24,11.01



Department of Law

CIVIL DIVISION

1031 West 4th Avenue, Suite 200 Anchorage, Alaska 99501 Main: 907-269-5100

Fax: 907-276-3697

June 30, 2015

RECEIVED

JUL 02 2015

EXXON VALDEZ OIL SPILL TRUSTEE Council

Elise Hsieh **Executive Director** Exxon Valdez Oil Spill Trustee Council 4210 University Drive Anchorage, AK 99508-4626

Resolution 13-05 of the Exxon Valdez Oil Spill Trustee Council;

Cordova Center Supplemental Funding M/V Exxon Valdez, AGO No. 221-89-0818

Dear Elise:

I have completed my review of the Cordova Center Project Financial Summary submitted by the City of Cordova on June 24, 2015. With the updates that have been provided by the City, I can confirm that the conditions of Resolution 13-05 of the Exxon Valdez Oil Spill Trustee Council have been met, and the \$1.3 million in supplemental funds (plus interest on the amount once it is made available to the State) may be made available to Cordova to cover costs of construction of the Center. I understand that a new (or amended) Grant Agreement incorporating the conditions of Resolution 13-05 also will need to be put in place before funds may be disbursed.

Specifically, I find on behalf of the Alaska Department of Law that City of Cordova presently has firm commitments for funding of all of the anticipated costs of construction as itemized in the Financial Summary documents submitted on June 24, 2015. The documentation provided by the City is attached. As additional assurance, the City has pledged, in City of Cordova Resolution 08-11-36, a firm monetary commitment of funds sufficient to complete construction in the event any funding deficit does occur. A copy of the City's Resolution 08-11-36 also is attached.

Therefore, the supplemental funds authorized by Trustee Council Resolution 13-05, may be released for Cordova's use, subject to appropriation by the Alaska Legislature and also subject to the other requirements of Trustee Council Resolution 13-05. Funds may be distributed on a quarterly basis to pay for not more than one-third of the billings for the construction phase of the project.

Ms. Elise Hsieh AGO No. 221-89-0818

If you have any questions, please do not hesitate to contact me.

Sincerely,

CRAIG W. RICHARDS ATTORNEY GENERAL

sy:

Lauri J. Adams

Senior Assistant Attorney General

LJA/vkj

Enclosures

RESOLUTION 13-05 OF THE EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL REGARDING SUPPLEMENTAL FUNDING FOR THE CORDOVA CENTER

We, the undersigned, duly authorized members of the Exxon Valdez Oil Spill Trustee Council (Council) do hereby certify that, in accordance with the Memorandum of Agreement and Consent Decree entered as settlement of United States of America v. State of Alaska, No. A91-081 Civil, U.S. District Court for the District of Alaska, and after public meetings, unanimous agreement has been reached to expend funds received in settlement of State of Alaska v. Exxon Corporation, et al., No. A91-083 CIV, and United States of America v. Exxon Corporation, et al., No. A91-082 CIV, U.S. District Court for the District of Alaska, for necessary Natural Resource Damage Assessment and Restoration activities to reimburse the City of Cordova, Alaska for the costs of construction of the Cordova Center. Resolution 11-02 authorized the expenditure of \$7,000,000 (plus interest earned on that amount after it was made available to the State of Alaska (State)) or one third of the cost of construction of the Cordova Center, whichever is less. That Resolution also authorized the expenditure of \$8,393 by the Alaska Department of Fish and Game for management of the Cordova Center project on behalf of the Trustee Council. This Resolution authorizes the expenditure of an additional \$1,300,000 (plus interest on this amount once it is made available to the State) for this purpose, thereby increasing the total potential contribution of the Trustee Council to the project to \$8,300,000 (plus the above-referenced interest) or one third of the cost of construction, whichever is less. No additional project management monies are authorized by this Resolution. All funds are designated to the State and are to be distributed as follows:

Alaska Department of Fish & Game	\$1,300,000
Total State of Alaska	\$1,300,000
TOTAL APPROVED	\$1,300,000

Funds shall be spent in accordance with the following conditions:

1. A portion of the facility shall be used as described in the October 2010 Cordova Center proposal, to provide administrative support for the Trustee Council restoration program, including educating the public and building scientific knowledge relating to the impacts of the 1989 *Exxon Valdez* Oil Spill (EVOS) and restoration of those impacts and further restoration goals.

Page 1 of 4 Resolution 13-05

- 2. The City of Cordova (City) will provide, before any expenditure of monies from the Exxon Valdez Oil Spill Investment Fund (Investment Fund) authorized in Paragraph 4 below, documentation demonstrating to the satisfaction of the Alaska Department of Law and the National Oceanic and Atmospheric Administration that the City has firm commitments for the funding of all the anticipated costs of construction of the Cordova Center, and that the Cordova Center will be used for the EVOS-related purposes as described in the October 2010 proposal (Attachment 1 contains the Executive Summary of the October 2010 proposal. The remainder of the document is on file in the offices of the Trustee Council).
- 3. The City will provide a written commitment that it will fund all operation and maintenance costs of the Cordova Center and not request those funds from the Trustee Council; the City will be responsible for all ongoing costs after construction.
- 4. The Trustee Council authorizes the expenditure of up to an additional \$1,300,000 (plus interest earned on that amount once it is made available to the State) toward the cost of construction of the Cordova Center. The total amount of the Trustee Council contribution toward the Cordova Center shall be the amount of this authorization together with authorization contained in Resolution 11-02, or one-third of the cost of construction of the Cordova Center, whichever is less. Funds will be distributed on a quarterly basis to pay for not more than one-third of the billings for the construction phase of the project.
- 5. The City will provide meeting space for Trustee Council-related meetings and workshops (including Trustee Council meetings, meetings of researchers conducting EVOS-related work, and Public Advisory Committee meetings) free of any facility charges for the life of the facility (estimated at 50+ years). The Conference Center will include a main auditorium and a theater, each with a capacity of 220 people, a multipurpose community room, and a small meeting room.
- 6. In the Museum component of the Cordova Center, 3,450 square feet of the total 5,925 square feet will be dedicated to EVOS-related exhibits and interpretive displays for the life of the facility unless otherwise approved by the Trustee Council. The Museum will

Page 2 of 4 Resolution 13-05

include both a permanent EVOS display as well as a temporary gallery for traveling and temporary exhibits on EVOS.

