily because of the agency made representa-
4	tion on it. Which tends to keep strong public members
5	from going on the council.
6	So, I will vote against it, also.
7	Are you ready? Tim?
8	MR. WALLIS: No.
9	MR. PARKER: Mike?
10	MR. HERZ: Yes.
11	MR. PARKER: Esther?
12	MS. WUNNICKE: Yes.
13	MR. PARKER: Meg?
14	MS. HAYES: No.
15	MR. PARKER: Ed?
16	MR. WENK: Yes.
17	MR. PARKER: John?
18	MR. SUND: No.
19	MR. PARKER: I'll vote no. It's four to three.
20	Motion fails.
21	MR. WENK: Mr. Chairman, could I suggest that
22	where a motion is that close that that in itself is a
23	signal to study this a little bit further?
24	MR. SUND: Mr. Chairman, I would move that we
25	develop three alternative options to staffing this council

1	we proposed.
2	One being the motion that was already on the
3	table. Secondly, an all citizen group and thirdly, and
4	all intra-governmental group.
5	MR. PARKER: You've heard the motion. Is there
6	a second?
7	MS. WUNNICKE: Second.
8	MR. WENK: That the staff study? Did I
9	understand you to say that the staff look at these three
10	models and compare them?
11	MR. SUND: No, my motion was to just flush
12	out those three alternatives in some paragraph
13	MR. WENK: Oh, I see.
14	MR. SUND:that's alternative forms and
15	put them in
16	MR. WENK: I got ya.
17	MR. SUND:as alternatives that could be
18	considered.
19	MR. WENK: Is the implication then that that
20	will in a sense end the issue In other words, the
21	commission will help the readers see that there were three
22	options, but we will not then try to resolve this oursel-
23	ves? Okay.
24	MR. SUND: That's my intent.
25	MS. WUNNICKE: Leave that to the appointing

1	authority.
2	MR. WALLIS: Alright. And that's going to be
3	in the report going to the Governor and the legislature?
4	MR. SUND: Yeah.
5	MR. PARKER: What is
6	MR. WALLIS: That we are dealing with Valdez
7	Oil Spill and looking out for the State of Alaska and we
8	can't even make a recommendation on a public body?
9	MR. SUND: Well, I think, my point, Tim, is
10	that I think we have to have this level of interest in the
11	Governor's office. But, how it's represented in the
12	Governor's office, you know, I don't think we as a
13	commission are very well decided.
14	I don't mind throwing them up one at a time and
15	voting on them. But, I think that Ed's point that the
16	other ones are four to three or three to four or five to
17	two are so close that you can't say well we are not going
18	to stick them in there.
19	I just
20	MR. PARKER: Well, you voted on one which has
21	failed. Why don't you throw the others up so that you can
22	get some sense
23	MR. SUND: Okay. I'll withdraw my motion.
24	MR. HAVELOCK: One of the things that I am left
25	in doubt is as to is whether it made any difference to any

1	of the voters on the last motion as to what the balance
2	would be. On an intergovernmental combined type
3	citizens and ex-officios.
4	The practical matter, of course, to make a very
5	substantial difference. Whether, for example, the public
6	members can outvote the ex-officios. Or whether you just
7	have one or two ex-officios and you got a lot of public.
8	Or you've got a whole lot of ex-officios and just two or
9	three public members. So,
10	MR. PARKER: Well, Counsel, it hasn't made any
11	difference on the North Pacific Fisheries Council.
12	MS. WUNNICKE: Mr. Chairman, the North Pacific
13	Fisheries Council's not before this body. And I'd need to
14	know a heck of lot
15	MR. PARKER: Yeah, but it's the example that
16	was
17	MS. WUNNICKE:more about it before I could
18	say
19	MR. PARKER:brought up that was being
20	used as the the example that's brought up that's being
21	used. So,
22	MR. SUND: Mr. Chairman, I would move then
23	that this council in the Governor's office be made up of
24	the voting members be citizens at large.
25	MR. PARKER: Is there a second to that?

