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ALASKA OIL SPILL COMMISSION

NOVEMBER 16, 1989

ANCHORAGE, ALASKA

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VOLUME I OF III

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CHAIRMAN PARKER: This morning on our agenda it says prevention institutions policy review until noon lunch and then from one to four response institutions policy review. In the

MR. HERZ: Mr. Chairman, I probably have to leave here at two to catch a three o'clock plane and I is there any way that we can have a working lunch so that I can be involved in more of the response.

MR. PARKER: Good idea unless there's objections we will have a working lunch here so that Commissioner Herz can maximize his time involved in response so we'll just get some sandwiches and bring them back here and plow on and maybe finish a little early. The plan as I incision it this morning is to proceed on prevention the chair has a few comments on that yesterday we seemed to be going into a gyro again a gyrations and I think that we need to build our mechanism possibly from the water or the ground up and go back to examine those what we incision as the type of prevention mechanism that should be present at the local level and then move on to how we can build support maximum support for those efforts that the state and federal level. We have three major oil provinces in Alaska that we are considering that we indicated in our staff discussion here. Cook Inlet, Prince William Sound,

1 and the Arctic. As oil development occurs in the rest of
2 the state why institutions can be developed to handle
3 that.

4 Whether we can handle all three of these with the
5 same institution or we need to have enough flexibility in
6 our institutions to adapt for geographical and environmen-
7 tal differences remain to be seen. But I think we've go
8 some good indications on that. Commissioner Wunnicke
9 provided a paper yesterday which laid out some guidelines
10 would like to say anything more about that.

11 MS. WUNNICKE: (inaudible) of my own passion for
12 food. Yes Mr. Chairman I would and I don't say many pride
13 of authorship for this you won't have a ...

14 It was first given to you in handwritten form and
15 then the staff was kind enough to type it for you. But as
16 we were in our discussion yesterday we were kind of caught
17 in a dilemma we institutionally didn't have the benefit of
18 a report organized we had lots of pieces that staff has
19 put together and that C-Grant has put together and there
20 coming to us in piecemail fashion. The paper I dis-
21 tributed is designed to do is really to provide a frame-
22 work within which you could look at institutional arrange-
23 ments in ways and means so to speak under the major
24 elements that we're attacking it. First, this four major
25 elements with respect to prevention. And, then it seems

1 to me if we list these major elements as our purposes or
2 whatever under (inaudible) add today this becomes a
3 framework within which you can place the staff papers that
4 you've received those Sea Grant papers that you've
5 received and all other research that's been done.

6 So, the first element that I list to is that we
7 really desire a shipping industry that is devoted to the
8 environmentally safe shipment of oil and to some extent of
9 that's been addressed in some of Commissioner Wenks
10 comments and comments of others on the Commission. I
11 would like to pass that at least in terms of our discus-
12 sion today. Secondly, it seems that our purpose is that
13 we would support an alert a strong regulatory agency on
14 all levels, fully funded to oversee oil shipment and each
15 one of those words has meaning I think in terms of what
16 our recommendations would be.

17 And thirdly, that there be a new organization
18 arrangement at the local state and interstate level to
19 serve as a watchdog to guard against shipper complacency
20 and regulator complacency in the future.

21 And fourthly, that there be a systematic scien-
22 tific research system on hazard and resources at risk to
23 feed into all the decision makers that are represented in
24 the other elements. Now I did a similar thing with
25 respect to response a similar thing in respect to long

1 term cleanup and restoration and there just a skeleton
2 within which I think we can organize our thoughts but I
3 would like to talk in respect to item three. You have a
4 paper from Maryland on advisory, local advisory bodies.
5 You've heard from Harry Bader and you have a paper from
6 him on interstate compact as a means of assuring that
7 interstate watchdog. What we were talking about yesterday
8 and I understand why council gave us the department of oil
9 and gas as a talking point because it did it certainly got
10 my attention and got everyone else's attention but what we
11 haven't really addressed or what I hadn't addressed in my
12 own mind was that middle ground of the state watchdog.
13 And we've alluded to it and other Commissioners have
14 talked about the mini cabinet or talked about an office
15 in the office of the Governor and so forth. We've alluded
16 to that statewide watchdog.

17 What I'd like you to chew on today while your
18 thinking through this would be not a department and
19 certainly not designed around oil. But designed around
20 our purpose which is pollution prevention. An authority
21 similar to the old Alaska power authority in structure
22 which has ... although it had some operation respon-
23 sibility in terms of building dams. I wouldn't see this
24 authority having operational responsibilities at all those
25 operational responsibilities would rest pretty much where

1 they rest now. In the various agencies, but what it
2 would...

3 What such an authority would do would allow you to
4 have that focal point you would have this body at least
5 being the only body who had pollution prevention as it's
6 primary mandate. Every other organization dealing with
7 the problem has some aspect of preventing oil spills,
8 preventing pollution. But no one has ever had it as there
9 primary responsibility. The membership of such an
10 authority could be the key to it's success and just the
11 first cut at it would seem to me that you could have at
12 the Commissioner level non-delegatable the Commissioner of
13 environmental conservation. The Commissioner of the
14 department of natural resources. Perhaps the head of the
15 office of emergency services. You could also have as its
16 membership the head of Alyeska, the head of a major
17 shipper in Cook Inlet, the head of a major shipper in the
18 Arctic, and if it were possible I would like the staff to
19 look at this it would also be beneficial to have as it's
20 membership the Coast Guard and the EPA.

21 If that were not possible it would certainly be
22 beneficial to have them at least as advisors, so you have
23 this middle authority receiving information from you local
24 watchdog bodies on the ground the people most affected in
25 case of disaster. They would also be the impetus to the

1 Governor to the Legislature to create the interstate
2 compact. So they would be the focal point as I said
3 facetiously the head of this agency is the guy that gets
4 to summarize (inaudible) if something goes wrong. At one
5 of the other benefits of it by not making oil as its
6 common denominator would be that if you had a catastrophe
7 as they had at Moose Pass some months ago involving a
8 tanker on the Alaska Railroad and not carrying oil but a
9 chemical. You would have a body in place I hope with all
10 the appropriate players to address that problem. So, I
11 would like you to chew on that think about that as a new
12 institutional arrangement under either the three in terms
13 of watchdog organizations. Thank you, Mr. Chairman.

14 MR. PARKER: Thank you, Commissioner Wunnicke. I
15 think that opens up several vistas that we can proceed
16 down. Council I ...

17 As we move out of prevention into response in line
18 with item 4 on systematic research I would like to hear
19 briefly from Mr. Lathrap who I understand has some things
20 he wished to brief for us on contingency plans. So we can
21 plan that I think for before lunch sometime I'd also like
22 to hear from Lt. Goodbody from the Department of Defense
23 who is the special assistant to assistant secretary for
24 research and development I think I've got that all right
25 and I think this is an important linkage.

1 It shares a desire that in our report we fully and
2 can pass all those elements that took part in this spill
3 that have not been reported upon sufficiently in other
4 elements and the Navy it seems to me to be the major one
5 in going over some of the early reports of our own
6 investigators why the amount of impact the Navy had on the
7 spill was substantially greater than anything that anyone
8 would be led to believe from the other reports that have
9 been made on. Especially the famous skinner report to the
10 President. The Skinner Riley report for those of you who
11 insist that Mr. Riley get his due. Tim did you want to
12 say something?

13 MR. WALLIS: Oh I was just going to talk briefly
14 on this

15 MR. PARKER: Go ahead.

16 MR. WALLIS: Last week when I was reading some
17 paperwork and going over this whole thing it kind of
18 dawned on me that basically when I came in and began
19 looking at the oil spill, was that there was a lot of
20 confusion as to what the state was doing, what the federal
21 government was doing, what EXXON was doing and we began
22 receiving input as to what was going on what had happened
23 what had caused it all this good stuff.

24 And I think maybe we got caught up in the con-
25 fusion ourselves as to how we were going to approach this,

1 and approached it from inside the confusion and trying to
2 fix it outside instead of stepping back and looking at it
3 from a fresh point of view. And I looked at it I really
4 didn't see anything that complex about it in all reality.
5 Is that we weren't going to be responding to cleaning up
6 an oil spill. That the state was going to respond to the
7 impact of the oil spill. And that various departments
8 were going to deal with the impacts. And that DEC
9 basically shouldn't be involved in the contract other than
10 to police the cleanup. And if the Coast Guard was in fact
11 going to be in charge of the cleanup from the federal side
12 and overseeing it, etc.

13 It really leaves a statement with very little
14 authority other than perhaps initially. And that's why I
15 thought perhaps the Department of Military Affairs perhaps
16 do an initial response and perhaps containing a spill
17 until things got rolling where the spiller or the Coast
18 Guard to come in and take things over. We really weren't
19 going to be involved in cleanup.

20 And, so with that in mind there was really very
21 little for us to do and I see what Ester is trying to get
22 at and I don't think that's the answer. I think that
23 perhaps something like the people that you involve there
24 I think should be set up in a committee, task force,
25 whatever you want to call it and to further looking at

1 this aspect for products spill, cruise ships, and all that
2 sort of thing inland spills, and getting more involved in
3 that and making recommendations to further improve on what
4 we're trying to do here. So basically I mentioned that I
5 think we can work within the existing framework to do what
6 needs to be done. Well that's all I wanted to say.

7 MR. PARKER: Thank you. I think you know in the
8 you'll hear later from Lt. Goodbody and possibly others
9 that you've hit your, you know, focusing on the Department
10 of Military Affairs is something we really need to probe
11 further on because there is a role there, you know, as we
12 talk about emergency services and everything we kind of
13 waltzed around this, but there is something we need to
14 focus in on, so council there are some staff presentations
15 that I think that need to be made.....

16 MR. HAVELOCK: Well, this being a work session we
17 make up the agenda as we go and I assume that there would
18 be some reshuffling today and I didn't know to what extent
19 you wanted to revisit as Commissioner Wunnicke has
20 revisited prevention or whether you want to sit on it some
21 more or debate it some more. We have at some point we
22 would go to making a presentation on response and maybe
23 as I listen to Commissioner Wallis it may be good to put
24 some of that on the table now because there is an obvious
25 series of inter-relationships between the response and the

1 prevention.

2 So, sometimes we want to pull them apart and
3 sometimes we want to put them back together again. I
4 think with the idea that we do at some point we do take a
5 break or maybe you don't want to break, maybe, I'm
6 thinking Lt Goodbody and Mr. Lathrop would you want to put
7 them up front and hear them or do you want to hear them
8 later.

9 MR. PARKER: I think that my feelings we're ready
10 to move forward and discuss response because many of the
11 elements we're going to be talking about have major
12 applications in both and I think you can't separate them
13 but neatly.

14 MS. WUNNICKE: Mr. Chairman

15 MR. PARKER: Yes.

16 MS. WUNNICKE: There are major elements in
17 response also that I think might provide the framework in
18 which to hold that discussion and staff has the paper if
19 you would

20 MR. DOOLEY: Absolutely, yeah.

21 MS. WUNNICKE:want to use that as a means.
22 It also has four major elements but the instant command
23 system and what Commissioner Wallis is getting about in
24 terms of the Department of Military Affairs I think that
25 discussion needs to be had under that.....

1 MR. HAVELOCK: Well, as perhaps part of the
2 frustration of yesterday for which I make no particular
3 apology, arises from the fact that the institutional
4 handles on prevention are not there because so much of the
5 power seems to be elsewhere so and the state seems to be
6 in the position of having to oversee federal authority.

7 Where as, I think as the staff presentation today
8 would indicate there are real institutional opportunities
9 in response for the stat to react and maybe when you look
10 see the kinds of institutional arrangements that are
11 involved in response.

12 It may lead you back to looking then afterwards at
13 prevention institution, but I wanted prevention on first.
14 There was a method to the madness was that this body is
15 said and we all agree that prevention is several times
16 more important then response in terms of the significance
17 of what we can recommend and I think that if you felt some
18 confusion I'll admit in part the confusion was contrived
19 was a gyro was contrived in the sense that if you are
20 going to find order out of chaos for which I will not give
21 you the latinism.

22 You should start off by having a good look at the
23 chaos and then impose your order and I think that yester-
24 days trip was actually very beneficial to the commission
25 and has certainly helped in the interaction of staff.