- 7. The Museum includes the Science Discovery and Education Room (850 square feet), 100% of which is devoted to EVOS-related activities for the life of the facility, including the Science Discovery Program and various marine science educational programs unless otherwise approved by the Trustee Council. The Science Discovery and Education Room will include a lab equipped with wet and dry sinks and storage for scientific equipment.
- 8. The Library in the Cordova Center will contain 3,450 square feet (out of a total of 5,652 square feet) of EVOS materials for the life of the facility unless otherwise approved by the Trustee Council. Subject to the agreed space limitations, the Library shall accept all EVOS-related documents approved for transfer to it by the Trustee Council. The Library will also serve as a resource for EVOS-related media inquiries, filmmakers, researchers, and authors.
- 9. All of the facilities and services described above will be provided to the Trustee Council or any successor organization free of any use or maintenance charges in consideration for the payments from the Investment Fund towards the Cordova Center's construction costs.
- 10. The foregoing conditions must be made legally binding through a contract or other appropriate form of agreement, reviewed and approved by the Alaska Department of Law.

By unanimous consent, we hereby request the Alaska Department of Law and the Assistant Attorney General of the Environmental and Natural Resources Division of the United States Department of Justice to take such steps as may be necessary to make funds available in the amount of \$1,300,000 from the appropriate account(s) as designated by the Executive Director.

Forest Supervisor

Chugach National Forest

U.S. Department of Agriculture

MICHAEL C. GERAGHTY

Attorney General

Alaska Department of Law

PAT POURCHOT

Special Assistant to the Secretary of the Interior for Alaska Affairs
Office of the Secretary

U.S. Department of the Interior

JAMES BALSIGER

Administrator, Alaska Region National Marine Fisheries Service U.S. Department of Commerce

CORA CAMPBELL

Commissioner

Alaska Department of Fish and Game

LARRY HARTIG

Commissioner

Alaska Department of Environmental Conservation

TERRI MARCERON

Forest Supervisor

Chugach National Forest

U.S. Department of Agriculture

MICHAEL C. GERAGHTY

Attorney General

Alaska Department of Law

PAT POURCHOT

Special Assistant to the Secretary of the

Interior for Alaska Affairs

Office of the Secretary U.S. Department of the Interior

JAMES BALSIGER

Administrator, Alaska Region National Marine Fisheries Service

U.S. Department of Commerce

CORA CAMPBELL

Commissioner

Alaska Department of Fish and Game

LARRY HARTIG

Commissioner

Alaska Department of Environmental

Conservation

TERRI MARCERON
Forest Supervisor
Chugach National Forest
U.S. Department of Agriculture

MICHAEL C. GERAGHTY Attorney General Alaska Department of Law

PAT POURCHOT
Special Assistant to the Secretary of the
Interior for Alaska Affairs
Office of the Secretary

U.S. Department of the Interior

JAMES BALSIGER Administrator, Alaska Region

Administrator, Alaska Region National Marine Fisheries Service U.S. Department of Commerce

CORA CAMPBELL

Commissioner

Alaska Department of Fish and Game

LARRY HARTIG Commissioner

Alaska Department of Environmental

Conservation

TERRI MARCERON
Forest Supervisor
Chugach National Forest
U.S. Department of Agriculture

MICHAEL C. GERAGHTY Attorney General Alaska Department of Law

PAT POURCHOT
Special Assistant to the Secretary of the Interior for Alaska Affairs
Office of the Secretary
U.S. Department of the Interior

JAMES BALSIGER
Administrator, Alaska Region
National Marine Fisheries Service
U.S. Department of Commerce

CORA CAMPBELL Commissioner Alaska Department of Fish and Game LARRY HARTIG
Commissioner
Alaska Department of Environmental
Conservation

TERRI MARCERON
Forest Supervisor
Chugach National Forest
U.S. Department of Agriculture

MICHAEL C. GERAGHTY Attorney General Alaska Department of Law

PAT POURCHOT
Special Assistant to the Secretary of the Interior for Alaska Affairs
Office of the Secretary
U.S. Department of the Interior

JÁMES BALSIGER Administrator, Alaska Region National Marine Fisheries Service U.S. Department of Commerce

CORA CAMPBELL
Commissioner
Alaska Department of Fish and Game

LARRY HARTIG
Commissioner
Alaska Department of Environmental
Conservation

TERRI MARCERON
Forest Supervisor
Chugach National Forest
U.S. Department of Agriculture

MICHAEL C. GERAGHTY Attorney General Alaska Department of Law

PAT POURCHOT
Special Assistant to the Secretary of the Interior for Alaska Affairs
Office of the Secretary
U.S. Department of the Interior

CORA CAMPBELL
Commissioner

Alaska Department of Fish and Game

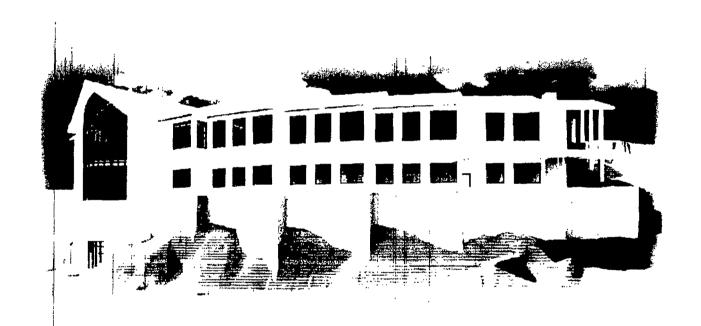
JAMES BALSIGER
Administrator, Alaska Region
National Marine Fisheries Service
U.S. Department of Commerce

Commissioner
Alaska Department of Environmental

Conservation

CORDOVA CENTER PROJECT

Community Inspired Development





The Condova Center Project

PO Bor 391 • Cordova, Alaska 995=+

90=424.6665 • Infoservices@ortyoforidova.net

Executive Summary

As a critical part of the legacy of the Exxon Valdez Oil Spill (EVOS), a need exists for a facility that will serve several important EVOS administrative functions as the current Exxon Valdez Oil Spill Trustee Council (Trustee Council) office in Anchorage is phased out. These include: a conference center (including multi-media capabilities) for EVOS-related meetings, workshops, scientific conferences, and oil spill response training; a public education facility, including a museum and library to contain materials and permanent exhibits about EVOS and its impacts to resources and services as well as their recovery and status; and an information center that will provide information about the past and ongoing restoration work conducted by the Trustee Council.