1	MS. HAYES: Second.
2	MS. WUNNICKE: The United States or the State of
3	Alaska?
4	MR. HERZ: Call the question.
5	MR. PARKERS: Questions?
6	MR. WENK: Discussion, please.
7	MR. PARKER: Okay. Go ahead.
8	MR. WENK: Forgive me for being stubborn, but
9	I come back to this question of relative effectiveness.
10	Now, we have all agreed that we've got to get a
11	neon signs which says "Spill Prevention". And, we have
12	got to invent a piece of machinery that's gonna get
13	attention and action, by the Governor, by the State
14	Legislature, hopefully by some other states, and certainly
15	by the Federal Government, and not least the oil industry
16	itself.
17	I'm a great believer in being in the perspectives
18	of citizens, but from the point of view of political
19	action, my own experience is limited to not really seeing
20	many that much. And, I'm thinking of this from point of
21	view of all the states I have lived in before and the
22	Federal Government.
23	When I go through that list of duties, I really
24	have difficulty, I'm explaining why I'm going to vote
25	against the motion. I really have difficulty seeing how

the voting members are entirely public members. 2 MR. PARKER: Mike? 3 MR. HERZ: As the other outsider I have got raise what I think is a contrary view. Which is that the 5 one thing that I have learned in the last six months is that Alaskans are a very different lot and Alaska Govern-7 ment is totally different from the Federal Government or any other state in the union because I have never seen government that is so close to the people where people, 10 There's this, people sit down all the time you know. 11 There's hardly distinction when members of a together. 12 legislature show up in their bluejeans and sit through out 13 meetings. 14 In the usual situation, I agree with everything 15 that you have said. But, I see the situation being so 16 different here, that that has really influenced my 17 thinking and my position heavily. 18 John? MR. PARKER: 19 MR. HAVELOCK: It may or not be relevant. Dennis 20 was reminding me of piece of information that you should 21 be aware of which is that the bill setting up this 22 commission originally included ex-officios and they were 23 struck by amendment. 24

they can be effectively implemented by a group for which

1

25

Let me....

MR. WALLIS:

1	MR. DOOLEY: They also include shippers, Coast
2	Guard Federal and State people.
3	MR. PARKER: Tim.
4	MR. WALLIS: Let me ask you a question in
5	regards to the effectiveness of a citizens committee or a
6	committee such as this made up of public.
7	Do you think this committee was ineffective?
8	MR. WENK: Oh, I don't think you can tell,
9	yet.
10	MR. WALLIS: Do you think if we were to carry
11	on, you know, get a life extension, that we would be just
12	as effective in getting input from industry? Getting
13	input from the agencies?
14	MR. WENK: Well, you are putting me on the
15	spot. Let me respond this way.
16	First of all the function of this committee was
17	simply to advise from point of view of what happened, why
18	did it happen and how to keep it from happening from
19	again? It was not assigned or mandated to do any of these
20	functions that are listed up there. Like the watchdog
21	function. Like the annual report. Like serving as an
22	advocate.
23	So, I don't believe
24	MR. WALLIS: I guess what I'm trying to get
25	at

MR. WENK: Commission. Let me put it this 1 way. I believe that organization of this kind made up of citizens are extremely affective in bringing in a set of 3 recommendations for political actions. But, that's very different from having a day to day continuing respon-5 sibility. 6 For example, on this matter of having an influence 7 on budgets. Everyone of you who had the experience in 8 state government know that you have to be prepared to move 9 on a minutes notice when there's something filtering 10 through the legislature. The toggle switch gets thrown 11 yeah or nay very swiftly. You can't have an outsider 12 having an influence on the decision. 13 The same thing is true and what I quessing is 14 floating up through your office of management and budge 15 knowing all the people who are trying to put body 16 english on the situation. You've got to have some 17 intimate inside dope as to where the action stands and who 18 has the action and who has access to the guy who has the 19 action. 20 I'm talking real politic now. 21 So, we're talking more than.... MR. WALLIS: 22 MR. WENK: And, I have been involved in 23 this.... 24

MR. WALLIS:

25

.....budget review. We're talking

about lobbying. 1 MR. WENK: You are damn right. That's what 2 advocacy is all about. 3 MR. WALLIS: Let me.... MR. WENK: Advocacy for.... 5 MR. WALLIS: I was going to kind of save this 6 till the end, but let me tell you something. 7 I don't think you are going to do what you want to R do here. And, one of the best ways to kill something is to love it to death. And, I think that's what we are 10 doing here, you know. We want this thing to do so much 11 and with great expectations. And, it's going to die. 12 legislation isn't going to act on it. We are just going 13 to love it to death. And, so, you know, I think with all 14 the great things that we are expecting this new committee 15 to do is not going to get done. 16 MR. PARKER: Mike? 17 Let me resuggest something as a MR. HERZ: 18 way of breaking this impasse. 19 20 I still see this as having their two separate functions on that list of duties. The first three could 21 22 well be performed by a public commission, committee, council, board, whatever we call it. And, the ones --23 well, let's include four. One, two, three and four. And, 24 five through nine seem to be more appropriately carried 25

1	out by representation from state agencies.
2	And, it seems to me although it's cumbersome to
3	have two separate bodies, that that's what the duties
4	dictate. And, it leaves the government coordination and
5	the things that are truly functions to representatives of
6	government. And, you leave the oversight watchdog safety,
7	advocacy, identification of problems that need resolu-
8	tion
9	MR. WENK: I've just Solomon here. Threat-
10	ening to split the baby. But, splitting it may be the way
11	to deal with this.
12	MR. PARKER: Well, that was the first recommen-
13	dation.
14	MR. WENK: That's right. That's already been
15	passed and what you are suggesting is to split the duties
16	to correspond with John's motion. And, that might be kind
17	of interesting to see how we make out, then.
18	MR. SUND: Well, there's a motion to table.
19	MR. PARKER: Are we ready to vote on the
20	motion?
21	MR. HERZ: What's the one on the table?
22	MR. PARKER: Citizens.
23	MR. HERZ: Ah.
24	MR. PARKER: The council be
25	MR. SUND: The voting members of the council

1	be made up of just citizens at large. Or
2	MR. PARKER: Okay. We'll start at this end.
3	MR. SUND: Yea.
4	MR. WENK: Nay.
5	MS. HAYES: Yea.
6	MR. WUNNICKE: You've put me in a very difficult
7	position, because if I had to choose between purely agency
8	members and public members, I would have to chose public
9	members.
10	MR. WENK: That's not the motion.
11	MS. WUNNICKE: But, adding to you said voting
12	members of the council.
13	MR. SUND: I move, Mr. Chairman, to cancel
14	the votes then, I guess, and we will continue discussion.
15	MS. WUNNICKE: I'm sorry. Nay.
16	MR. HERZ: Yea.
17	MR. WALLIS: Yes.
18	MR. PARKER: Okay. I'll vote yes. It's five
19	to two. Commissioner Wenk and Commissioner Wunnicke
20	voting no.
21	Okay. Any
22	MR. SUND: I just have a comment, Mr.Chair-
23	man, in response to my colleague, Mr. Wallis, on the
24	ultimate outcome of all of this. I am an optimistic
25	person with a cynical attitude. It's sckzophrenic at

times, but I -- regardless of trying to prejudge what is going to happen, I keep reminding myself that doesn't mean I can't try. And, I think it's an uphill battle, but I also don't think the offers in the next legislative session to do things, are going to be beyond what this commission recommends.

Another words, we are going to the fringe and everything else, what happens, is going to be something less than what we recommend. I think you need to keep that in mind. We may not get everything, but if you don't ask for it you will not get it at all.

And, I think what Mike laid out yesterday that people are looking to this commission to shape the debate and shape the issues of the debate and I think that's what's important. You know, I don't think this is the strongest thing in the world here, but I am having a hard time dealing with the long term complacency issue that will set in and how to structure something in the institution to combat it. I think this one -- I think we have to make that effort on about five different efforts and this is just one.

This council in the Governor's office is just one item. It may work, it may not work. I think it's worth a try. And, that's all.