1 MS. WUNNICKE: What, Mr. Chairman and I would
2 propose for a framework for the discussion on response
3 that we do a similar thing with respect to the response
4 element, institutional response elements.

5 MR. PARKER: I think that would be a

6 MS. WUNNICKE: Staff would do that.

7 MR. HAVELOCK: Okay, and then the question of
8 Mr. ... The reason I mention the presentation by Goodbody
9 and Lathrop is that I assume that it being the work stop
10 you're going to get pretty intense about the stuff as you
11 get into it and whether you want to break that to listen
12 or whether you want to listen to these people up front as
13 I get this line I suggest.....

14 MS. WUNNICKE: It was so much more fun to argue
15 when you have some basis for it so lets have the presenta-
16 tions first that's how I vote.

17 MR. HAVELOCK: So, what do you want to do about
18 ... Would Mr. ... I don't want to have Dr. Lathrop and Lt.
19 Goodbody lost at the end of the day and I'm wondering
20 about breaking the continuity if we start right in with
21 that presentation. I guess that's the agenda issue that
22 I'm posing to you, Mr. Chairman. What is your pleasure,
23 do you want to stop doing our discussion at a quarter to
24 twelve or something, I mean we should pick a time certain
25 if you want to and we will stop discussing the response

1 and the response institutions and then hear those people
2 and then go back.....

3 MR. PARKER: No, I think we need to hear them
4 before we get into response institutions because that's
5 what they are addressing and I think that we also need to
6 have the four elements that have been developed by
7 Commissioner Wunnicke put up there just so everyone can
8 have address them.

9 I find the four elements up there on prevention
10 very handy, a very handy guide in which to relate and you
11 know in blocking them out in my own mind the shipping
12 industry equal reports the elements in that take care of
13 large parts of the problems of the shipping industry.....

14 MR. HAVELOCK: Right.

15 MR. PARKER: and in the technical sense
16 institutionalizing those technical improvements is of
17 course what we are about today. So, the alert strong
18 regulatory agency were ... having watched the demise of
19 the alert strong regulatory agencies for the last fifteen
20 years the only way you're going to have an alert strong
21 regulatory agencies is by number three and by systematic
22 research is of course some of the things that we need to
23 ... we've heard a lot on and the institutional arrange-
24 ments by which we achieve systematic research does need
25 some real work at this meeting and at subsequent meetings.

1 So I think having those other four elements on response up
2 there would be extremely helpful if we can get them up
3 there.

4 MS. WUNNICKE: Mr. Chairman, the first element
5 really needs a decision as to whether you want it stated
6 that way because what this element responds to is the
7 weight of testimony that we heard from people who said
8 they did not want the spiller in charge of the response.
9 So the way this is worded it says a single preferably
10 public institution to take immediate charge of spill
11 response.

12 Now that I think is the ... your going to want to
13 debate is to whether your going to want that element to be
14 stated. But that response to all the testimony that we
15 heard of people saying we don't want the spiller in
16 charge of the response. And that Steve has the others ...
17 The instant command system which gets back to Commissioner
18 Wallis's proposal with respect to the Department of
19 Military Affairs for response for these purposes. So
20 Steve's going go ahead and put that up while we listen to
21 the presentation.

22 MR. HAVELOCK: That would... my preference is
23 just to make myself clear I would like to hear Dr. Lathrop
24 then I'd like to hear Lt. Goodbody, then I'd like Marilyn
25 to start her presentation.

1 MR. PARKER: Okay.

2 MS. WUNNICKE: Mr. Chairman.....

3 MR. HAVELOCK: We have... Sharon will be coming
4 in but she'll be merged into Marilyn. Marilyn will
5 introduce her at the appropriate point in her presenta-
6 tion.

7 MS. WUNNICKE: Mr. Chairman, I'm very very
8 pleased that that's what councils doing because I want to
9 as the non technical member of the Commission to thank the
10 ECO people for there presentation for making it understan-
11 dable and clear to even laymen like myself and I ap-
12 preciate that very much as I did Dr. Lathrops

13 UNKNOWN: Thank you very much.

14 MS. WUNNICKE: response to that. I'm glad
15 we're having staff presentations also.

16 MR. PARKER: Dr. Lathrop.

17 UNKNOWN: John, do you want me to give the oath.

18 DR. LATHROP: And, as usual I have these
19 handouts for the all to pass them in two directions. They
20 look the same, but if you read the title there different.

21 Mr. Chairman, and members of the commission, my
22 pleasure is to make this presentation today I should
23 (inaudible) by saying that this was done up on tuesday
24 night in my hotel room. I didn't come... this was not a
25 result of an extensive study this is a result of hearing

1 the proceedings on tuesday combined with the background
2 which I happen to have in emergency response planning
3 involving both marine emergency management resources and
4 nuclear power plants, emergency response for that.

5 I apologize for my sore throat, I can't even blame
6 Alaska for the sore throat I was coming down with it as I
7 was got on the plane for Anchorage. What I'll be talking
8 about here is some ideas about emergency response in the
9 environmently sensitive areas. These seem to be things
10 that we could use a little bit of structure on as we think
11 about them. Doing that I'll present... There will be two
12 parts to my presentation. One is some ideas on developing
13 an improved spill response capability and another is
14 outlining very briefly the research plan for a determina-
15 tion of the adequacy of the spill response system based on
16 environmentally sensitive areas. I should say, in keeping
17 with discussion just before I got up here, this is not
18 looking at the institutional sort of arrangement.

19 This is more of a technical and a procedural look
20 at the problem and what is required in order to maintain
21 preparedness for a rare event. And that is one the themes
22 behind this which I found from my work from three mile
23 island and a couple of other cases of emergency response.
24 It's very hard institutionally in fact to get an institu-
25 tion in place which can actually maintain preparedness for

1 a rare event.

2 We're all very pleased with the idea that we're
3 getting something going here. How alive will it be in
4 five years or eight years or ten years when the next big
5 spill is apt to happen, hopefully we won't have a big
6 spill for a while. But it's a trick to keep these things
7 alive and going.

8 The other reason I pleased I was able to make the
9 presentation at this point in the day is that I'm a little
10 troubled by a lot of the statements that have been made
11 about prevention versus emergency response and I don't
12 want to polarize this and make it into an argument. But,
13 we have to realize that we should care about both of those
14 and one thing that I think is easy to lose sight of is
15 that the small spills are so much more frequent and the
16 small spills are largely containable by quick response
17 emergency response system. We shouldn't lose sight of
18 that. I take some responsibility for that cause I was
19 reviewing the ECO work and Virgil Keys got on the boat
20 with me very early and we talked about the spill sizes and
21 I say yes the spill sizes sound appropriate what I didn't
22 realize at the time is by setting the spill sizes as large
23 as they were we wound up with a situation where we have
24 the ECO report and a lot of our findings from that have to
25 do with forget about emergency response is just not going

1 to help you. And that is true for that size.....

2 MR. KEITH: Let me interrupt on that if I can.

3 That isn't in the report and we make this very very clear

4 on the report that you can't give up and I think I said

5 that yesterday and I agree with what Commissioner Wunnike

6 but I think everybodys in total agreement what you have

7 here that we asked to address the large spills and to look

8 at that because they have never been looked at before.

9 The small spills have several times over because Alyeska

10 looked at them. So I think it's not fair to say the ECO

11 report does ignore response because that is not what it

12 says.

13 DR. LATHROP: Okay, I.....

14 MR. KEITH: Alright.

15 DR. LATHROP: I -- The report does not say

16

17 MR. KEITH: I think everybody that heard that

18 knows.

19 DR. LATHROP: I thought I heard that being said in

20 this room I said that, I was trying to be diplomatic, I

21 wasn't you know.

22 MR. KEITH: I just didn't want you to say the ECO

23 report

24 DR. LATHROP: Okay, that was not fair I stand

25 corrected.

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MR. KEITH: Alright.

DR. LATHROP: So, as I say here with the large spills even though you work a lot on prevention they will happen then in fact you may want to focus the emergency response and protection of resources as opposed to scrambling out to the middle of the sound to try to contain the oil, which your not apt to be able to do well anyway. With small spills it'll happen many times more frequently than the large spills and there you may want to focus on containment.

So, in looking at emergency response we see it has a role in both types of spills in fact to some extent we may decide it has two different roles depending on the size of the spill. So its interesting when I was looking at this and I would say well maybe I can just sit here in my hotel room on tuesday night and lay out some simple sort of decision rules. For when do you decide to scramble your emergency response to containment versus to protection of the resources. There's a lot I couldn't come up with any it's a very hard problem. How could we decide here in this room whether to scramble the response towards the spill or towards the ESA it's very tough and this is us sitting here in the calm of planning as opposed to the fog of battle.

So, how can we expect the crisis manager to have

1 an easy time to decide which way to scramble the emergency
2 response resources. The spill variables are spill size
3 and location, the winds, the currents, the location of
4 whatever environmental sort of resources you would want to
5 try to protect, the season, where the response resources
6 are and there location and availability and I'm sure the
7 people at ECO could add a few more variables to that list.

8 So, one answer I came up with, and in fact I
9 didn't come with the answer, it's an easy answer in fact
10 this came out in talking with Joe Fortelli and myself on
11 tuesday that maybe what you really need is what we call an
12 adaptive oil spill response system. Where you don't hope
13 to set up a complete contingency plan that lays everything
14 out before the facts. You set up a process to test and
15 develop a contingency plan using a real time oil spill
16 model and contingency plan guidelines like we heard from
17 ECO in fact. And, I'll tell you there's several good
18 things about this, one of them is, again this problem of
19 how do you get the research done, how do you get the
20 research funded, how do you get the work going, well
21 that's not an easy thing to do if you try to do it all up
22 front. And the other thing is how do you get these people
23 so that there are ready to scramble for an emergency and
24 yet so that they're not board. You have to give them
25 something to do like Commissioner Wallis said and maybe

1 you can do that by setting up an oil spill response system
2 which occupies itself by keeping itself ready and in
3 running drills and developing and refining the contingency
4 plan. So now I'm stepping over into what might be viewed
5 as someone of (inaudible) sort of proposal but its a
6 vehicle for laying out some of the issues which we should
7 have in mind when we look at a response system.

8 We set it up in two phases, because we do want an
9 emergency response at the front. We don't want to wait
10 three years for them to develop the whole thing we would
11 set it up immediately based on the best engineering
12 judgement, then we would realize we get the decision rules
13 and a lot of the arrangements for decision making that
14 would be developed in the long term based on the accumula-
15 tion of the research and on the experience during very
16 many drills which you have is what I'd call spill manage-
17 ment center. Which probably would be in the same place as
18 the onshore vessel management center which has been
19 suggested by ECO. I mean there you have the people, there
20 you have the information on where the vessel is located
21 and so forth.

22 Now, this spill management center would have and
23 develop and expand and use two databases, one of course
24 is on the response resources and we've heard something
25 about that from the earlier days of this week and on the

1 environmentally sensitive areas, and they would use and
2 develop a real time oil spill bottle in frequent drills.
3 Which would automatically use those databases and use
4 decision rules to recommend which direction to scramble
5 the resources. And the model would be setup at minimum
6 real time data required. That's all you want to put into
7 it, is where the vessel is and very roughly how much oil
8 you think is coming out of that vessel. You may not even
9 have to do that. Everything else is what we call default-
10 ed out. It will assume that it's the average current of
11 that time of year and maybe even the average winds for
12 that time of year, but it might be a good idea to be able
13 to enter wind speed and direction since you happen to know
14 that pretty readily at the time.

15 My guess is this wouldn't be a big step from where
16 you already have you ECL spill model.

17 And, one of the big things is that the emergency
18 center would have a lot of drills at random times. The
19 antidote that you want to talk about at this point is when
20 they first came out with radar is World War II and shortly
21 after, they sat these people in front of a radar screen to
22 look for blimps. You can imagine, if there's no blimps,
23 you eventually fall asleep. After 20 minutes you are just
24 nodding off.

25 How do you maintain the awareness of a person

1 staring a radar screen? You give them phony blimps. Once
2 every ten minutes. Or some random time, because if you
3 give them a phony blimp and they have to punch buttons and
4 make sure it really is a phony blimp. We come across this
5 here, too and you want to have a lot of drills to avoid
6 the boredom problem to maintain preparedness. To develop
7 the decisional rules which you would use, then and to
8 check the currency of your data bases.