The Trustee Council is in the process of examining options to wind down and reduce its administrative framework given the limited remaining funds. As the Trustee Council completes this process and its presence in Anchorage is reduced or eliminated over time, the Cordova Center will provide an important centralized permanent facility for EVOS-related administrative functions, education and events. Space for EVOS-related meetings and workshops will be provided at the Cordova Center free of charge for the life of the facility. These meetings and workshops are likely to include Trustee Council meetings, meetings or workshops related to research (e.g., ongoing research on herring populations), and Public Advisory Committee meetings. Use of the Cordova Center meeting facilities will accordingly result in cost savings over the next several years in comparison to the current scenario, where the Trustee Council expends funds for office space and dedicated personnel and has an annual administrative budget of approximately \$1.8 million (for federal fiscal year 2011). In addition, the Cordova Center will not seek any operating costs from the Trustee Council; Council provided funds will go only towards construction and the City will be responsible for all ongoing costs.

There are several potential locations for a facility that will provide administrative services into the future, but the Cordova Center offers a unique opportunity to combine administrative services — and reduce long-term administrative costs — with an educational facility that will provide resources about EVOS. While Anchorage appears to be a practical choice, it already has several decentralized resources that, as part of their mission, provide information about EVOS, such as the Alaska Resources

Library and Information Services (ARLIS) research library. Moreover, Anchorage is not within the spill area. Seward is home to the Alaska SeaLife Center, which already contains some resources about the spill. Kodiak does not tend to draw visitors who are interested in learning about the spill, and Valdez has not expressed interest in housing such a facility.

Of the potential locations, after the Trustee Council significantly reduces its administrative presence in Anchorage a facility located in Cordova would represent the most efficient use of administrative funds, as well as have the highest impact and most significant benefits to the community and to visitors for educational purposes. The proposed Cordova Center is located in the spill area and Cordova is a frequent destination for those desiring to know more about the spill. Cordova was ground zero for impacts of the spill, with severe effects on the fishing and tourism industries, Cordova is also the gateway to Western Prince William Sound and serves as the starting point for many visitors to the area. The Cordova Center would provide visitors with background information and educate them about the impact of the spill and the efforts that have been made to restore the injured resources and services, some of which are still recovering from the impacts of the EVOS. The Cordova Center would provide a space for spill response training and response activities in the event of another spill. Cordova is home to a large fishing fleet, available and in many cases already under contract to respond quickly in the event of another spill event. Finally, the community of Cordova has provided tremendous support for a significant EVOS component to the Cordova Center during the planning stages and has provided or obtained complementary funding that allows the Trustee Council to significantly leverage its investment. This allows for the most efficient use of Trustee Council administrative monies during the period the Trustee Council is spending the remaining limited funds on restoration efforts.

In addition, there are other facilities in Cordova that make the community a logical choice for an EVOS-related facility to house many of the administrative services currently based in Anchorage, since they create synergy and the community is already focused on research and recovery related to EVOS and the Prince William Sound ecosystem. For example, the Prince William Sound Science Center conducts scientific research and education programs related to the ecosystem of the Sound and the Trustee

Council funds the work of several researchers at the Science Center. The Trustee Council currently funds a significant amount of research related to the decline in the herring population, and while annual meetings of these researchers are currently held in Anchorage, Cordova was the original location of choice but lacked suitable meeting facilities. The Cordova Center would provide a local venue for these meetings allowing those most impacted by the injured resource to participate. Cordova also has an all weather airport and scheduled jet service which greatly facilitates meetings and conferences.

The Trustee Council is currently considering implementing a long-term monitoring program of marine conditions and will seek partnerships with scientific consortiums or entities, some of which may be located in Cordova. In addition, co-locating the

EVOS-related components with the other multi-use components of the Cordova Center facility, such as the City offices, will provide an economic benefit and project savings. Instead of relying solely on funding from the Trustee Council, the project leverages funding from several other sources to provide a variety of services to the community and to visitors. The Cordova Center is a broadly supported project in the city and EVOS funding support offers an opportunity to help the community find closure from the lingering impacts of the spill by providing a permanent venue for education related to the spill and restoration efforts. Because the project leverages funding and allows continuing administrative functions to be combined with educational services, the Cordova Center represents the most efficient use of the funds required for the administration of the remaining Trustee Council assets.

Background

The EVOS was a unique pollution event. The spill of approximately 11 million gallons would eventually impact over 9,000 miles of non-contiguous coastline in Alaska, making the spill the largest documented oil spill in U.S. waters prior to the recent spill in the Gulf of Mexico. The sheer size of the spill combined with 70 mile per hour winds and spring tidal fluctuations of nearly 18 feet contributed to magnifying the impact of the spill on the area. Due to the unique and remote area of the spill, the EVOS involved more personnel and equipment over a longer period of time than any other spill in U.S. history. Logistical problems in providing fuel, meals, berthing, response equipment, waste management, and other resources created unusual logistical challenges to response management and contributed to a remarkably lengthy spill and recovery event.

The spill not only occurred in an area of Alaska that was remote and difficult to access for recovery, it also happened to damage habitat that was in a rare, pristine condition and that supported a myriad of species. These species provided for commercial fishing and subsistence use. In addition, these species, many of which were impacted by the spill, and the pristine habitat drew local, national and international recreational visitors. This impact was magnified because the spill occurred in the spring which was also the beginning of the tourism season and thus the impact on both tourism and the general public's perception of the degradation of the area was widespread and long-lasting.

The EVOS had unusual and unique impacts on habitat, species, the economy, and the culture of an area of a magnitude and diversity that the United States had not experienced before and has not seen since. The convergence of factors, from the length of response to the unusually pristine area affected, created an unusual pollution event that has called for the consideration of equally rare and unique remediation activities.

These remediation activities include protecting the sensitive habitats affected by the spill from further degradation. Through the purchase of these land-based habitats, the Trustee Council has assured the protection of restoration processes on sensitive lands that provide habitat to species damaged by the spill.