MS. WUNNICKE: I think, Mr. Chairman, we are in

1	agreement with the purpose to be served. And, in agree-
2	ment with respect to the need for that statewide function
3	and how it will ultimately be structured. Of course, we -
4	- pointing authority or by the creating authority.
5	MR. SUND: It will be structured by the
6	Governor that is in office at the time.
7	MR. WENK: Mr. Chairman?
8	MR. HAVELOCK: I don't want to interrupt these
9	remarks, but we have a photographer here and I would you
10	to stand easy for a bit and squish in together so he can
11	get you.
12	Do they move around. We want to take a picture
13	of the Commission, because you have never had your picture
14	taken together.
15	MR. HERZ: This is the graduation class
16	picture?
17	MR. HAVELOCK: Something like that.
18	MR. WALLIS: Mr. Chairman, for two days I have
19	worn a tie
20	(Laughter)
21	MR. PARKER: I didn't know Counsel was going to
22	do this. He never tells me anything.
23	MS. WUNNICKE: Mr. T (ph), would loan the commis-
24	sioner a tie.
25	MR. WENK: This is an official Alaskan

1	Commission. There's only one necktie?
2	MR. HAVELOCK: Well, now we will look like an
3	Alaskan Commission with only the Chairman wearing a tie
4	MR. WENK: Oh, look you're about to keep a
5	necktie.
6	MR. SUND: Well, I saw this coming so I
7	didn't wear my Rugby shirt this morning.
8	MS. WUNNICKE: Well, good for you. But the
9	record will show that for two days you did wear a tie,
10	Tim.
11	PHOTOGRAPHER: Okay. Well, since we are disrupt-
12	ing the whole meeting here, if we could just get you
13	together to get a group shot, maybe.
14	MR. PARKER: Okay.
15	PHOTOGRAPHER: Use this as the center. Get a
16	couple of people on the edges. Some standing, some
17	sitting.
17 18	sitting.  (A lot of laughter, jokes, etc. while moving
18	(A lot of laughter, jokes, etc. while moving
18 19	(A lot of laughter, jokes, etc. while moving around)
18 19 20	(A lot of laughter, jokes, etc. while moving around)  PHOTOGRAPHER: You're the chairman, you have to
18 19 20 21	(A lot of laughter, jokes, etc. while moving around)  PHOTOGRAPHER: You're the chairman, you have to sit.
18 19 20 21 22	(A lot of laughter, jokes, etc. while moving around)  PHOTOGRAPHER: You're the chairman, you have to sit.  MS. WUNNICKE: You have to sit down.
18 19 20 21 22	(A lot of laughter, jokes, etc. while moving around)  PHOTOGRAPHER: You're the chairman, you have to sit.  MS. WUNNICKE: You have to sit down.  MR. PARKER: I have to sit.

1	MR. SUND: No, you're doing fine.
2	MS. WUNNICKE: I thought all the tall people got
3	to sit down. And short people stand.
4	(Idle conversation among all parties)
5	MR. PARKER: The motion on the powers is back
6	before us automatically. Ed?
7	MR. WENK: Well, I would like to try one more
8	motion with regard to this membership before we get to
9	powers.
10	MR. PARKER: Is that acceptable? Can we hold
11	off on powers? He wants to make one more motion on
12	membership?
13	MR. HERZ: You didn't get a second on that,
14	did you?
15	MR. WALLIS: Yes, we did.
16	It's before us now, so if he wants to move to
17	table it, that's up to him. I assume that we already
18	voted and did away with the membership.
19	MR. PARKER: Your choice, Ed. You can either
20	move the table to get your motion on the table or you can
21	hold on the powers and bring it up after we vote on the
22	powers, whichever.
23	MR. WENK: Move the table.
24	MR. PARKER: Okay. It's been moved to table the
25	motion on powers. Go ahead. Tabling motion is not