9 The other point, where this comes up is nuclear
10 reactor safety (?). All these statements made after
11 (inaudible - speaker had back to mike). You'll have an
12 emergency response center and you'll stamp it with phd's.

13 Well, that's a big mistake. You know, I'm a Phd. Phd's
14 are sort of slow. You don't want a Phd. You want a
15 master's person. You know, Master in Science, Master of
16 Engineering, very qualified persons who really knows. But,
17 that person is going to be bored. So, he's going to be
18 sitting there watching a reactor for giving reactor,
19 nothing is going to happen. For years.

20 And, it's true here for Prince William Sound. A
21 lot of this will not happen, so how do keep these very
22 skilled people, these Masters and so forth and so on. We
23 keep talking about them. How do you keep them from being
24 bored. You put them through a set of drills. And, of
25 course, you give them the other things to do involving

1 presenting the advice to vessels, which we have been
2 hearing about.

3 So, that's my thought about what we want to think
4 about in setting up an emergency response capability. I'm
5 not sure if it's realistic or not. But, one of the things
6 you want to keep in mind is this idea that the Contingency
7 Plan -- the problem with Contingency Plans and we saw
8 that, Mike and I saw that In Santa Barbara, we see that in
9 neuclear reactor safety, we see that all over. Contingen-
10 cy Plans tend to be things which are written up and put up
11 on a shelf. And, they are not looked at again. They will
12 literally have dust on them.

13 And, even if they are relatively current, typical-
14 ly the person at the desk in front of the shelf doesn't
15 know the details of the Contingency Plan. So, to say you
16 won't have Contingency Plans, you also say you want to
17 have some procedural institutional way to keep it exer-
18 cised and keep it going, keep it alive. Things change.
19 Data bases, Mike and I found in Santa Barbara the data
20 bases were way out of date and they were locating emergen-
21 cy response resources which weren't really there. They
22 were there three years ago, they are they now. So, again
23 there's a real trick to do this. You need to keep an
24 organization alive to be able to keep the work actually
25 responsive.

1 We are talking response rates, what we would like
2 from out there and -- 8 hours, 16 hours. I mean, you are
3 not going to do that. Not with a Contingency Plan sitting
4 on the shelf. We certainly found that out with the Exxon
5 Valdez.

6 Moving on now to a slightly different idea. It
7 was mentioned on Tuesday that once we start talking about
8 emergency response in environmentally sensitive areas,
9 that's sort of a mess and we are at sea about that. How
10 do we arrange that?

11 Well, we can in fact assess the adequacy of
12 emergency response resource. It's taking into account
13 environmentally sensitive areas. But, it does take
14 several steps beyond where we are now. So, what this
15 would be is not something we should try to add on to what
16 has been done is part of the Commission's work now, but a
17 research plan to be called for. And, I'm sort of cheating
18 here, I'm cribbing this research plan from work. Matter
19 of fact, my peers and I did a year or two ago in Santa
20 Barbara, where you take the spill location, spill size and
21 we already have those spill locations from the ECO work
22 and they are probable and for each one you had to go
23 through a six step process.

24 You have to asses the adequacy of the response
25 resources independent of the timing. Then you have to

1 assess the reaction time. How long is it going to take to
2 detect the spill, to decide what to do about it, to
3 marshal the resources.

4 This is the other thing. It is one thing to have
5 a resource. It's another thing to have -- an agreement
6 with another company that if the boat happens to be free
7 you can get the boat out to the spill. So, there is a lot
8 of marshalling time we have to talk about.

9 Loading of equipment on the boats and then
10 travelling to the spill. Now, you can say even if things
11 go really quick you are still talking many, many hours and
12 as ECO has told us, those first hours are some of the most
13 important.

14 Then you want to asses the grace time. How much
15 time do you have before this spill is out to get onshore
16 or onto an environmentally sensitive area. Now, the
17 understanding here is these are spills which are small
18 enough where you can do something about it in terms of
19 containment, but also when they do apply the cases where
20 you would scramble towards the resource to be defended in
21 addition to the spill.

22 What I gather from some of the maps I've seen is
23 in Prince William Sound or Cook Inlet, the probability is
24 about 1. It's going to hit the area.

25 Then you rate the severity of the impact of the

1 oil on the area with the existing response system and rate
2 it again with any sort of upgrades you want to give to the
3 system. The idea is if you are able to upgrade the system
4 to get the response time faster, you are more apt to
5 intercede the oil on it's way to the environmentally
6 sensitive area or be able to protect the area with the
7 system upgrade or the system modification. To use the
8 language of ECL you will have less of a severity.

9 With the work in Santa Barbara we did it just on
10 a spread sheet. And, I don't want to -- don't look at the
11 numbers, don't worry about it. I think the spreadsheet -
12 the idea is fairly simple. You have a spreadsheet -- you
13 fill in the various columns. The trick is, of course,
14 inserting the data that you need. And, you see these
15 columns, the reaction time, the grace time, probability of
16 impact, and ratings for the impact and the types of
17 upgrade and so forth.

18 Maybe I shouldn't have used this -- It seems
19 intimidating. Computationally, it's actually very simple.
20 The problem is doing all those ratings. In Santa Barbara
21 we were able to identify the resources and your first
22 reaction is the data is overwhelming. There's too much
23 data there. If you prioritize the resources appropriate-
24 ly, there doesn't have to be such an overwhelming data
25 base. And how you prioritize it we've been talking about

1 this in fact some of the staff -- one way to do is to talk
2 with your appropriate departments and say 'if you had a
3 1,000 feet of boom, and you had the whole shoreline
4 endangered where would you put that first 1,000 feet of
5 boom. The typical reaction 'we can't possibly priori-
6 tize'.

7 Alright, you got to make a decision so one way or
8 another you got to put that 1,000 feet somewhere. Okay,
9 now that you put it there, fine. We will mark that out.
10 Now, here's a second 1,000 feet of boom. Where would you
11 put that? And so, forth and so on. So, you can do that
12 sort of thing.

13 The ratings of severities -- I have been involved
14 in two projects where we did that. One. They both happen
15 to be -- you'd think I live in Santa Barbara. I don't.
16 But, all this work seems to have been done in Santa
17 Barbara Channel. For logical reasons. There's a lot of
18 environmental resources there and a lot of proposed
19 offshore oil development there. In the first case, we've
20 just defined three levels of concern or sensitivity.

21 The primary level of concern is where the oil
22 would result in a major change in the distribution or size
23 of structure of the biological resources where recovery
24 would require several years to a decade.

25 Secondary, sensitivity is a moderate change

1 required of -- recovery in the a few years. So, we don't
2 have -- you don't have to be rocket (inaudible). Okay.
3 to get this sort of sensitivity going.

4 For the other work, in fact, we have had a 10
5 point severity scale and this was worked out, in fact, in
6 concert with Commissioner Herz who in fact did some of the
7 evaluations of which sort of impacts would rate where on
8 a ten point scale. It's just a refinement on high,
9 medium, low.

10 The important point is that the points on the
11 scale are defined well enough so that through relatively
12 repeatable severity ratings people who understand what
13 the impacts of the oil in those resources are apt to be.

14 But, you can get from that type of research the
15 actual sort of point ratings of how much the risk is and
16 they could be scaled. So, you could say well, just with
17 this system modification we are cutting the risk from 180
18 to 120 and 60 points. What's 60 points. That's just on
19 a point scale. Well, it's equivalent to preventing the
20 severity level of impact for shore or it's equivalent to
21 reducing the probability of a severity level pack from
22 100% to 40%. So, it's a way to get sort of a risk meter
23 so you begin being able to quantify how much risk you are
24 talking about and how risk reduction you are talking
25 about.

1 MR. PARKER: Okay. Thank you. We will follow
2 up, you know, and see what the DEC and Fish and Game are
3 developing any models like this. Virgil?

4 VIRGIL: I just wanted to say, Mr. Chairman, we
5 really agree with everything that John has said here
6 today. (away from mike and cannot understand) --

7 Spill sizes range from 300 gallons on up into
8 millions. But, to a model we model a bigger spill because
9 that hasn't been done. But, we totally agree those small
10 spills are very important and very frequent and they are
11 recoverable. I think we have seen that on the Thompson
12 Pass. We have seen that on the number's bill. We are
13 just saying the Exxon Valdez is what Commissioner Sund
14 says is very important. You better put your money on
15 prevention. Just wanted to make that clear.

16 And, the second thing, Commissioner Wunnicke
17 always says she doesn't understand these technical
18 aspects. I sometimes think she understands better than
19 anyone in the room. And, I've heard her say this twice
20 and once yesterday. I don't know if anyone else picked it
21 up. We've got to stop thinking -- we got to release the
22 spill equipment to go out to the hatcheries, to go out to
23 those sensitive areas, at the same time someone is
24 attacking the ship, the same time the Navy is saying that
25 you are going to hear from Lt. Goodbody that cleaning up

1 this spill in the Sound. And, I've even heard her say
2 before, perhaps you may want booms already on site in
3 certain hatcheries and then somebody, the first one comes
4 out there and there's a 40 foot container. You hook up to
5 that boom and you pull that off within hours. And you
6 just protect that area. You are attacking the ship and
7 you are attacking the spill in general Prince William
8 Sound all at the same time.

9 I think too many people including ourselves have
10 thought seriously on this in saying we've got so much boom
11 let's go here. I mean if there's a sensitive hatchery,
12 boom is not that expensive. Get it out there, especially,
13 in Alaska. Get it on site. Have it hooked on one end and
14 then have the fishermen, whoever's the first one on the
15 scene strike that boom across that particular area.

16 MR. PARKER: Yeah.

17 MR. VIRGIL: And, I haven't heard anyone else
18 say that. But, she said that yesterday and correct me if
19 I am wrong. Please.

20 MS. WUNNICKE: It's not -- to me I think staff
21 first suggested that, but there are really three major
22 elements. I come from a dry land part of the country
23 where they use a lot of irrigation ditches and irrigation
24 headgates and I have often wondered if there isn't some
25 kind of -- on particularly sensitive areas, like the

1 hatcheries. If there isn't some kind of an automatic
2 headgate across small inlets that could be in place.
3 Forget booms. As I say, I'm not a technical person.

4 MR. PARKER: I think the Alaska Legislature's
5 going to receive a lot of request from a lot of different
6 places to spill response equipment to stockpile here,
7 there and everywhere and I think, you know, between the
8 two of you an excellent model for Fish and Game and DEC to
9 start building, you know, the details. Response to that
10 as you heard Fish and Game has tremendous resources in
11 manpower and data bases to attack the problem and I think
12 has the.....

13 MS. WUNNICKE: And, Mr. Chairman, on a very gross
14 scale. Because it's done through what Tom Hawkins was
15 talking about the area pawning process in response to a
16 question from Mike Herz. Where you make those priority
17 judgements. But, that's a very gross level. It's not
18 sophisticated as you are suggesting.

19 MR. PARKER: John?

20 MR. HAVELOCK: I wanted to ask Dr. Lathrop, the
21 comment of the difficulty of preparing for a rare event.
22 And, I am wondering what the -- whether the institutional
23 implications of that are not that you cluster rare events
24 and you have your -- institutionally speaking, that you
25 put the major responsibility in an agency or activity

1 where you cluster those rare events where indeed so they
2 become either less rare or indeed not rare at all. So,
3 that you have one agency that if you are doing earthquakes
4 respond to as well as spill responses and so on. Because,
5 I mean, let's face it. We are always having disasters
6 here that you aggregate them. Or do you leave it to an
7 agency which is the specialist in that particular type of
8 disaster?

9 DR. LATHROP: That's a very astute point and we
10 have been working on that. I attended a conference this
11 summer where we talked about the advantages of a world
12 wide emergency response system for neucular accidents.
13 Because the way that you make a rare event less rare is
14 you aggregate over a large period of time. With 3-mile
15 Island the main emergency response agency was a Pennsyl-
16 vania emergency management agency. I talked to the head
17 of that and I was realizing that for him these things
18 aren't rare events in the sense that he responds to about
19 20 floods a year. 20 floods and rail derailments and
20 things like this. Which even involve evacuations. So, it
21 makes a lot of sense to see if you can consolidate
22 institutionally under one roof the management structure
23 which have to do with a lot of the other emergencies which
24 you do see. So, you get the expertise in the one place
25 and a decor going within an organization.