However, the spill occurred within and has continued to impact the most dynamic and fragile of environments: the ocean's intertidal areas. The Prince William Sound and Gulf of Alaska continue to be affected by the spill and by human activity. The impact of human activities on these marine-based ecosystems can inflict critical impacts on restoration processes in the area: for example, additional pollution in the marine habitats affected by the spill would greatly diminish the possibility for recovery in the spill area.

Need for a Long-Term EVOS Facility

An enduring facility with significant components devoted to EVOS and the work of the Trustee Council is a critical part of the legacy of the spill and will serve as a tangible, centralized resource to house the administrative services associated with the Trustee Council including education of the public about EVOS. The Cordova Center offers an opportunity to decrease costs during the period the Trustee Council reduces its administrative framework, while also providing a venue to educate the public about EVOS and the work of the Trustee Council.

The EVOS was a significant environmental event in our nation's history. Over the last twenty years the Trustee Council has devoted hundreds of millions of dollars to addressing the impacts of that spill. Moreover, there are long-term and continuing impacts of the spill, such as the lingering oil that remains in parts of Prince William Sound and the ongoing effects to some resources and services that have not yet recovered. A facility in the spill area dedicated to educating the public (both residents that live in the spill area as well as national and international visitors) would serve as a significant resource about the enormous volume of research and restoration conducted by the Trustee Council. This education would also provide information about the ongoing work of the Trustee Council and how the public can avoid interfering with restoration activities while exploring the spill area.

The facility will serve an important role as a location for collaboration of marine scientists as well as for oil spill response training activities and actual spill response activities in the event of another spill. There currently is no dedicated space with lab and meeting facilities where marine scientists working on EVOS-related research can gather to collaborate and coordinate research and share results on a regular basis. For example, while the current space in Anchorage is used for some of these activities, those activities disrupt the day-to-day work of the administrative Trustee Council offices. Moreover, as the Trustee Council reduces costs through reduction of its leased office space

in Anchorage, use of the currently available space will be even further curtailed. A dedicated facility would provide reliable long-term space for meetings of researchers and other EVOS—related gatherings such as Public Advisory Committee meetings, as well as Trustee Council meetings. The facility would also provide long-term dedicated space for oil spill response training, which occurs on a frequent basis and is vital to help prepare the region to respond in the event of another spill, so as to prevent further degradation of the injured resources and their habitat. And, in the unfortunate event of another spill, the facility would provide the space for an oil spill response emergency and communications center.

As the Trustee Council makes plans to wind down its administrative structure and associated presence in Anchorage, a location for continued administrative services, including providing information about the injured resources and services and related restoration, will become more important to preserving the knowledge gained by the vast amounts of research funded by the Trustee Council. Along with preserving and centralizing this knowledge, it will be equally important to make this knowledge available to the general public. The need for education about the effects of the spill is especially important given the recent spill in the Gulf of Mexico. This unfortunate event and the subsequent large number of inquiries to the Trustee Council demonstrate such a major spill is still possible and that educating the public about oil spills and related impacts is a critical component of the EVOS legacy. The Trustee Council has spent vast resources studying the impacts of the spill on resources and services and on restoration: a long-term EVOS facility would provide the opportunity to collect and showcase this knowledge; educate the public about this work; and provide a fitting legacy to memorialize this work for educational purposes. Combining these resources with a facility for meetings, conferences, and workshops will allow for the most efficient administration and use of the remaining limited funds.



Preferred Location of the Facility

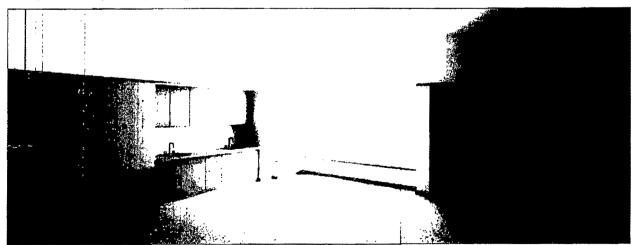
While Anchorage contains scattered resources related to the EVOS, there currently is no centralized location anywhere in the State where Alaskans and visitors from outside the State can go to get a comprehensive, detailed overview of the history of the spill and the actions taken by the Trustee Council over the past twenty years. As the Trustee Council winds down and reduces its presence in Anchorage, only Cordova is prepared to construct and operate a facility that will be available for administrative functions and be a destination for persons interested in learning more about the oil spill. Moreover, in Anchorage, facilities providing information about the spill do not stand out among the myriad of opportunities provided for visitors. The Cordova Center, with its primary focus on EVOS, will help to center peoples' attention on the spill and the lessons to be learned from it.

Cordova is also a logical choice for such a facility, because of its ongoing nexus to the spill in the minds of the public. This connection is well demonstrated by the recent media coverage of the Gulf of Mexico spill that frequently used Cordova as the face of the EVOS. For example, an article in the New York Times published May 5, 2010 noted that Cordova is "still trying to figure out how to respond to the event that defines it for much of the outside world." See Exhibit M. Because Cordova continues to be defined to a large extent by the EVOS, it is the place where the public can be expected to visit to learn more about the spill.

Cordova is also an optimal location for an EVOS-related facility due to its proximity to ongoing marine research

related to the spill. Perhaps most important are the nearby herring research areas and the concentration of marine scientists and herring researchers in Cordova. Herring are vital to many different species in North Pacific ecosystems, including humans. Prince William Sound herring collapsed in 1993 and have not recovered since that time, with numbers still too low to sustain a commercial fishery. As part of the National Environmental Policy Act update process, the Trustee Council is proposing to fund a significant amount of research into the continued decline of herring in Prince William Sound and to identify and evaluate potential recovery options. Initially the Council held herring meetings in Cordova due to the significant local interest and expertise in this fishery. The meeting locations in Cordova proved to be inadequate, however, and over the past few years the Trustee Council has hosted meetings and workshops in Anchorage with agency, community, and stakeholder representatives as well as herring experts from around the world. Once the Trustee Council's Anchorage offices have been closed down, the Cordova Center would provide sufficient meeting and exhibit space for workshops and meetings free of facility charges, leading to significant cost savings. The Cordova Center will also have the facilities to accommodate larger groups and provide technological and scientific support for these events.