1	debatable. Is there any opposition to the tabling motion?
2	MR. WALLIS: Yes.
3	MS. WUNNICKE: Why does the staff dress better
4	than the Commissioners?
5	(*3999) Considerable amount of idle/fun conversa-
6	tion regarding dress among the parties: can be transcribed
7	upon request)
8	MR. PARKER: Anyone else? Let's vote on the
9	tabling motion. Tim? We are voting on the tabling
10	motion.
11	MR. WALLIS: No.
12	MR. PARKER: Mike?
13	MR. HERZ: No.
14	MR. PARKER: Esther?
15	MS. WUNNICKE: Yes.
16	MR. PARKER: I vote yes.
17	MS. HAYES: No.
18	MR. WENK: Yes.
19	MR. SUND: No.
20	MR. PARKER: Motion fails. Three to four so
21	the powers motion is before us. Now, they are hiding the
22	powers.
23	MS. HAYES: Yes. Dennis is hiding the powers.
24	MR. DOOLEY: They are right here.
25	MARILYN: Okay. We've got to go. They need

1	the powers.
2	MR. DOOLEY: Crack the whip, Marilyn.
3	MS. WUNNICKE: That's the longest I've seen
4	Marilyn sit still.
5	MR. PARKER: The
6	MR. HAVELOCK: Can you read them there, now?
7	MR. WALLIS: Basically the motion included
8	what? The first four?
9	MR. SUND: The first four, yeah.
10	MR. WALLIS: That's correct?
11	MR. SUND: First four.
12	MR. WENK: But, two got pulled out.
13	MS. HAYES: I'd ask to amend it to take two
14	out.
15	MR. HAVELOCK: Two and five?
16	MR. WALLIS: No, in the original motion it
17	was one through four. Is that right?
18	MS. HAYES: Right.
19	MR. WALLIS: There was only four up there. You
20	put five up there later. Two was deleted so if you
21	want five to go on there, there is going to have to be a
22	motion to amend.
23	MR. PARKER: Okay. We've got two points there
24	that are not part of the motion. Does anybody want to
25	take any action on either of those?

1	MS. WUNNICKE: Well, in light of the decision
2	with respect to membership I would restore Number Two to
3	Powers. What was the other one?
4	MR. WALLIS: Five. Is that a motion?
5	MS. WUNNICKE: I would move that we restore
6	Number Two to the Powers.
7	MR. WALLIS: I'll second it.
8	What does Number Two say. To initiate what?
9	MR. HERZ: Regulation. Regulatory
10	regulation process.
11	MR. PARKER: Okay. It's been moved and
12	seconded to restore Number Two. Any further discussion?
13	MS. HAYES: I think it would be worthwhile to
14	clarify what that means. Are we asking by initiate are we
15	saying that the council request the Governor's office to
16	do something? Or the AG's office to do something? Or are
17	we saying that they initiate it regardless of what the
18	Governor or the AG or any kind of support within state
19	government? Is that clear?
20	MR. PARKER: John?
21	MR. HAVELOCK: Well, I would assume that if these
22	powers are not in as powers, they are rated general
23	recommendations. Anybody can recommend anything. So, it
24	seems to me what you are voting on is that they have the
25	power to do that direct the executive director can

1	track regulations, send them to the Coast Guard and say
2	under Rule such and such these are proposed Coast Guard
3	regulations.
4	MR. WALLIS: So, what's the answer?
5	MS. HAYES: So, they are simply
6	MR. SUND: Yes.
7	MS. HAYES:recommending?
8	MR. SUND: The answer is that if it's not on
9	there as a specific list of power, it's a recommendation
10	and they can recommend anything they want. If it's listed
11	as a power then they have the inherent power themselves to
12	initiate it without going to any other body in state
13	government.
14	MR. HAVELOCK: That's right. That's the motion -
15	- to make it a power that they would have beyond just the
16	power to tell somebody in the executive branch they
17	thought it was a good idea.
18	MS. WUNNICKE: Mr. Chairman, with that explana-
19	tion, I withdraw the motion. Who's my second?
20	MR. WALLIS: I was.
21	MR. PARKER: Is that okay with the second?
22	MR. WALLIS: Well, for discussion purposes, I
23	move to adopt Number Five.
24	MR. PARKER: Move to adopt Number Five. Is
25	there a second?

MS. WUNNICKE: I'll second.