1 Also, it helps a lot in keeping the funding of it.
2 That's the other thing. In fact, the head of the Pennsyl-
3 vania Emergency Management Agency told me we found when
4 these big catastrophes come, we only have about six
5 months, where politically we can ask for an appropriate
6 budget and after six months it sort of goes dead. And,
7 that's the point we should keep in mind here. It's been
8 more than six months now since the Exxon Valdez and
9 according to his rule of thumb we are running out of time
10 with that political momentum.

11 MR. PARKER: In regard to your earlier comments
12 on World War II radar you aren't having a problem into
13 radar scopes from 1941 on with on night watches with
14 manotnous regularity and waking up with lips swell inside
15 the scope. We weren't able to really tackle that until we
16 started the Sage System in 1953 where we could maintain
17 alertness simply by simulating with the computers the
18 necessary action to keep everybody alert. And, so you
19 know, the focus is you train on ongoing traffic to
20 whatever extent you can and use your simulation resources
21 to maintain that necessary level of alertness. Because
22 it's never going to go away. The whole radar thing right
23 up to the Cuban Missile crisis we were still falling into
24 our radar scopes on the mid washes. Everybody was very
25 tired. And, I remember one instance where the B52 got

well into Siberia in airspace because they were all three of radar operators watching him were asleep. And, so you know, it brings back the whole question of redundancy. You can't build enough redundancy into the system. Because the failure of the, you know, the boredom and fatigue are always going to be the constants you have to deal with. We build up a fair number of insights in this a lot of which is hopefully being transferred into the marine system.

MR. HERZ: Couple of comments. One on this last pooling your emergency resources. It seems to me that that is risky because, for example, the NOAH's Haz-Mat team in Seattle, which responds to all oil and hazardous, major oil and hazardous materials events every year responds to something like 200 of those a year and they're almost use. Similarly, the Coast Guard strike teams, of which I think there are two, one Atlantic and one Pacific now, are pretty well utilized. So you have to very carefully decide if you're gonna try to design something that works for all emergencies, you're gonna need backups because if you're working in several different emergency dimensions or different kinds of emergencies, you may have your team, your primary teams out fighting one kind when another emerges so that really needs a lot of serious review.

1 Secondly, on the staging of equipment, I think one
2 of the reasons that that hasn't come more quickly is that
3 after this incident that I studied in San Francisco in
4 1985 -- the event occurred in '84. We released the report
5 in '85. One of the things that it talked about was
6 staging of boom and equipment at sensitive habitats. The
7 oil spill coop was resistant to that idea because they
8 would not be in control and they maintained that the
9 locals would not maintain vigilance. They would drift off
10 into, like watching the stream they would fall asleep.

11 My sense has always been that it's the locals who
12 have the highest personal involvement, like the hatchery
13 operators, and they are not going to fall asleep because
14 their lives and livelihoods depend on their being able to
15 deploy this equipment so that the staging idea, it seems
16 to me, is the most sensitive one and combine that with
17 doing an assessment of, and unfortunately you have to do
18 some sort of prioritization so that you can deploy stuff.
19 But that's a must I think.

20 And then finally, I wanted to make one quick
21 comment on the boredom thing. It seems to me that the
22 people who are your operators in your spill management
23 center could do double duty in that they could be involved
24 in prevention activities: vessel inspection, contingency
25 plan review, running drills out in the field at the stage

1 equipment locations, visiting and assessing sensitive
2 habitats so that they're the most familiar with how you
3 actually deploy, what conditions, what you do in different
4 seasons when currents or winds are different. It seems to
5 me there are a variety of things that you can find for
6 these people to do that are related to oil, but don't
7 require them to sit and just do one boring thing all the
8 time.

9 MR. PARKER: No. You see the nature of monitoring
10 activities is that you do get locked into a control center
11 and if you're gonna get them out of there you simply have
12 to staff for it and spend more money.

13 MR. HERZ: Yeah, but if it's gonna be continuously
14 manned, you rotate -- some agencies, somebody's gonna have
15 to be responsible for these things that I mentioned like
16 a review of contingency plans and calling drills and so
17 on. And why not have it be these people so that they're
18 keeping a hand in.

19 MR. PARKER: Yeah, John, then Esther.

20 MR. SUND: Well, I just wanted to throw some more
21 stuff on the table here. One issue is whether we wanta
22 just focus -- Tim keeps bringing this up, are we on a
23 statewide basis or are we just on an ocean-wide basis?
24 Are we gonna deal with inland, potential island spills
25 along with potential ocean spills which get you between

1 Coast Guard and EPA type theories.

2 The other one is the old, financial irresponsible
3 spiller routine that we have the beautiful example of
4 Exxon here with billions of dollars, but let's take the
5 example of the financially irresponsible spiller who does
6 nothing and the government, either federal or state, has
7 to take it over and then we're into this massive procure-
8 ment mess that both the state and federal government seem
9 to have in terms of getting anything done.

10 And then the third area I'd like to put on is the
11 difference between the primary response and the long term
12 response. We talked about the 24-hour, 48-hour, one week
13 responder here who goes out and attacks it immediately.
14 But then there's the long term issue of who attacks it
15 over the next six months and that seems to be, at least in
16 the history of this spill, different people. And I just,
17 not that I have answers, I just put 'em on the table.

18 MR. PARKER: Well it goes back to Dr. Lathrop's you
19 know, two points: concentration versus protecting sensi-
20 tive areas. Obviously, one would want to do both. If you
21 are going to do both, why you have to develop a system to
22 do both, which would come on line, which may be the same
23 system at some times, which comes on line as this system
24 kind of was built by topsy during this spill would come on
25 line in a more regularized fashion. Esther.

1 MS.WUNNICKE: Well, I'm just gonna respond to John
2 in that one thing he talks about, of course, gets to that
3 first item under what -- I regard that as immediate
4 response, John, what's on the board now. There's a
5 secondary level, as you say, which would be the clean up
6 and restoration phase, which would require other elements.
7 I regard that as immediate response and that gets to this
8 whole question of public charge of the response rather
9 than the shipper to your question of the irresponsible
10 shipper.

11 MR. PARKER: Okay. Dr. Lathrop's in. I'd better
12 go on.

13 DR. LATHROP: I had a response to Commissioner
14 Herz's first point about the dangers of consolidating.
15 That point well taken. The ideal situation is when you
16 can consolidate your emergency management organization in
17 such a way that things aren't such rare buds that he can
18 maintain its budget. I mean, I hate to break things down
19 to the dollar bottom line, but that does seem to be a real
20 problem in keeping these things alive budgetarily from
21 year to year. And if it were rolled into other emergency
22 response duties, then perhaps they could be able to keep
23 the budget alive.

24 MS. WUNNICKE: Question of Dr. Lathrop, if I may.
25 Are you familiar, Doctor, with what's called the Incident

1 Command System that's used in major fire suppression on
2 federal and state lands in most of the western states?

3 DR. LATHROP: No, I'm not.

4 MS WUNNICKE: It's an emergency system which has
5 common elements and took years to develop and agreements
6 between federal and state agencies. But, it is an
7 immediate response system and it pulls people out of all
8 different regular activities, but they know what their
9 role is. They know what their function is and they
10 respond in terms of communication, in terms of logistical
11 support, all the things that are common reaction to all
12 disasters. And we've been, certainly I've been thinking
13 seriously that has a lot of merit for an immediate
14 response system even for oil spills. It's not just to put
15 out forest fires.

16 It was used in Seward at the invitation of the
17 National Park Service because one of the major national
18 parks in Alaska was threatened by the Exxon Valdez spill
19 and they were called in and I think all the reports that
20 we've gotten it was very successful, even though most of
21 their experience is fire suppression.

22 MR. DOOLEY: Commissioner Wunnicke, to expand that
23 Incident Command System. That was developed by counties
24 in California to respond not just to wild fires but to a
25 variety of accidents. It was later employed by the state

1 of California on a much more comprehensive basis and now
2 it's a requirement that if you receive federal funds for
3 your local fire department, at least the fire chief in
4 that fire department has to be trained in ICS. It ends up
5 being the key ingredient in spreading out those emergency
6 responses by the various state emergency service response
7 teams. That's how they expand those resources to respond
8 to different localities with an administrative structure
9 that knows the local resources and yet the cadre is there
10 to respond to more than one incident at a time. I think it
11 answers a little bit of what Commissioner Herz was
12 bringing up as well.

13 MS. WUNNICKE: Just as a sideline, if Dr. Lathrop
14 doesn't know it, Alyeska is adopting that Incident Command
15 System for it's future response.

16 MR. PARKER: Okay. Tim Goodbody.

17 MR. GOODBODY: I had about two days to prepare
18 this, but I'll pass this out. There's a couple of points
19 that were interesting to me that parallels what I have
20 heard here this morning and what our office in Washington,
21 D.C. is about.

22 The first one (walked away from mikes)... has the
23 biggest interest in dealing with the problem.

24 The second one was, of course, the procurement
25 problem in buying and implementing new technologies. I

1 could tell a few horror stories. It could take up to 15
2 years for the Department of the Navy to find and actually
3 secure fleetwide technology that could be used for
4 lifesaving techniques.

5 What I would like to do if I can get your atten-
6 tion real quick before I say anything, every now and then
7 I get the habit of wanting to drink a glass of water and
8 sweeten it. Alaskan doesn't always taste that good. I
9 just take my Sweet N Low and I sweeten it.....

10 (Laughter)

11 You can go ahead and turn to the first written
12 page that introduces myself. The page prior to that
13 refers to some overhead slides that I won't be using.

14 I'm Lt. Robert Goodbody from the Secretary of the
15 Navy's Office for Safety and Survivability in Washington,
16 D.C. I run a quick reaction program implementing Off The
17 Shelf or Non-development Items aimed at enhancing the
18 safety or survivability of operational units. Ships,
19 Squadrons, aircraft).

20 The office was established in 1985 under then
21 Secretary of the Navy John Lehman who recognized the need
22 for the implementation of new technologies to enhance
23 safety. The premise being that tomorrow is too late if
24 we are losing personnel and equipment today. I put that
25 in context I would obviously say that tomorrow is too late

1 if we are spilling oil today.

2 Quick reaction means enhanced safety. Enhanced
3 safety obviously means enhanced mission capability and
4 enhanced National Security.

5 There are no shortages of incidences in the fleet
6 today which justifies the need for our organization. If
7 you pay attention to the news, you'll notice that the Navy
8 went to a 48 hour stand down due to various mishaps. Two
9 weeks ago a classmate of mine flew himself into the
10 carrier at Lexington. The USS Belknap, while undergoing,
11 underway replenishment, refueling exercises, pulled the
12 hose, spread fuel over it's superstructure, it burned to
13 the waterline. The USS Stark and other ships in the
14 Persian Gulf and that region -- it was hit by an (?)
15 missile. The missile didn't explode. What happened? The
16 unspent fuel from the rocket literally burned the aluminum
17 superstructure.

18 The explosion aboard the Battleship Iowa claimed
19 47 dead. It's safe to say they had some new technology
20 some of which I represent in implementing aboard many of
21 these platforms that the damage or loss of life would have
22 been lessened.

23 The types of technologies I am referring to
24 typically deal with fire fighting technologies, fire
25 retardants technology, hazardous materials han-

1 dling/control, aviation safety technologies, whether it be
2 a certain navigation or night vision or air escape
3 lighting devices. As a result of this we maintain a large
4 data base on leading technology.

5 Well, how do we insure that we know we have
6 leading technologies. Well, we have an operating budget
7 that is aimed at buying and assessing these new tech-
8 nologies. This insures that we have the up to date
9 technologies for our needs. We are strong believers in
10 what we call operational assessments: vice laboratory
11 testing. We have an open door to industry and other
12 government agencies. They will bring their technology and
13 we will send it to the fleet to be assessed.

14 We have a branch office or facility at the
15 Norfolk, Virginia Naval Station which is set up to deal
16 with most of the assessing. We have several ships and
17 squadrons tasked to us to deliver a formal assessment.
18 Part of this assessment process, not in all cases, but in
19 many requires an application research. Once I have a
20 technology, how do I best apply that technology to suit my
21 needs.