The Cordova Center's Laboratory in the Science and Education Room will be equipped with wet and dry sinks and required storage for scientific equipment that can be utilized to facilitate herring research in the area. The Cordova Center also includes science



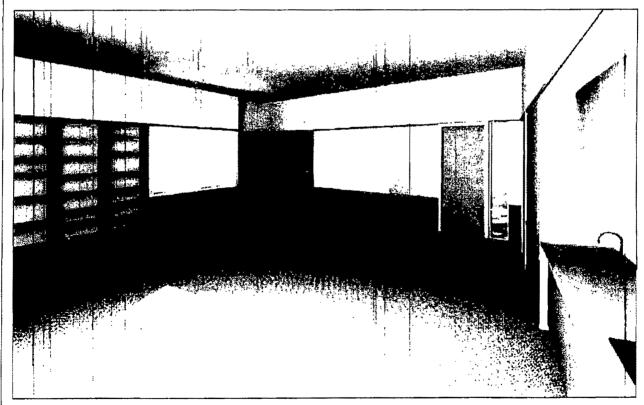
Science and Education Room

display areas, which would permit the Trustee Council to increase its public outreach and education regarding herring research and restoration in the Sound after the time when the Trustee Council no longer actively engages in funding such efforts.

In addition to funding additional herring research, the Trustee Council is considering funding longterm monitoring efforts. As with continuing herring research, long-term monitoring will benefit from a facility that can support large meetings and workshops. and significant economic savings will be realized since Trustee Council-related events will not incur facility charges. The new laboratory at the Cordova Center has previously been identified as a location to host the Science Discovery Program, a joint effort sponsored by the Prince William Sound Science Center and the U.S. Forest Service to facilitate the study and monitoring of the Copper River Delta and Prince William Sound. As this type of collaborative effort demonstrates, Cordova serves as an epicenter for research related to the Sound and the resources and services impacted by the EVOS. The Cordova Center would provide a large, top-quality Conference Center and other facilities to increase such activities

and involvement by the scientific community and other stakeholders, in combination with serving as an outstanding public education facility.

Finally, the City of Cordova has demonstrated an enormous amount of support for the Cordova Center and a long-term EVOS facility. The City has been very proactive about obtaining funding for the Cordova Center from a variety of sources and the community has shown widespread enthusiasm and support for the Cordova Center. Many in Cordova view the Cordova Center as a way to finally help bring closure to a community so drastically impacted by the EVOS. As an important side benefit the Center will aid in attracting tourism to Cordova and the Western Prince William Sound region. Tourism is listed as not recovered in the 2010 list of Injured Resources and Services. The City will not require any ongoing operation and maintenance costs for the facility and has committed to maintaining exhibits about EVOS for the life of the facility, estimated at 50-plus years.



Science and Education Room

Summary of Square Footage Use and Funding

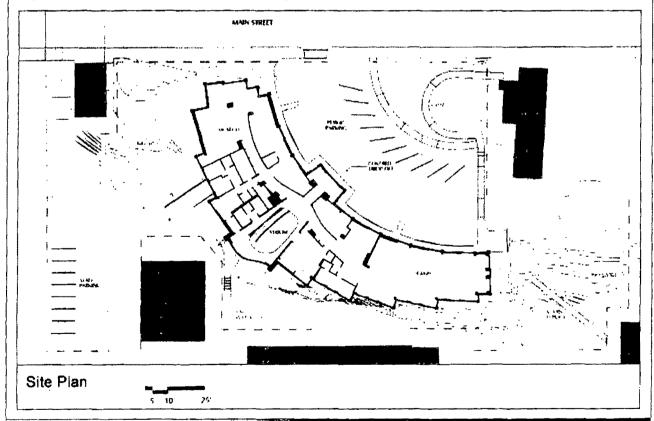
The total square footage of the Cordova Center is 34,858. The sponsors calculate 25,849 square feet of the Cordova Center will be used at least a portion of the time for EVOS-related activities.

The total cost for constructing the Center is \$21,2 million. In 2005, the City passed a resolution committing itself to funding the long-term operation and maintenance costs of the facility. The City of Cordova requested \$7.0 million in funding from the Trustee Council, which was approved at a Council meeting in May 2008. The Cordova Center also recently received two legislative appropriations in the State of Alaska's Capital Budget for a total of \$4.5 million. The Cordova City Council passed a resolution on December 5, 2007 approving \$1.5 million towards construction of the Center, in addition to a contribution of \$450,000 both in in-kind and cash for the project development. purchase of the site, and clearing of the land. This amount will cover the costs of the administrative portion of the facility. In January 2010, the City Council passed a Resolution voicing its continuing support and commitment to the project, resolving

to begin construction in 2010. This resolution stressed that Cordova has been severely affected by the EVOS, and struggling to recover since the spill.

The tables for each component described in this document quantify the area to be used for EVOS related purposes as adjusted for the percentage of time devoted to that use ("Adjusted EVOS Sq. Ft."). The table below summarizes this and the adjusted square footage multiplied by the building cost per square foot ("x Sq. Ft. Cost").

Cordova Center Components	Adjusted EVOS Sq. Pt.	x Sq. Ft. Cost
Museum/Education Component	2,504.46	\$1,652,944
Library Component	1,334.7	\$880,902
Conference and Meeting Component	3,083.86	\$2,035,348
Administrative Offices	0	0
Shared Areas & Building Support	4,311.83	\$2,845,807
Total	11,234.85	\$7,415,001
(Total Building G	ross Area 34	1,858 Sq. Ft.)

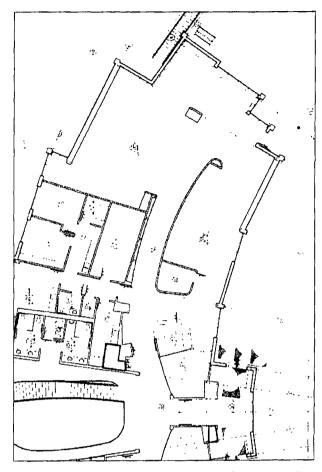


Museum Component

The museum component of the Cordova Center is comprised of 5,925 square feet, 3,450 square feet of which is set aside to display EVOS-related exhibits. The museum will serve as the cornerstone of the Cordova Center and will provide permanent displays about EVOS and the ongoing impacts of the spill, providing a visual explanation of the spill and the history of the restoration as well as of injured resources and services. The new museum is triple the size of the current museum, which is a popular venue for visitors wanting to learn more about the spill. The museum display and exhibit space set aside for the EVOS will be permanent and remain for the life of the building (estimated at 50+ years).