MR. PARKER: Okay. It's been moved and seconded to adopt Number Five to.....

MR. HERZ: I -- discussion?

MR. PARKER: Go ahead.

MR. HERZ: It seems to me that the two functions are quite different and I think we don't see, as much as I would like have inspections done, I don't see how it could be done by this... Inspection requires a technical staff. And, this body is not going to have a technical staff. The investigation function, yes. I totally agree with. But, I just -- I think it is inappropriate to have this body as it's envisioned to have as a duty inspections.

So, I'll vote against it.

MR. PARKER: I think the way I described it before was that the people with the technical expertise would be taken along as a part of it. The main idea in proposing this was to ensure council would have something that would have to do on a regular basis that would put it in contact with the reality of the transportation of oil. Because, it has been my perception that a lot of councils if they don't get brought back into the real world, tend to go off into the halls of the mighty and sit there and suffer from potomac fever, gas fever and so forth and do

1	not get out with as Commissioner Kelso never got to
2	Valdez.
3	What was more important in the state of Alaska
4	than Valdez beats me. But,
5	MR. HERZ: But, this proposal makes any
6	oversight commission into a regulatory body.
7	MR. PARKER: No, no.
8	MR. SUND: No.
9	MS. WUNNICKE: He's talking about visitations
10	rather than inspections. Is that correct?
11	MR. PARKER: Well, we are not talking about
12	making regulations.
13	MR. HERZ: What are you inspecting for?
14	MR. PARKER: Uh?
15	MR. HERZ: What is an inspection for?
16	MR. PARKER: See if the thing is working.
17	MR. HERZ: But, I mean Isn't there
18	already in the statute inspections of treatment facili-
19	ties, inspection of loading facilities, inspection of
20	transferring?
21	MR. PARKER: It's just really just an exercise
22	of the oversight authority.
23	MR. WALLIS: He's not talking about inspec-
24	tions, per se. He's talking about visitation.
25	MR. HERZ: For motorization.

1	MR. WALLIS: The facility.
2	MR. HERZ: Oh, okay. That's very different.
3	I misinterupted as a regulatory agency function that I
4	didn't think was appropriate. Well, then I've just
5	changed my vote. Thanks for the clarification.
6	MR. PARKER: Well, I don't want to get into
7	regulations. Questions called for.
8	Is anyone opposed to Five?
9	MR. WENK: Well, Mr. Chairman, I'm have to
10	signal that I'm gonna not vote on the motion all together.
11	And, I'll explain why.
12	I lost on the last one and I still have another
13	motion I want to make and I would appreciate the oppor-
14	tunity of doing that after this vote.
15	MR. SUND: Uh-huh.
16	MR. PARKER: Okay. Go ahead. Tim we are
17	voting on the motion.
18	MR. WALLIS: Do I understand a member is going
19	to abstain?
20	MR. PARKER: Yeah.
21	MR. WALLIS: From voting? Does he have a
22	conflict?
23	Do you have a conflict of interests? Is that why
24	you are not voting?
25	MR. WENK: No. Not that I know of.

1	MR. SUND:	I don't know that we have the
2	ability to call the hou	se here.
3	(Laughter)	
4	MR. PARKER:	Voting on Five.
5	MR. WALLIS:	Oh, yes.
6	MR. PARKER:	Mike?
7	MR. HERZ:	Yes.
8	MR. PARKER:	Esther?
9	MS. WUNNICKE:	Yes.
10	MS. HAYES:	Yes.
11	MR. PARKER:	I'm voting.
12	MR. SUND:	Yes.
13	MR. PARKER:	Six with one abstaining.
14	Okay, five is	in there. And, two is out. So,
15	that leaves us is	there anything else we need to
16	bring	
17	MR. SUND:	I'd vote to add two to the list.
17		<pre>I'd vote to add two to the listto the board.</pre>
18	MR. PARKER: MR. HERZ:	to the board.
18 19	MR. PARKER: MR. HERZ:	to the board. Yeah, I'll second that.
18 19 20	MR. PARKER: MR. HERZ: MR. PARKER:	<pre>to the board. Yeah, I'll second that. You move to add Two to the list? Yes.</pre>
18 19 20 21	MR. PARKER: MR. HERZ: MR. PARKER: MR. SUND: MR. PARKER:	<pre>to the board. Yeah, I'll second that. You move to add Two to the list? Yes.</pre>
18 19 20 21 22	MR. PARKER: MR. HERZ: MR. PARKER: MR. SUND: MR. PARKER:	<pre>to the board. Yeah, I'll second that. You move to add Two to the list? Yes. It's moved and seconded to add Two</pre>
18 19 20 21 22 23	MR. PARKER:  MR. HERZ:  MR. PARKER:  MR. SUND:  MR. PARKER:  to the list. Any furthering the state of the list.	<pre>to the board. Yeah, I'll second that. You move to add Two to the list? Yes. It's moved and seconded to add Two</pre>