22 Some time ago I received a call from Mr. Dennis
23 Dooley, I believe you are the Technical Director for this
24 Commission. Over the phone we came to the simple con-
25 clusion that both the Navy and the State of Alaska could

1 benefit from further discussion. When Mr. Dooley was in
2 Washington, he visited my office and we talked about some
3 of the newer technologies that the Navy was using for oil
4 spill... fuel spill clean up and containment. The most
5 encouraging of these seems to be in the area of micro-
6 encapsulating polymers very similar to what you see here.
7 (Glass)

8 These polymers have been through our assessment
9 process. As a result the Navy is recognizing the great
10 value of some of these polymers. I have included at the
11 back of the report or the presentation that I passed out
12 to you a message from the Aircraft Carrier Kennedy and a
13 assessment from the Pacific Fleet talking about just these
14 polymers. What do they tell you?

15 Well, some of the advantages are that once you
16 have locked up the fuel it reduces the volatility of that
17 fuel by 80%, it's a reduced fire hazard. It's rendered
18 into a solid or semi-solid mass which floats and it's not
19 going to spread. It's easy to pick up and not hazardous
20 to the environment. And, they are instrumental in keeping
21 the bilges of our ships clean. Obviously we deal with
22 lots of fuels and other hazardous materials that get into
23 the bilges of our ships. If we can use these polymers to
24 remove the fuels it's not a problem anymore. We are not,
25 for instance, pump these fuels into the ocean, which of

1 course, is a concern.

2 At the time of the Valdez spill it seemed readily
3 apparent to me that the great success that the Navy has
4 had with these polymers could be of great use in Alaska.
5 I went out on a personal -- to try to get these polymers
6 recognized.

7 My mission today, therefore, is to prove or at
8 least discuss the concept of using these polymers as an
9 alternative technology to reduce the effect of a large or
10 small scale oil spills.

11 You've seen one of the polymers and this one
12 attacks water. And, I am going to do a demonstration for
13 you as fast as I can with -- this is water again and
14 diesel fuel. And, I have here some various samples of
15 fuels and I'll pass these around while I'm doing this, of
16 what this polymers can do and they do it at a pretty quick
17 rate.

18 If you don't like the smell of diesel, well.....

19 MR. PARKER: Alaskans are used to the smell of
20 diesel.

21 LT. GOODBODY: Excuse me?

22 MR. PARKER: Alaskans are used to the smell of
23 diesel.

24 LT. GOODBODY: Alaskans are used to this? This
25 is #4 diesel fuel.

1 VIRGIL: You didn't bring that on the plane, did
2 you?

3 LT. GOODBODY: Oh, absolutely.
4 (Laughter)

5 LT. GOODBODY: This particular polymer is a
6 powder. Now, it comes in both liquid and powder form.

7 MS. WUNNICKE: What's your ratio of your sweete-
8 ner to the volume of the liquid?

9 LT. GOODBODY: Well, I'll get into that after I
10 have done this. To answer that question, in this with the
11 case of diesel fuel, by weight it's about 30 to 1. 30
12 pounds of fuel to 1 pound of polymer.

13 MR. WALLIS: Have you told the Coast Guard
14 about this.

15 MS. WUNNICKE: Yeah, (laugh).

16 LT. GOODBODY: I have told the Coast Guard about
17 this. We do, like I said, we've worked with various
18 agencies including the Coast Guard, the EPA, the Custom
19 Service and, of course, the other armed services.

20 MR. HERZ: What was the Coast Guard reaction.
21 I mean, were you.....

22 LT. GOODBODY: They were amazed.

23 MR. HERZ: But, I mean, were you.....
24 (Laughter)

25 LT. GOODBODY: They were amazed.

1 MR. WALLIS: When did you tell them about it?
2 Were you out here during the spill?
3 LT. GOODBODY: I was not here during the spill.
4 MR. HERZ: Was this stuff available in
5 quantities?
6 LT. GOODBODY: This stuff was available in
7 quantities. Yeah. I was told by the manufacturer that
8 this stuff could be shipped at the rate of 40 million
9 gallons a month to the State of Alaska at the time of the
10 spill.
11 This is your oil by the way.
12 MS. WUNNICKE: And it just appears to that and
13 doesn't absorb the water?
14 LT. GOODBODY: It's a polymer. It
15 MR. WALLIS: What percent of the diesel did you
16 just pick up?
17 LT. GOODBODY: Excuse me?
18 MR. WALLIS: What percent of the diesel did you
19 just pick up?
20 MS. WUNNICKE: You want a drink of water?
21 LT. GOODBODY: I'm not going to drink the water.
22 As it sets here it will turn into a more solid form over
23 time. Like the samples that I have passed out.f
24 MR. WALLIS: But, did it pick up 80%? Someth-
25 ing like that?

1 LT. GOODBODY: At least. At least.
2 MR. WALLIS: At least what?
3 LT. GOODBODY: At least 80%?
4 MR. HERZ: Does the bomber itself has any
5 toxicity to.....
6 LT. GOODBODY: I'm told that he does not have any
7 toxicity. It reacts with the fuel. Once you have
8 solidified the fuel or encapsulated the fuel and removed
9 it from the oceans, it's not toxic to anything except the
10 guy that wants to pick it up and eat it. It's out of the
11 ocean or it's out of your water source. It is not going
12 to cause any harm. Another words, you don't have the out
13 of sight out of mind problem.
14 MR. WALLIS: How about the disposal?
15 LT. GOODBODY: Excuse me?
16 MR. WALLIS: Disposal?
17 LT. GOODBODY: Disposal. It's still fuel. It's
18 recapsulated fuel. You can chuck it away, bury, burn it.
19 I wouldn't be surprised if you could take it and reprocess
20 it back into fuel. I don't know the technical answer to
21 that, but it wouldn't surprise me.
22 MR. PARKER: On a Kennedy Class Carrier, you
23 know, having a major fuel leak, how would you apply it?
24 LT. GOODBODY: There is a -- the message says
25 some examples of a carrier used. One of the incidents was

1 an A-6 intruder which is a bomber, a aircraft carrier
2 bomber. A fuel cell was ruptured and fuel was leaking
3 rapidly over a listing deck. Well, I don't have to tell
4 you what kind of danger that is for fire hazard. I assume
5 50 gallons at least. If not hundreds of gallons were
6 spilled in this case. The sailors, the operational users
7 who had the most to lose took these polymers which they
8 had on hand and simply spayed it on the leak and locked it
9 up immediately. The whole clean up took less than an
10 hour.

11 MR. PARKER: So, if you build your ships so
12 that you had, just like you would with a fire disposal -
13 - fire system, you could run polymers through, why you
14 could.....

15 LT. GOODBODY: Yeah. Let me go over some of the
16 perimeters of the technology as I see it. One, it always
17 floats. No matter what, once you have locked it up it
18 will float.

19 What does that mean? If you wanted to, if you had
20 fuel that or crude whatever that had sunk to the bottom
21 over a period of time, you could theoretically induct this
22 stuff to death, solidify the fuel at the bottom and it
23 will float to the surface.

24 MR. WALLIS: Can I ask a question?

25 LT. GOODBODY: Yes, sir.s

1 MR. WALLIS: Crude oil, for instance. It
2 evaporates very quickly. How soon do you have to spread
3 that on to have it be effective?

4 LT. GOODBODY: The rate at which it reacts.

5 MR. WALLIS: But, after a certain time.....

6 LT. GOODBODY: I imagine that after a period of
7 a week or so, once the crude has been turned into, what do
8 you call it, hard foam, whatever.

9 MR. PARKER: But, higher viscosity, slower
10 reaction?

11 LT. GOODBODY: Higher viscosity slows the
12 reaction, yes. It doesn't stop it by any means and it is
13 not going to take days to do it. This happened in micro
14 seconds. It is going to happen in a period of minutes if
15 you -- I assume if you have real cold temperatures of both
16 the fuel and water. It is my understanding though that
17 crude is carried aboard a ship at about 100F? Between 100
18 and 140F? That's certainly hotter than the diesel fuel
19 that you see in front of you.

20 MR. HERZ: Was this used experimentally in
21 the Valdez spill? Or was it apply at all?

22 LT. GOODBODY: That attempt was made. Now, Exxon
23 was made aware of the technology. The EPA was made aware
24 of the technology. I met with Jay Hare (ph) from the
25 National Wildlife Federation. There were concerns as to

1 'hell, this a great technology, why don't we try it?'
2 They were also concerned as well.

3 MR. WALLIS: Like what?

4 MS. WUNNICKE: Yeah, like what?

5 LT. GOODBODY: Well, the concern was who's going
6 to pay to get it up there? Who's gonna pay to assess it?
7 Who's going to authorize us to use these technologies?

8 MR. PARKER: Those are agency concerns?

9 LT. GOODBODY: Excuse me?

10 MR. PARKER: Those are agency concerns, or
11 agency.....

12 LT. GOODBODY: I was under the impression from
13 the Environmental Protection Agency that it wasn't a
14 concern. It was, yes, a concern for the toxicity.

15 MR. HERZ: Had any toxicity testing been done
16 on the materials before.....

17 LT. GOODBODY: I have a list that was put out by
18 the EPA, I guess, in 1988, I don't have it with me. It
19 had one of these polymers listed on it. Now, that doesn't
20 mean that it was accrued for use.

21 MR. PARKER: Is a.....

22 LT. GOODBODY: But, it was listed with disbur-
23 sants and other various.....

24 MR. PARKER: EPA obviously approved it for use
25 in U.S. waters by the U.S. Navy, because you've got it out

1 in the fleet.

2 LT. GOODBODY: I assume that's the case. But, we
3 also have to go back and recognize that the Navy has
4 certain national security concerns that at time may
5 override that decision.

6 MR. PARKER: Well, why you -- this technology
7 is being used fleet wide in the Navy, why not Alaska, is
8 the one I think we ask.

9 LT. GOODBODY: I'm presenting that question to
10 you, myself. I would like to see this technology -- and
11 this is why, this is one of the primary reasons that I am
12 here. The technology is being used fleetwide. It has
13 been through my office, the Secretary of the Navy for safe
14 and survivability, the formal assessment process. It has,
15 as we discussed a procurement problem with the Navy for
16 the Department of Defense. We have a bureaucracy that we
17 call the Systems Committee. In this case it would be the
18 Naval Sea Systems Committee. They are responsible for
19 buying and testing new pieces of gear. Everything from T-
20 shirts to F14 fighter aircraft. And, I said that this can
21 take up to 15 years.

22 Well, when we are talking small dollars is this -
23 - it has of very little importance to those that are
24 involved in the Systems Committee. That's why our office
25 was set up to get these technologies to the fleet today.

1 Not tomorrow.

2 MR. HERZ: Does the Navy -- does that process
3 or procedure include any kind of toxicity evaluation?

4 LT. GOODBODY: It includes material safety data
5 sheets. As any chemicals would.

6 MR. HERZ: But, does that involve specifics
7 of any kind of testing protocol for Fish and Wildlife?

8 LT. GOODBODY: No, sir.

9 MR. DOOLEY: Commissioner Herz, to follow up on
10 that question a little bit. This was one product. In the
11 process of following this "rabbit trail" there are four or
12 five of them that came up. Some of them have already gone
13 through those toxicity tests. We have a tape of a couple
14 we'd show during a break sometime, I don't want to
15 interrupt this flow. What this whole area was to do, was
16 we have heard repeatedly from Admirals, EPA and that, that
17 technology hasn't advanced in 20 years. This puts the lie
18 to that testimony. What it says is, that they were
19 unaware that the technology had advanced.

20 MR. PARKER: If you fellow Commissioners want,
21 I'll write Administration Riley a little note asking him
22 some questions. I don't think we should write his local
23 guy that we heard from yesterday, Mr. Union (?).

24 (Laughter)

25 MR. SUND: Well, it'll be the first time that

1 cost was ever a factor in this clean up.

2 MR. PARKER: Yeah.

3 LT. GOODBODY: Yeah, some ideas of that. It

4 always flowed, it reacts with hydrocarbon's not water.

5 MS. HAYES: What about sea water?

6 LT. GOODBODY: I'm told that sea water acts as a

7 catalyst. It's salt actually acts as a catalyst in the

8 reaction process.

9 MS. HAYES: What about the marine life in the

10 sea water?