As set forth above, Cordova is intrinsically associated with the EVOS and it is the location visitors seek out when they want to hear and see more about the EVOS. The EVOS is the most consistently discussed topic of quests visiting the existing museum. Currently the only information about the EVOS on exhibit is a photo album and oiled sediment samples from the beaches of Prince William Sound. A recent visitor survey conducted by the American Association of State and Local Historic Societies in conjunction with the Cordova Museum demonstrated that over 50% of visitors to the existing Museum wish to know more about the EVOS and are not satisfied with the current exhibit on EVOS. This is anticipated to increase as a result of a new interest in this topic created by the Gulf spill. The new museum will provide this additional information in exhibits specifically designed to provide detailed information about the spill, and hands-on exhibits.

Museum staff have been working with Exhibit Services and the Alaska State Museum in Juneau, and have completed the creation of an exhibit plan which will be able to respond to visitor inquires regarding the EVOS and the Sound region. The exhibit plan is attached as Exhibit G and a museum narrative is attached as Exhibit H. The Museum serves a variety of EVOS-related goals such as public outreach and education, including lost human services and tourism. The Cordova Center Museum furthers this effort by creating a lasting multi-media and fully staffed institution that develops the history and effects of the EVOS in a comprehensive manner. The Museum will inform visitors about the state of the spill area and the recovery of injured resources and services, clarifying any misperceptions about the region and its desirability as a tourism and recreational destination. The Museum will also provide a venue for a variety of



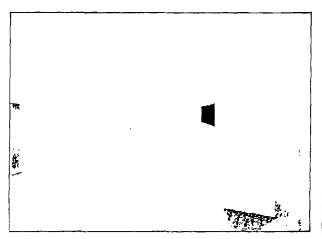
educational programs, such as the popular community programs and lectures organized by the Prince William Sound Science Center between September and May each year. In addition, the Museum includes over 300 square feet of display cabinets, which will be used for rotating displays including those related to the EVOS.

A main feature of the proposed exhibit plan for the Cordova Historical Society is "Sound Transition." This exhibit will expand the interpretation of the oil spill to provide a comprehensive story of oil transportation; safety advances in Prince William Sound; the development of oil spill response; the interrelationships of the fishing community and the oil industry; the U.S. Coast Guard's role in oil spill response; and advancements in scientific research in the Sound since the 1989 spill. There will also be an exhibit on the history of resources in the Copper River Region and archival materials related to the EVOS. These archival materials are some of the materials most frequently requested by researchers.

The Museum component also includes the Science Discovery and Education Room. This educational space is 850 square feet, 100% of which is devoted to EVOS-related activities. Seventy-five percent (75%) of the year, the space will house the Science Discovery Program, which is sponsored by the Prince William Sound Science Center and the U.S. Forest Service. This science-based education program was introduced after the spill and is currently housed and held in two small rooms in the community college/old Cordova Hospital. This new lab will be equipped with wet and dry sinks and necessary storage for science equipment. The educational program facilitates the study of and monitoring of the ecosystem of the Copper River Delta and the Prince William Sound while focusing on the environmental aspects and dangers of oil spills in the region.

The remaining 25% of the year, the space will be used for conducting programs related to marine science education for both adult and juvenile audiences, including science displays for public education and

environmental training for elementary and high school teachers and youth. In addition, programs are being developed to provide hands-on demonstrations related to oil spills for seasonal visitors to the region.



Permanent Gallery

Museum & Education Component	Space Size	EVOS	% EVOS TIME	Adjusted Sq. Ft. EVOS	x Sq. Ft. Cost	Cost per Sq. Ft.
Permanent Gallery	2,110	1,000	100%	1,000	\$660,000	\$660
Exhibit - 'Sound Transition' will tell the sto	ry of the EV	OS and bey	ond.			
Temporary Gallery	1,170	200	100%	200	\$132,000	\$660
Travelling and temporary exhibits on EVO	S.					
Museum Store (Reception)	270	71	100%	71	\$46,860	\$660
Collections Storage	650	150	100%	150	\$99,000	\$660
Cordova Historical Society (CHS) has an e.	xtensive col	lection of oil	spill materials	in storage.		
Collections Management, Exhibit Prep	640	100	100%	100	\$66,000	\$660
Artifacts destined for exhibit prepared; pre-	servation, co	onservation	of objects.			
Archives	253	75	100%	75	\$49,500	\$660
CHS has archival materials from the EVO	S. These m	aterials are	some of the n	ost requeste	d by researchers.	-
Storage and Equipment	90	90	42%	37.8	\$24,948	\$660
Temporary Gallery Display						
Education Component	850	850	75%	637.5	\$420,750	\$660
EVOS educational based curriculum and s recovery; habitat & species restoration.	science prog	ıram; additio	nal focus on l	Prince Willian	n Sound ecosyste	m; oil spill
Administrative Support Offices	415	415	42%	174.3	\$115,038	\$660
42% equals permanent and temporary gall Staff and support areas; also display cases			ocal science p	orograms and	d presentations.	
Rotating Display (Display Cabinets)	327	327	18%	58.86	\$38,848	\$660
Estimated 1/6 display time.						
Museum & Education Subtotal	6,775	3,278		2,504.46	\$1,652,944	\$660
(Existing 2,300 Sq. Ft.)						

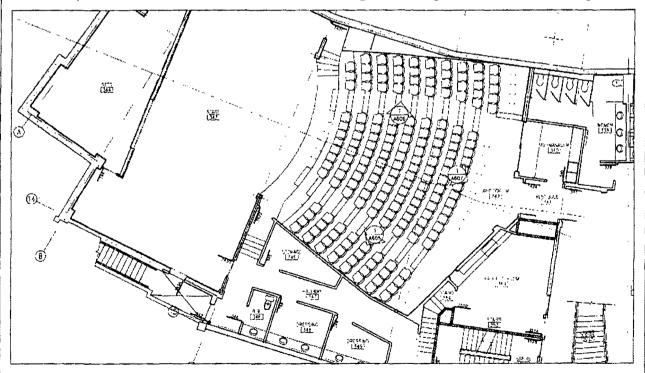
Conference Component

The conference center is comprised of a total of 6,760 square feet, all of which will be used for EVOS-related activities for a significant portion of time each year. The conference center will provide a venue for the administrative functions of the Trustee Council: as the Trustee Council seeks ways to reduce administrative spending, a venue to hold EVOS-related meetings and workshops free of charge would be a significant benefit, as it is unlikely that the Trustee Council will have any facilities in Anchorage where such events could be held. The City of Cordova will provide trained staff for operations, marketing, and scheduling of the conference center. The conference center components, including the main auditorium and theater, the multipurpose community room, and the small meeting room, will all be available for EVOS-related events free of any facility charge. Given that small meeting rooms in Anchorage range from a minimum of \$210 per day at the Egan Center to \$695 per day for the Dena'ina Center, this represents significant cost savings over the life of the facility.