1	MR. PARKER:	Start with you.
2	MR. SUND:	Yes.
3	MR. PARKER:	Ed?
4	MR. WENK:	Obtained.
5	MS. HAYES:	No.
6	MR. PARKER:	Yes.
7	MS. WUNNICKE:	No.
8	MR. HERZ:	Yes.
9	MR. WALLIS:	No.
10	MR. PARKER:	Okay. It fails three to four.
11	MR. SUND:	Wait a minute. No, no.
12	MR. PARKER:	It's a tie. Sorry. Three to
13	three.	
14	MR. SUND:	Three to three with an abstaining.
15	MR. PARKER:	So, what do we do with a tie vote?
16	MR. SUND:	Fails.
17	MR. PARKER:	Tie vote fails. Thank you.
18	MR. SUND:	Piece of cake. Next.
19	MR. PARKER:	You have anything more on the
20	board that needs to be	taken up.
21	MR. SUND:	Ed, had another motion he wanted
22	to make.	
23	MR. PARKER:	Go ahead with your motion.
24	MR. WENK:	I don't know that I can express
25	the explicit language, b	out I heard some very wise comments

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made here earlier and I would like to try to put them together. First of all, we did vote, I guess it was 5 to 2 for a council in the Governor's Office that was composed of voting members from the public. Earlier we had a motion that past, I can't remember by what. Whereby we said we would have two bodies. One would be in this council in the Governor's office, plus a citizen's advisory committee or council.

I have difficulty reconciling the fact that we have those two different one until I know what the difference is in their function.

To go on, I also heard a suggestion from Commissioner Herz that we recognize the fact that perhaps this collection of duties doesn't fit comfortably either of those bodies individually and that there may be a rational way of dividing these duties into two parts.

One set of which are quite harmonious with the notion of an insider group and another group of duties, which are quite harmonious with the outsiders. I think he started to identify this with the top ones being related to the outside advisors and the bottom group inside. I'm not sure if I am getting into the precise split.

I think there's some logic in this approach because again, I think all of us are eager to see a way of having our cake and eating it, too. And, I think the name

of the game, fundamentally, is how to help the State of Alaska raise it's perception with regard to risk and take the necessary steps in it's own self-interest to reduce it. And, I really believe it needs something in the office of the Governor that's got teeth in it and I eluded earlier to the notion that this unit in the Governor's office be chaired by the Governor himself. I realize all the opportunities that that may fail with certain Governor's. Not presupposing this one in any particular way. But, I realize, like any of these things, it depends upon the will of the incumbent Governor.

So, my motion without the getting explicit words is that in light of an earlier motion that we have two groups. That we -- Number One, we split the duties among these two groups. And, Number Two, as part of the motion, that the unit in the Governor's office be chaired by the Governor, be composed as originally proposed of both public -- it isn't public and private members. It's government officials and citizens.