11 LT. GOODBODY: It's locked up, polymer now is

12 locked in the fuel and you remove it from the oceans, on

13 the spot.

14 So, whether it's toxic or not, I'm told it's not

15 toxic, but whether it's toxic or not you have to recognize

16 the fact that you removed not only the fuel, but the

17 polymer with the fuel in it out of the ocean.

18 MR. PARKER: Uh-huh.

19 LT. GOODBODY: You've removed the pollute. Now,

20 we all know that crude oil is toxic as hell. Yes?

21 MS. WUNNICKE: Question. You say that's used

22 fleet wide by the Navy.

23 LT. GOODBODY: Yes.

24 MS. WUNNICKE: Is it carried on every vessel?

25 LT. GOODBODY: It's carried on, not every vessel,

1 but most vessels. Every aircraft carrier in the Pacific
2 Fleet and several on the Atlantic Coast have it. Several
3 destroyers. And, I can get a list of these ships that
4 have it. It's carried in liquid form and powder form.
5 For our bilges we put the powder, similar to this, in a
6 flow through sock. A large tea bag. And, the sailors
7 came up with this. This is an application of research
8 that they came up with. They literally took a sock full
9 of this stuff about as big as a man's arm and hung it in
10 the bilges. And, after a matter of minutes, they simply
11 pulled it out.

12 MS. WUNNICKE: Doesn't it make sense that rather
13 than looking at this as a clean-up thing after the event
14 that it would make sense to recommend to the shipping
15 industry that they carry it as a part of their equipment.

16 LT. GOODBODY: Absolutely. Absolutely.

17 MR. PARKER: Dump it in the tanks when it
18 ruptures.

19 LT. GOODBODY: Absolutely. And, that's where the
20 applications research comes in. As far as for containment
21 of a spill.....

22 (inaudible speaker)

23 LT. GOODBODY:one of the ideas that Mr.
24 Dooley and I came up with, well, one you can literally
25 lock the fuel up within a tanker. You can turn the tanker

1 into "a tube of chapstick". It is not going to go
2 anywhere at that point.

3 Two, if you do have a spill, you can have a
4 reaction vessel with "x" number of gallons of this stuff
5 on, deploy the liquid form through a firehose and attack
6 the leading edge of that spill. It will form a natural
7 boom.

8 MR. PARKER: Virg. Joe. You see anything
9 wrong with that problem of introducing right into the
10 tanks and turning the tanker into a chapstick?

11 VIRGIL: We were just discussing it. One, and
12 we know the Secretary quite well and he has really done a
13 tremendous job with this whole program. One of the things
14 that we were looking at is that you would have a pump on
15 board and you would drop that hose down and get this
16 material right down to where the hose is in the tanker.
17 To start from where the hole is rather than try to have it
18 solidified down. So, you would have a hose on deck that
19 would be equivalent to the depth of the tank and then
20 you'd attempt to (inaudible) that down and hopefully that
21 would get near the hole and then you'd just start pumping
22 that stuff as fast as you can. With the idea that you
23 would seal it up. You may not stop it all, like Lt.
24 Goodbody says, but you sure as heck.....

25 MR. PARKER: Well, you could have another hose

1 on the outside getting it as it came out.

2 VIRGIL: Absolutely. And, they can freight it
3 by aircraft... They are looking at this thing, I know,
4 and Commissioner Herz was on that meeting. We look at
5 this whole category as 'chemical non-disbursants'. So,
6 they would put it on in a very similar fashion the way you
7 put disbursants on. You could fly over, but it's our
8 understanding that it isn't toxic. It seems to me that
9 the next step is EPA be asked to evaluate and address all
10 the questions that Commissioner Herz...

11 That's seems to me that that has to be done very
12 quickly. Even though in DOT they are kind of exempt from
13 some of those.

14 MR. HERZ: The most mysterious part of
15 general presentation is that one would think that it would
16 be in the best interest of the oil companies to facilitate
17 this stuff being used.

18 LT. GOODBODY: I would think so.

19 MR. PARKER: They don't make it.

20 LT. GOODBODY: They don't make it, though. I
21 think it's.....

22 MR. HERZ: Thank you, Mr. Chairman.

23 LT. GOODBODY: I assume that the dollar question
24 is the issue in that case. The oil companies are produc-
25 ing the disbursants. They even got money invested in

1 selling disbursants.

2 MR. HERZ: Only one company that has.....

3 LT. GOODBODY: It's probably Exxon.

4 MR. HERZ: That's right.

5 MR. PARKER: Marilyn, do you have.....

6 MARILYN: I was just wondering how -- does
7 the Navy have equipment for picking this stuff up out of
8 the water, now? Or.....

9 LT. GOODBODY: This is where we are looking to
10 help each other. The Navy and the State of Alaska. Now,
11 this has never been used on a large scale demonstration.
12 We are using with 100 gallons of fuel here and there. We
13 have never used it on a scale of 1,000s. It would be neat
14 to do a demonstration with say a barrel -- we have talked
15 about this. A barrel of crude, say in a large tank and
16 literally attack it with the liquid or powder form. Or
17 both.

18 I do know that the recent spill in Norway that
19 some of these polymers were brought up to the beach. Now,
20 in Norway, I understand was Bunker No. 6 that was spilt.
21 They took an "x" number of square yards, the beach and
22 literally cleaned that part of the beach in a matter -- in
23 a very short period of time. The report was that the
24 local school kids were taking the solidified crude,
25 forming soccer balls out of it and playing a game.

1 MR. SUND: Well, we have a lot of guys in
2 this state that are very good at picking up things out of
3 the ocean.

4 MR. DOOLEY: Some of the -- we mentioned that
5 crude congealing and forming moose and so forth, some of
6 the other tasks that Canada has tested and the U.S. Coast
7 Guard participated in, over a year and half ago, involved
8 two of those products in which one was used to degrade the
9 moose back to an oil quality.

10 The other chemical used was similar to this or
11 made a liquid out it and then they were able to obtain
12 greater efficiencies out of the equipment, because they
13 are pulling this oil into the equipment rather than
14 capturing and encountering it. And, but, that equipment
15 wasn't designed to handle moose. They, put the other
16 chemical in the moose and they have some time studies on
17 how quickly that would degrade back to an oily sheen and
18 then the equipment could deal with it.

19 What it points out is there is several chemicals,
20 some of which are vegetable based and it seems to be that
21 institutionally if the Coast Guard didn't do the research
22 on it, or EPA didn't do the research on it, they remain
23 unaware of it's application. 'It's somebody else did it,
24 I'm going to be unaware of it' and we are getting this
25 technology transferred.

1 MR. WALLIS: How about rough waters?

2 LT. GOODBODY: It will work on rough water. Now,

3 obviously the rough water is going to -- the rough water

4 is going to increase the rate at which the spill flows.

5 It has to be tried and proved.

6 MR. HERZ: If you have -- you don't have

7 sufficient polymer to actually produce this chemical

8 reaction, I mean, is it an all or none reaction, is it

9 partial reaction?

10 LT. GOODBODY: Oh, no. The polymer itself will

11 absorb, for instance, 30 times it's weight in the fuel.

12 At which point it can't absorb anymore. So, you'll have a

13 section that's been absorbed by 30 times it's weight, and

14 then the rest of it will spill ---

15 MR. PARKER: Esther?

16 MS. WUNNICKE: Well, I was just wondering. It

17 seems to me why this would be attractive to the shipping

18 industry. Particularly you mentioned earlier that, I

19 guess you were uncertain, whether it could then be

20 reconverted into.....

21 LT. GOODBODY: I am uncertain of that. I

22 suspect, though, that if can take oil from shale, we can

23 probably take oil that's been turned into polymer and turn

24 it back into oil.

25 MR. HERZ: Well, even we haven't, even if you

1 can't, from a point of view from everybody except the
2 industry, everybody else is better off having this.....

3 LT. GOODBODY: Everybody is better off.....

4 MR. HERZ:congealed stuff.

5 MS. WUNNICKE: Oh, yeah. I agree. I'm just
6 arguing for the enlightenment of self-interest of the
7 shipping industry.

8 MR. PARKER: Virgil?

9 VIRGIL: One of the things, Mr. Chairman,
10 and I know, that Lt. Goodbody was looking at, also.

11 It's going to be like disbursants. And, I keep
12 looking at Commissioner Herz when I mention disbursants,
13 because he was on the NES committee. If there is going to
14 be a certain limited amount that you have on that 30 going
15 ratio, the thing that they were looking at, is freighting
16 the leading edge and therefore it in itself would become
17 a boom. Now, you lay that out into 50 miles, however much
18 you have and it starts to, and correct me if I'm wrong, it
19 starts to form a boom in itself so it pulls up the oil
20 behind it.

21 Now, the clean up, the mechanical equipment would
22 be coming behind for mechanical recovery formed up on the
23 boom. Now, this is -- you know, R&d, we're not there yet,
24 but, that's the type of things that they are talking about
25 that maybe made some sense.

1 Now, the thing that would break that up is what
2 Commissioner Wallis said, if you high sea waves, the only
3 -- to break that boom. But, if it was very flat similar
4 to what the Exxon Valdez was on that particular day, you
5 could perhaps get it out and that boom would stay intact
6 and then you could attack it from behind.

7 But, again, that part, you know, it is in an R&D
8 stage.

9 MR. PARKER: To me the greatest attraction is
10 being able to have a reasonable immediate response system
11 on board the ship. You know.

12 LT. GOODBODY: Exactly. Those operational users,
13 those men on board the tankers, those fishermen can have
14 these polymers and they are very cheap. Even if I were to
15 put a high price on them and we talked about this a little
16 bit earlier. Even if I were to tell you that it cost
17 \$10.00 a pound for this powder, if I needed enough powder
18 to solidify 70 million pounds of fuel, which is roughly
19 what spilled during the Valdez Spill, it is going to cost
20 me about \$20 million to turn all of it into a solid.

21 MR. DOOLEY: The other one we were talking
22 about earlier -- we've been dealing with the bush general-
23 ly. One of the questions the Coast Guard came up with was
24 well, the fishing industry itself isn't too clean in terms
25 of it's (?), etc. If you start introducing products like

1 this for that kind of effort to separate hazardous
2 substances from it's villages and other things as well as
3 some of the standby equipment, all of a sudden those booms
4 in front of the hatchery and that have an opportunity to
5 capture oil and turn it into a quality which puts you into
6 a Type A clean up instead of what we are calling a Type B
7 treatment at substantially less costs.

8 MS. WUNNICKE: Very interesting.

9 MR. PARKER: Yeah. I think we can -- let's
10 take a five minute break.

11 I want to thank you, Lt., for.....

12 LT. GOODBODY: Thank you.

13 MR. PARKER: Bringing us this. I think we can
14 develop with what you have given us a very incisive
15 reports.

16 (Off the record)

17 (On the record)

18 MR. PARKER: We'll get back underway and
19 reconvene and Counsel, go ahead with what the Staff wants
20 to tell us.

21 MR. HAVELOCK: I will refer to Marilyn on that.

22 MARILYN: What I have done in this draft
23 everyone has before them, it is called oil Spill Response
24 System, just lay out some of the basic elements that may
25 be necessary to respond effectively to oil spills. There

1 are probably many more and as I listened to John Sund
2 speak today, I realize long-term isn't even considered in
3 the particular plan and it's got to be incorporated as we
4 on. But, this some of the ideas we've pulled together
5 over time.

6 And, I have I guess, 13 elements and there's
7 probably more. I hope that's not an unlucky number. But,
8 I'll go through them and then maybe describe some of them
9 more fully.

10 The first one is a pre-established - pre-es-
11 tablished State, Federal Local industry response plan.
12 With an explicit division of labor and direct line of
13 command within that plan.

14 Second is an interagency organization structure
15 that will probably be chaired by the response office
16 director. One our option will be to chair by that
17 director and created by statute that will be for planning
18 response to oil and hazardous substances releases.
19 Reviewing and contingency plans and carrying out state
20 drills. As we talk about the Regional Response Team and
21 all the teams that we have at the Federal level, this I
22 call for lack of better term, State Response Team, because
23 I really don't think that there has been any kind of a
24 state response team where the agencies, and I'm probably
25 skipping over here, the different agencies, D&R, DEC, Fish

1 and Game, DES have been coordinated and planning for one
2 event. Or any number of events.