The Conference Center is comprised of four rooms of various sizes that may be opened up to a grand hall meeting area with a capacity for 220 people and an adjoining theater that also seats 220. The theater will provide a forum for EVOS films such as

the documentary on subsistence harbor seal hunting in Prince William Sound (Project 96214); an EVOS film on subsistence use of herring, herring spawn and near shore ecosystem resources in Prince William Sound (Project 98274); the documentary on the impacts of the oil spill on subsistence use of intertidal resources (Project 00481); and the recent video discussing recovery 20 years after the spill. It also provides a space for EVOS-related presentations. For example, the Science Center recently presented a program on 'www. pwsherringportal.org' explaining the implementation of a relational database of 4 dimensions (x,y,z, and time) of Prince William Sound herring data from 1973 to the present. This was a significant community program important to the fishing community but was held in a small space that was not adequate.

For nearly half of the year, the conference center will provide a forum for activities that are explicitly EVOS-related including hosting EVOS-related workshops; marine research conferences and symposiums; viewing EVOS-related films; government agency and resource management meetings; Prince William Sound Science Center and the Oil Spill Recovery Institute science symposiums; and space for Native Village of Eyak tribal members to share traditional ecological knowledge and to hold tribal meetings.



The remainder of the year, the Conference Center continues to serve and restore the human services lost due to the spill, particularly the still not recovered tourism and recreation service, as it provides a meeting and conference facility that will attract and host events for the community, visitors, non-profit groups, and government health agency meetings. With this new facility, Cordova can actively solicit meetings, small conventions, and science symposiums to be held in the area, further repairing the human services lost to the spill.

The conference center also includes a component called the "Multipurpose Community Room," which will serve as both a meeting space for EVOS-related meetings or workshops and as an area for oil spill response and training. Members of the Cordova fishing fleet were and continue to be first responders to a spill in Prince William Sound. However, in responding to the 1989 spill, there were logistical problems with finding an appropriate room equipped with electronic communications. This space will house an

Oil Spill Response Emergency and Communications Center with electronic communications and provide space for oil spill response training held twice yearly in the community. The ongoing oil spill response training for the large fishing fleet in Cordova will help mitigate impacts to EVOSinjured resources from any potential future spills.

The Emergency Response Center will provide protection of habitat directly in the Exxon Valdez spill area by preventing further environmental degradation, while also serving a dual purpose of providing a venue for break-out sessions and overflow from the Conference Center. In addition, when not being used for oil spill response related activities, this space is available for conference break-out sessions to enhance the use of the conference center for EVOS-related and community meetings and educational gatherings, Incident Command and EMS training, local training classes, and tourist related activities.

Conference & Meeting Component	Space Size	EVOS	% EVOS TIME	Adjusted Sq. Ft. EVOS	x Sq. Ft. Cost	Cost per Sq. Ft.
Main Auditorium, 225 seats, incl. stage	3,415	3,415	49%	1,673.35	\$1,104,411	\$660
Summer: 348 hours related to EVOS; 3- visitors and tourists; Winter: conference (42% - without Ship Escort/Response Vi spill response training; hazmat and incid conference presentations; EVOS films s	s 72 hours E essel Systen dent commar	VOS; 120 ho n/Cordova Di nd training). E	ours non-EVOS strict Fisherm EVOS science	S; community an United)(7% presentations	use 112 hours n SERVS/CDFU i s: science sympo	on-EVOS nclude oil
A/V:Control Room, Manager	121	121	49%	59.29	\$39,131	\$660
In use for any event within this main aud	titorium					
Prop Storage/Shop	586	586	10%	58.6	\$38,676	\$660
Prep Rooms, Restrooms	234	234	49%	114.66	\$75,676	\$660
Multipurpose Community Room	1,232	1,232	49%	603.68	\$398,429	\$660
Trustee Council meetings; PWSSC and Coil spill response and training.	SRI meeting	gs and symp	osiums; U.S. F	Forest Service	meetings and s	ymposiums;
Small Meeting Room	232	232	49%	113.68	\$75,029	\$660
Additional meeting space.						
Project Room	265	265	49%	129.85	\$85,701	\$660
Percentage calculated comparable to Di additional educational space for Discove		•	nd meeting roo	om uses; addi	tional meeting s _i	pace;
Storage and Equipment	280	280	49%	137.2	\$90,552	\$660
Meeting equipment; tables; chairs.						
Circulation @ 10%	395	395	49%	193.55	\$127,743	\$660
Conference Subtotal	6,760	6,760		3,083.86	\$2,035,348	\$660

Library Component

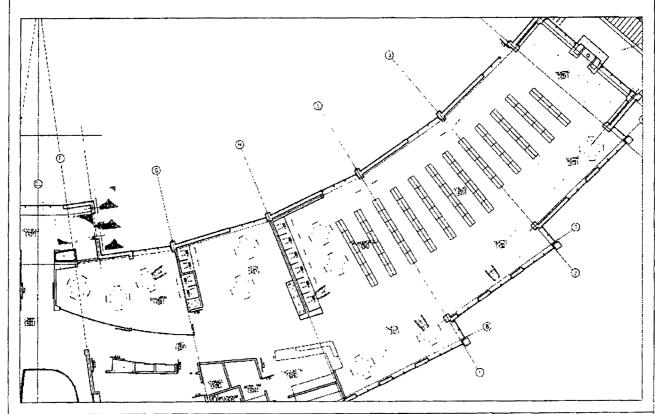
The public library space contains a total of 5,652 square feet, 3,450 (61%) of which is devoted to EVOS materials. Currently, EVOS-related documents can be accessed at several locations throughout the area, including the Prince William Science Center, Cordova Historical Society archives, Cordova Alaska Department of Fish and Game office, and the Cordova Ranger District of the Chugach National Forest. The proposed Cordova Center library would double the current Cordova Public Library space and consolidate all EVOS-related documents in Cordova into one designated location, including both written and electronic documents.