And, I am going to duck for the moment what this ratio is, because I think that is getting down to a finer grained detail than we can necessarily settle. But, it will be composed both of responsible officials... How did you say it, Esther? The people who are responsible for the safe transportation of oil and citizens. And that a

group of these duties be associated with that function and 1 that there also be a formal mechanism for citizen input, with a set of formal duties that are picked from this same 3 list associated with this second organization. Having said all that, can you mentally transfer 5 that into a motion? MR. PARKER: It seems to the chair that that is 7 the same motion that we voted against four to three with the addition of the Governor's chair. MR. WENK: Well, this splits the duties and 10 it says that we are voting on a package. Because, we did 11 vote, we did vote on having these two different units 12 earlier, but we haven't really moved to the next step of 13 explaining how these interact with each other and what 14 their relative functions are. 15 Mr. Chairman, John Sund who made MS. WUNNICKE: 16 the original motion, I think could respond better, but my 17 understanding of the citizen advisory groups were the 18 local advisory groups who would be established through a 19 number of different mechanisms and would be -- as the 20 original motion was, to sit some representatives of some 21 But, it was not a body as such. of those local groups. 22 The citizen advisory body, am I correct? 23 MR. SUND: The motion was to..... 24 MS. WUNNICKE: Your original motion. 25

1	MR. SUND:create citizen advisory
2	bodies.
3	MS. WUNNICKE: Bodies.
4	MR. SUND: Plural.
5	MS. WUNNICKE: Not a single advisory body.
6	MR. SUND: No, that was a plural.
7	MR. WENK: I have no problem with that. But,
8	now we have two sets of citizen advisory bodies.
9	MR. SUND: Well, all of this overriding
10	has to do with safe transportation of oil. I mean
11	that's
12	MR. WENK: Yeah.
13	MR. SUND:kind of shorthanding these
14	motions here. But, that's the general topic we are
15	talking about.
16	MR. WENK: Again, my motion may fail, but
17	I'll try it. I think that instead of having two citizen
18	advisory bodies, that we have a council in the office of
19	the Governor, chaired by the Governor, with one set of
20	duties and a citizen advisory body with the other set of
21	duties.
22	MR. PARKER: I thought we voted on that with
23	the exception of your addition of the Governor.
24	MS. WUNNICKE: Mr. Chairman, just a comment.
25	MR. PARKER: We don't have a second, yet, on

that motion. Is there a second? 1 Hearing no second, the motion fails. Or, the 2 motion is not enforce. I'm getting a little rum dum on 3 my.... MS. WUNNICKE: But, Mr. Chairman, I guess the 5 citizen's advisory groups as I understood Mr. Sund's 6 motion is at a local level, whereas the body that we have 7 just agreed to public members is a statewide body. Α 8 single body in the Governor's office. In the Governor's Office. MR. SUND: 10 MS. WUNNICKE: In the Governor's Office. 11 MR. PARKER: The idea of the Governor chairing, 12 we have used before. Normally he delegates that, but it 13 does give the position authority. However, when we've 14 used it before it's been with the Federal State organiza-15 16 tion and the Governor's been put in as chairman and he's always delegated those duties. 17 But, you know, when necessary the delegee could in 18 affect speak for the Governor or be the one to put his job 19 on the line. 20 MR. WENK: May I make just one observation as 21 an outsider and this has nothing to do with the way you 22 I'll tell you as a student in public administra-23 vote. 24 tion, the impression that this creates in my mind and I think it will create in the minds of a lot of people, is 25

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1	that you do not have confidence in your government.
2	MR. SUND: I don't I disagree.
3	MR. WENK: I know. I'm just saying this is
4	my impression.
5	MR. SUND: Yeah.
6	MR. WALLIS: Did you say Governor or govern-
7	ment?
8	MR. WENK: Government.
9	MR. PARKER: Well, I can say that
10	MS. WUNNICKE: There's been times.
11	MR. PARKER:there's a lot of people who
12	don't have confidence in their government, certainly at
13	the national level. Why it's become more and more
14	difficult through the years, so it's
15	You know, after Exxon Valdez it is very hard to
16	have confidence in large segments of the Government.
17	That's what we are all about.
18	MR. SUND: Mr. Chairman, we had a motion two
19	days ago
20	MR. PARKER: Right.
21	MR. SUND:to bring some issues up at
22	a
23	MR. PARKER: And, you have them ready for us.
24	MR. SUND:and it's not 11:00 on
25	Wednesday, so maybe we don't have to bring them up, but I