3 The third is an incident command structure that is
4 common to all agencies. I say structure because the
5 incident command system we've heard very good testimony
6 about and it's probably one of the best systems you could
7 have. One of the problems is that all the agencies don't
8 have that incident command structure. The same incident
9 command structure. So, what we need in the State to do is
10 make sure that all the agencies involved in an oil spill
11 or hazardous substance response spill has that same
12 structure. And, one of the problems, I think, with that
13 is the Coast Guard has it's own command structure that
14 they use and the State, the firefighting entities have
15 this. DES has sort of a modified incident command system,
16 but I think they would be, based on conversations I've had
17 and Dennis has had with them, there will probably be
18 willingness to look at changing. At least for particular
19 areas like the oil hazardous substance.

20 And in that incident command structure I think
21 first of all you need to have administrative procedure
22 changes which allow funds to be spent without procurement
23 delays. And, a system to utilize an agency like DES
24 emergency services without declaration of an emergency.
25 Right now at least for a catastrophic spill, DEC is the

1 main agency with responsibility of an oil spill. There
2 has been a lot of talk about how much they use emergency
3 services in this last spill. And, basically it seemed
4 that what they did was set up a response structure as they
5 responded to the spill, rather than having one in place.

6 DES offers logistics operations or DES through an
7 incident command structure offers logistic operations
8 finance and planning structures. And then I say here that
9 however for small spills, DEC has to have adequate
10 personnel to respond.

11 MS. WUNNICK: Marilyn, if I could interrupt.
12 Couldn't that same personnel in DEC, if I understand the
13 incident command system, that's responding to small
14 spills, also be trained and ready to respond to catastroph-
15 hic spills.....

16 MARILYN: Yeah, and I go on here.

17 MS. WUNNICKE:within the larger structure.
18 Okay.

19 MARILYN: But, that's true.

20 The fourth element is the response planning that
21 can be used for both oil and hazardous substances and
22 possibly through the State emergency response commission
23 which I can describe later.

24 Number five is sort a modification of what may
25 have already passed this last legislative session.

1 Implementation of master and regional contingency plans
2 for oceans on land and in land rivers spills. Contingency
3 plans for different regions, Cook Inlet, Prince William
4 Sound, Pipeline, North Slope, Arctic and offshore. One of
5 the things that Senate Bill 261 does is set up master and
6 regional contingency plans. These master and regional
7 contingency plans are for spills greater than 100,000
8 barrels which if you translate that that's about 4.2
9 million gallons. Glacier Bay for example is 150,000
10 gallons. So, there's a very big gap and maybe not the
11 kinds -- with passing this legislation last session, we may
12 not have included response and funding methods for those
13 spills that are, you know, 100,000 gallons or greater up
14 to 4.2 million gallons. That debatable. Unclear but it
15 might be a good idea to clarify that those resources can
16 go towards smaller spills. That's what I have here.
17 Implementation of regional response offices volunteers in
18 depots for both catastrophic spills and non-catastrophic
19 spills. Especially for onland spills which is a very
20 small spill. Or in a river it could be very damages.

21 Mike Herz's point number six is protection of
22 critical habitat area. I guess that's everybody's point.
23 By making equipment depots accessible to these areas.
24 Local citizen advisory groups included local, state and
25 federal officials involved in reviewing regional contin-

1 agency plans. And, these could later -- these review
2 groups could later be the center piece for multi agency
3 coordinating committees which we saw develop as spills
4 developed.

5 Number eight is one pre-designated state on-scene
6 coordinator. Trained in ICS or whatever system. That is
7 and one option is under Senate Bill 264, response office
8 was created. The person who heads up that office could be
9 that predesignated onscene coordinator. One other option
10 is to have regional response officers. For example, the
11 Kenai Office made for Cook Inlet spills. The Valdez
12 Office for Prince William Sound spills. Where those
13 regional offices would be chaired by or would be operated
14 by the potential future onscene coordinator. The reason
15 for that is because that onscene coordinator or that
16 director has access to all of the information that is
17 involved in the Contingency Planning, response planning,
18 all the pieces of what is going to make a response happen.
19 I guess under this last spill, Bill Lamaroe (ph), who is
20 the Southcentral Environment Quality Director was the
21 designated onscene coordinator. I'm not sure how much he
22 really knew about the Alyeska Contingency Plans or about
23 critical habitat areas in Prince William Sound. It's like
24 pulling these people in that are the local -- that are
25 coordinators for the local areas, they could also be the

1 coordinator for the spill when it happens. One of the
2 things that Walt points out is that you can elevate these
3 predesignated onscene coordinators to have a level when
4 the spill occurs so that that person isn't over run by all
5 of the high level officials who want to be involved in a
6 spill response.

7 Number nine is computer access of all tanker
8 contingency plans at locations near terminals that can be
9 easily reviewed by DEC officials. And, also on that
10 computer, obviously, you could have elements of the
11 Contingency plan. Maybe, you know, the environmentally
12 sensitive areas, etc., summarized so that you know the
13 critical pieces.

14 MS. HAYES: Marilyn, I would just like to
15 encourage you to look at John Lathrops presentation this
16 morning in terms of that computer access. I suspect that
17 five years from now we will have micros instead of paper
18 copies for Contingency Plans using University of Alaska
19 for data and currents and stuff like that.

20 MR. PARKER: One thing on number eight,
21 Marilyn, before we leave that. I think the role of the
22 onscene coordinator, if he was to occupy the same role as
23 the director of emergency services, with direct access, I
24 think that the -- is that coherent? Do you have to have
25 more than that or would that be enough?

1 MARILYN: I'm not sure what you are saying.

2 MR. PARKER: Well, the director of emergency
3 services when there is a flood or other natural hazard and
4 he goes into action, it requires all his emergency powers.
5 I was visualizing the something for the state onscene
6 coordinator.

7 MARILYN: Right.

8 MR. PARKER: In the state of Washington they
9 use the Governors Commission, as they call it. I'm not
10 sure we want to do that here.

11 MARILYN: Right. And the way I see that
12 combining with emergency services and I spent some time
13 with Dennis, actually, over with Mr. Martin and we learned
14 alot about the way emergency services works with the
15 firefighters. Basically, there is a fire response system
16 set up in Division of Forestry. That's yearly activated.
17 Where normal firefighting takes place. And then, at the
18 point where the fire's affecting local towns or com-
19 munities, you have then emergency services to come in to
20 provide the logistics, all the operations, the finance,
21 the planning aspects of it. So, what I did was take that
22 one step further and go talk to Elmer Heard who is the
23 director of the firefighting, I don't know what his
24 division's called, and talked to him about that and he
25 thought, too, that the state needs, the DEC or whoever the

1 organization is that deals with response and right now it
2 is DEC, needs to -- This is what he said. When you talk
3 about the incident command system everyone thinks that
4 that means you are going to have a commander come in and
5 tell you what to do and so everyone is very sensitive and
6 worried about that. But, in actuality what you do is you
7 have people who come in who can set up a whole structure
8 using teams from in the state and outside the state who
9 know how to follow similar terminology and respond. And,
10 you can still keep the official who are knowledgeable in
11 the technical clean up and response areas running the show
12 but you have all of these people doing all the operational
13 things that are tying up their time where they could be
14 making decisions about you know where the critical habitat
15 area.

16 MS. WUNNICKE: Mr. Chairman, one other thing you
17 mentioned earlier was procurement delay. One of the
18 things that recommends incident command system is that
19 there isn't any procurement delay. They are spending
20 someone else's money, that's true. And they are later
21 reimbursed for it, but they have no procurement delay.
22 And I think that's a major point.

23 MARILYN: Right. And to follow up on that
24 we have the oil and hazardous substance release response
25 fund and that fund has money in it. Which if there wasn't

1 a declaration of emergencies, people could have access to
2 that fund as their funding mechanism.

3 MR. PARKER: Does the ICS system that operate
4 on state procurement the same way it does on federal
5 procurement? Is there any statutes to cut through that?
6 I'm not aware of it.

7 MARILYN: I don't know.

8 MR. DOOLEY: As I understand it, when DES was
9 involved in this one it didn't have the Governor's
10 declaration, yet. There was "emergency existing". He
11 used the prudent man task saying the Governor's not
12 available to give me permission. I'm going to extend and
13 if I'm not correct, I'm going to lose my job. But, the
14 prudent man says we need to respond and it felt comfort-
15 able, the Governor would back him up on that and make the
16 declaration. That's how it worked on the Exxon Valdez
17 incident.

18 MR. PARKER: Well, I used to have to use the
19 prudent man every once and a while and it always made me
20 pretty goosey.

21 MR. DOOLEY: But, there is a declaration
22 process before the DES starts extending all these funds to
23 -- with legality.

24 MS. WUNNICKE: But, well, in terms of the
25 incident command system as it's used in fire suppression,

1 you don't go through state (inaudible)
2 MARILYN: No, we don't.
3 MS. WUNNICKE: That, that.....
4 MR. PARKER: You can't expend State funds
5 without going through the.....
6 MS. WUNNICKE: Well, if there is a fire suppres-
7 sion.....
8 MARILYN: Fire suppressant funds is the
9 funds used.
10 MS. WUNNICKE: fund already established.
11 MR. PARKER: Okay.
12 MS. WUNNICKE: So, that man goes out with
13 purchase orders in his hand, he doesn't have to go to.....
14 MR. PARKER: Okay.
15 MARILYN: Well, part of this whole idea of
16 having this interagency state response team is that DES
17 and DEC are communicating ahead of time. They are holding
18 drills. As they may drill the industry they are drilling
19 the state response plan. And, they can know exactly when
20 DES is involved and they know exactly when they and where
21 they can provide those services. But, the declaration of
22 emergency is something that the Commission may want to
23 look at because for hazardous substance release DES is
24 provided the authority to go in and respond. But, they
25 way they respond there's only one person in DES that has

1 training in hazardous substances. They don't really have
2 anyone trained in oil spills, because it's been originally
3 under DEC. But, I think when you put that authority there
4 DES is not saying that they are going to be the responders
5 and be able to carry out the whole spill. They are going
6 to follow the lead of those agencies. Like they do follow
7 the lead of DNR and in a fire they follow the lead of DEC
8 and Fish and Game probably. And that's the beauty of that
9 interagency organization structure. And, I guess it's
10 amazing that it wasn't in place to start with, but that
11 would help improve alot.

12 One of the things Commissioner Hayes talked about
13 is the ability of the State to actually respond to the
14 first I think 72 hours.

15 MS. HAYES: That's what all the people, many
16 of the people have come up and talked to us about.

17 MARILYN: Right. I put 72, so I was glad I
18 picked the right number. But, I guess this whole incident
19 command structure and interagency organization I see as
20 overseeing the industry's response to the spill, but if in
21 fact we fill that in the case of a responsible party
22 that's unable to respond that we really do need to have
23 adequate resources for that first 72 hours. That's
24 probably going to be, you know, we are going to have the
25 resources to do that. And that's a lot of resources.

1 Number 11 is contingency plans must include waste
2 disposal and bird and animal rescue and probably several
3 other things that they should include that they are not
4 very specific on.

5 Number 12 is Zing Potters Emergency Resource
6 Mobilization for Oil Spill Emergency should be included.
7 The ability to utilize other person's equipment if
8 necessary in an emergency.

9 MR. PARKER: Could we just translate the
10 statutes then to exist for emergency response in DES? Are
11 they adequate? Anybody had the chance to check those yet?

12 MR. HERZ: Say that again, Walt.

13 MR. PARKER: The Department of Emergency
14 Services must have the authority in an emergency to
15 commandeer, don't they?

16 MARILYN: I haven't checked into that.

17 MR. DOOLEY: I haven't checked that, either,
18 Walt.

19 MARILYN: Zing, might have, though. I
20 haven't read his report.

21 MR. HERZ: Mr. Chairman, I'm not clear on
22 what you mean on Number 12. Who is -- this would be state
23 owned and controlled equipment? Or, I mean.....

24 MARILYN: No, this is -- in Zing Potters,
25 which is part of the Sea Grant which would help clarify

1 all of those questions, although we have to determine how
2 it works at the state level, I think he mostly, help me,
3 here. If we were going to utilize, let say, the equipment
4 of Alyeska, if someone else, if there was a spill, by some
5 other party or the state or anyone and we needed to use
6 Alyeska's equipment, it would give a message for saying we
7 need to use this, give the state the authority to use it
8 and also have a predesignate, not agreement, but a process
9 of how to use that equipment.

10 MR. HERZ: You are explicitly talking about
11 mobilization of equipment that is not the State's
12 equipment.

13 MARILYN: Right.

14 MR. HERZ: Okay. That's what wasn't clear.f

15 MARILYN: For State's respond.

16 MR. HERZ: Well, would that include federal
17 equipment? Coast Guard, Strike Force, what.....

18 MR. PARKER: I don't think there's anyway we
19 can stretch.....

20 MARILYN: It's hard to know what the
21 legalities are. Part of this is taking away liability
22 when you do commandeer that equipment, those people aren't
23 liable.

24 MR. HAVELOCK: We can do that by agreement. But,
25 you can't do that by statutory authority.

1 MR. GOODBODY: Just to interject the National
2 Guard and the equipment that they have, I told you, I
3 mentioned this last night at dinner. The International
4 Environment as it is going to make the necessity for
5 federal (inaudible) ...to justify the need for money for
6 equipment. War fighting machines, I might say and I would
7 say that it wouldn't be that hard to stretch that to the
8 National Guard to have a piece time mission.

9 MR. HERZ : What's the relationship between
10 the National Guard and federal equipment? I mean, do they
11 have total access to federal equipment.

12 MR. GOODBODY: Yeah, the National Guard during
13 wartime situation falls under federal agency.

14 MR. HERZ: That's in the absence of wartime
15 situation would they have access to other federal equip-
16 ment? I mean, I'm still concerned about how you do this?

17 MR. GOODBODY: That remains to be seen, but I
18 would suspect that the environment of the National Guard
19 would say that perhaps we can stretch that to mean that
20 yes, state or national emergencies that federal equipment
21 can be commandeered by an individual state such as Alaska.

22 MR. PARKER: Yeah, as Counsel says, you need
23 some kind of prior agreement probably on that, but, yeah.

24 MARILYN: I'm not very familiar with this
25 area. It's something we need to do more research in.

1 Harry just told me that Zing Potters' report deals mostly
2 with private equipment. So.....

3 HARRY: The whole concept of mobilization centered
4 on the private parties. And centering on two types of
5 private parties. Both the expected negligent party, those
6 who are responsible at least whether they are negligent or
7 not, those who are responsible who's oil or who's con-
8 taminate pollute whatever it may be, while there is a
9 toxic substance or oil. Emergency requisition of their
10 resources and then the requisition of third party ser-
11 vices and resources as well. The fishermen or the hotel
12 owner and this type of thing to set up a command. The
13 jest of the majority of his analysis deals with immunizing
14 third parties for potential liabilities and protecting
15 them and then also the requisition contrary to their own
16 voluntary wishes.

17 MS. WUNNICKE: Compensation?

18 HARRY: In compensation. The quick take type of
19 requisitioning an appropriate compensation. The party who
20 is responsible it's much less of a problem. Emergency
21 requisition.

22 MR. PARKER: Two outstanding examples of that
23 in Alaska history deal in (?) the pipeline. The recent
24 oil spill in which Exxon and the press and the federal
25 agencies, you know, locked up all the hotel rooms which

1 probably worked out alright in the long run, but made it
2 impossible to allocate those to other needs and back in
3 the days when the pipeline was first started when the oil
4 companies brought up all the telephone lines on the Arctic
5 Coast making it impossible for federal or state agencies
6 to have any communications or anybody else. And, you
7 know, those are two that come immediately to mind, where
8 powers like this could be exercised.

9 HARRY: And, in fact that's one of the three
10 scenario that Zing Potter used in illustrating emergency
11 requisiting power from his hotel in Valdez. He'll
12 probably go with the yellow one, the bulldozer along the
13 pipeline and then he had one more that I can't remember
14 off hand. We tried to get different types of things.
15 Equipment and services and people. Expertise. Requisit-
16 ing people as well. That was the third one. And, he said
17 as an anedote, (away from mike)...liability of third
18 parties, he does not intend that to be something to steer
19 people away from that strategy. You want to have the
20 maximum protection available for the innocent parties who
21 just happens to have something that you want in order to
22 respond to an emergency. It's not meant to be a problem
23 area, just an area that he wanted to flush out because it
24 could....

25 MR. WALLIS: This is a tool that management can

1 use and it's being done now. And can be done. So, as far
2 as what equipment they commandeer or where they commandeer
3 it is irrelevant. That's mechanical. I think we get into
4 too much detail that if there's a tool that we are going
5 to give them, fine. Let's give them that tool and let
6 them do what they want.

7 HARRY: I'd like to point out that that is not a
8 tool that currently is necessarily available to Alaska.

9 MR. WALLIS: I understand, but it's still a
10 tool. They need it let's give it to them.

11 MR. PARKER: Virgil?

12 VIRGIL: Mr. Chairman, I'm just thinking of
13 something that the Commission may want to consider since
14 Lt. Goodbody is here (out in audience and inaudible) ...
15 We all know the best equipment we had up there was U.S.
16 Navy equipment. Unfortunately it came out before
17 testimony they weren't asked till seven days afterwards
18 because the spill wasn't federalized, that type of thing.
19 It would be nice if you had another spill that wasn't
20 federalized, what do you do to call up Lt. Goodbody to get
21 that Navy equipment right away? And, I think you have a
22 golden opportunity here to do that with Secretary (inaudi-
23 ble)....

24 MR. PARKER: Important point when we look at
25 further investigators -- you know, the amount of equipment

1 the Navy had in there compared to what other people had in
2 there is very illuminating.

3 VIRGIL: And the sad part is when you project
4 that if it would have been up there earlier, the chances
5 of picking up, because we got that very, very unusual
6 leather, we've had testimony -- (inaudible). And they
7 were literally ready to go and nobody asked them because
8 it wasn't federal.

9 MR. DOOLEY: We have one other example, too, in
10 the Corp of Engineer grudges -- mobilize by the Commanding
11 General of the Alaska Command. They weren't asked for by
12 the Coast Guard, EPA or the State. Now, in his initia-
13 tives those were brought up here and they also proved to
14 be extremely beneficial in the oil spill. But, that was
15 an independent action taken without any consultation.

16 MR. PARKER: Mike?

17 MR. HERZ: I'm worried about, we are building
18 in a provision here for emergency research mobilization
19 and you are underscoring the need to do something with the
20 72 hours. In the number three when you talked about
21 administrative procedures which alot of funds could be
22 spent. It seems to me that those two have to be tied
23 together, because the moment you activate this system you
24 got to be able to spend money.

25 MARILYN: That's right.

1 MR. HERZ: And, I'm further concerned because
2 I see, you note, that both 262 and 264, those funds can't
3 be used unless it's a spill bigger than 4 million gallons.

4 MARILYN: Oh, no. Where the planning for
5 those spills smaller than 100,000 barrels. The funds from
6 the oil and hazards substance release response funds can
7 be used if a responsible party is not responding. For
8 example, we could just start responding with that money
9 immediately if we need to. The problem....

10 MR. HERZ: Regardless of spill size?

11 MARILYN: Regardless of spill size. Yeah.
12 The problem is the planning and the creating of the master
13 and regional contingency plans and use of response corps
14 and depots and all that for smaller than 100,000 barrels.

15 MR. PARKER: Maybe we should use on that --
16 have that bill amended to use criteria that if the spiller
17 can't respond within 30 minutes why 470 funds start
18 flowing to the spill?

19 MARILYN: I think they can. It's the
20 Commissioner who makes that determination. So,

21 MR. PARKER: Well, I think the Commissioners
22 need guidelines on that.

23 MARILYN: Right.

24 MR. WALLIS: Mr. Chairman, I think what we need
25 to do, we are kind of going all over the place here and we

1 a trying but we don't know what we are building on. And,
2 maybe we ought to get this thing out of the way and decide
3 what organization are we talking about to accomplish what
4 we want to do and what are we responding to?

5 MR. PARKER: I think we are coming to that
6 right now.

7 MR. WALLIS: Well, you know, we are talking
8 about doing a lot of things and I think we need to kind of
9 get that out of the way and so we know what we are
10 building on and put that they. Put our policy statements
11 down and put our -- such as emergency procurement,
12 commandeering, a lot of these things that - interstate
13 compacts is another tool as to what we need to try to
14 accomplish. But, I think we need to decide what organiza-
15 tion we are talking about and what their role is. I have
16 a hard time in trying to talk about responding to a spill
17 and, you know, I know everybody has this in mind that the
18 states' going to respond to the spill and we are going to
19 send John Wayne out there and picture him with a sea otter
20 and a bird in one arm and the firehose in the other
21 washing down the beach. But, you know, it's the spiller's
22 responsibility and I think what we are talking about here,
23 you know, in assisting in impacts, but also the likelihood
24 a irresponsible party or a financial non-responsible party
25 doing something where we would have to do the initial

1 response we see it federalized or whatever.

2 And, but I think we need to talk about two
3 different avenues here and we are trying to lump them all
4 into one and trying to absorb it all. Do administration
5 stuff, prevention stuff, institutional stuff and then
6 clean up.

7 MS. WUNNICKE; I think it goes back to that first
8 question that I said we need to make a decision on. We've
9 heard a lot of testimony that it should not be the spiller
10 responsible or.....

11 MR. WALLIS: That's right.

12 MS. WUNNICKE:not responsible. We need to
13 either take a position that we are comfortable with the
14 current situation where the spillers in charges unless it
15 is federalized. If we are not comfortable with that, then
16 we have to talk about what institution.....

17 MR. WALLIS: True, but not let's fool ourselves
18 that if we are not comfortable with it that we are going
19 to change something in pre and federal laws.

20 MR. PARKER: That's what the last two pages of
21 the paper are all about.

22 MARILYN: I just want to clarify something
23 maybe real quickly about that. I think there's two things
24 going on here. When I'm talking about the organization
25 structure that's for oversight. Not necessarily bringing

1 the resources in and doing a spill clean up. I think most
2 of this is based on the industry going to provide that
3 response. There is the one part about the first 72 hours.
4 In the case there's a responsible party who cannot respond
5 or the response is not taking place. The question is then
6 do we need to have that back up or not that the State can
7 actually provide those resources to respond. But, I want
8 to make clear that all of these elements are based on the
9 premise that the responsible parties' resources will be
10 used with the state or the federal government depending on
11 what the Commission chooses to oversee the clean up.

12 Could I finish or you could have more questions.

13 MR. HAVELOCK: Responding to Commissioner Walt's
14 observations it seems that we went down these things and
15 we basically talking about the -- every now and then you
16 are talking about somebody else. Unless you are talking
17 about major institutional changes, talking about some
18 changes in the way DEC does business and the situation
19 with other agencies and so on and that's the institution.
20 If you accept that you are willing to live, you know
21 (inaudible). I would assume that we are talking about a
22 system -- the state will normally alaskanize oil spills.
23 The federal may decide to preempt. Or the state may
24 decide that this spill is so small and the response is so
25 well in hand that they are going to leave it to the

1 spiller. I assume you will have a system that will put
2 the state in charge. It's conspicuously clear for
3 although we get in trouble when we go -- clear that that
4 is the solution simply because there is not a significant
5 federal presence on the upland and I'm sure that it would
6 not be a lot of problem in getting cooperative agreements
7 with EPA for the state to assume that. Similarly I think
8 your likely to find that the Coast Guard with respect to
9 the spill responds. You can recall the way we have
10 separated these things up between saving the ship and the
11 spill response and so on. The Coast Guard, even as they
12 are given federal authority are going to defer to an
13 Alaskanization if that occurs in all but the most ultimate
14 kind of catastrophe where the state may initially instead
15 of Alaskanizing the spill, will say this is so big, we
16 want the United States to be responsible from day one.
17 The loss of a total tanker or whatever where you are not
18 prepared to... But, it would seem to me that the vast
19 range in between are going to be Alaskanized spills and
20 you are going to have -- let you decide on some different
21 arrangements under existing arrangements DEC is the core
22 agency.

23 MR. DOOLEY: DEC the way we talk about it, they
24 bring expertise to it. What they bring in terms of
25 expertise really is majoring and enforcement law of