These documents include EVOS and Gulf Ecosystems Monitoring publications, as well as materials relating to scientific research, commercial fishing, oil spill history, fisheries management and local materials related to the EVOS and spill response. The library will also provide access to the ARLIS library, interlibrary loans and other online sources for additional EVOS materials. The library will be staffed by librarians familiar with EVOS-related issues and documents, capable of providing assistance with EVOS research, and working

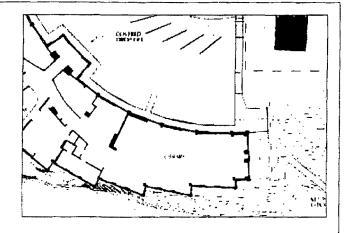
closely with the museum staff to provide access to archival materials. The Cordova Center will be the ideal location to keep copies of key documents from State, Federal and private sources related to the spill.

Annual EVOS education programs for both adult and juvenile audiences will be held in March, the anniversary month of the EVOS. A large collection of oil spill related books and audiovisual materials currently exists in the Cordova Public Library and the strategic plan for the library notes a need to develop this collection further.

Interest in the EVOS remains strong among the public and the media. Because of its intimate relationship with the EVOS, Cordova is visited on a regular basis by filmmakers, researchers, and authors who place requests for first-hand archival information, oral histories of local residents, and local newspapers. For example, the Cordova Historical Museum saw a significant increase in requests for materials related to EVOS during the 20th anniversary in 2009. Likewise, in the unfortunate event of other oil spills in Alaska or in other locations interest and requests for EVOS



materials and information will increase. For example, during the recent Gulf spill Cordova has experienced numerous requests from the media for materials and interview sources. During this event ARLIS also saw a marked increase in research requests related to the EVOS. Over the next year the Council plans to phase out funding for the ARLIS staffer dedicated to EVOS matters leaving a gap in this area. Extensive national media coverage noted that recovery from EVOS is still not complete more than 20 years later, including the May 5, 2010 New York Times article that specifically discussed the Cordova Center and its importance as an educational and outreach facility about the spill. See Exhibit M.



Library Component	Space Size	EVOS	% EVOS TIME	Adjusted Sq. Ft. EVOS	x Sq. Ft. Cost	Cost per Sq. Ft.
Primary Adult Stack Area	1,265	400	100%	400	\$264,000	\$660
Calculations differed versus physical sp and audio materials. Scientific reports a Science Center (PWSSC); Trustee Cou	and documer	its from the C				
Youth Stack Area/Seating	552	100	100%	100	\$66,000	\$660
Nonfiction materials about EVOS. Materials and reports from Cordova Hig	h School Inte	egrated Scien	ce Class.			
Children's Area	515	50	100%	50	\$33,000	\$660
Nonfiction materials about EVOS. Prince William Sound Animal Puppets (s	sea otters; sa	ilmon; harboi	porpoise, orca	as, etc.).		
Seating and Tables	1,120	700	33%	231	\$152,460	\$660
More adult use; rare books; locked cases						
Reference Area	200	200	25%	50	\$33,000	\$660
EVOS materials that will not circulate; arc	hival materia	als and docur	nents.			
Periodicals	250	250	25%	62.5	\$41,250	\$660
Adult and young adult; science document Council.	s and report	s from OSRI;	PWSSC; Trus	tee Council; I	Regional Citizer	ns' Advisory
Computer Terminal Work Area	192	192	33%	63.36	\$41,818	\$660
Access to ARLIS; Viewing Stations for E	VOS DVD.					
Circulation Desk Area	198	198	23%	45,54	\$30,056	\$660
All user groups; Public Information Desk.						
Administrative Support Offices	315	315	23%	72.45	\$47,817	\$660
For support staff; researchers; art and p	noto display	and presenta	tion.			
Storage	70	70	23%	16.1	\$10,626	\$660
Paper, supply storage, library materials.						
Rotating Display	975	975	25%	243.75	\$160,875	\$660
Annual EVOS exhibits and program areas	5.					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Library Subtotal	5,652	3,450		1,334.7	\$880,902	\$660
(Existing 2,800 Sq. Ft.)						***************************************

Information Center, Shared Areas, Building Support

The information center area of the Cordova Center will provide information and materials for visitors to the spill region on recreation and tourism options in the Prince William Sound region as well as provide commercial fishing and seafood marketing

information in a central kiosk. This shared area of the Cordova Center will also house regional art and environmental displays focusing specifically on the Prince William Sound and Copper River Delta regions, further educating the public and visitors in how to

Shared Areas & Building Support	Total Space	EVOS	% EVOS TIME	Adjusted Sq. Pt. EVOS	x Sq. Ft. Cost	Cost per Sq. Ft,
Vestibule, Main Entry, Fourth Floor	404	404	33%	133.32	\$87,991	\$660
Entry into the facility.						
Vestibule, Lower Entry, First Floor	200	200	33%	66	\$43,560	\$660
Entry into the facility.						
Foyer, Fourth Floor	730	730	38%	277.4	\$183,084	\$660
These two large areas will be used for man space for exhibits on the oil spill such as E Historical Museum to mark the 20th year si photo shows of the Prince William Sound re	VOS and E nce the EV	Beyond, a ne	w exhibit beir	ng designed a	and created by the	e Cordova 🌷
Foyer, Third Floor	1,220	1,220	38%_	463.6	\$305,976	\$660
Less administrative square footage. These to break space and will also include display spaces and created by the Cordova Histor used to feature travelling art and photo show	ace for exh ical Museu is of the Pi	nibits on the um to mark t rince Willian	oil spill such a he 20th year s n Sound regio	as EVOS and since the EVO n.	Beyond, a new 6 OS. These space	exhibit being s will also be
Large Restrooms	450	450	49%	220.5	\$145,530	\$660
Facilities available for meetings; events on s						**************************************
Secondary Restrooms	225	225	33%	74.25	\$49,005	\$660
Staff restrooms	268	268	33%	88.44	\$58,370	\$660
General Storage, Distributed	450	450	33%	148.5	\$98,010	\$660
Storage for facility materials and supplies.						<u> </u>
Commercial Kitchen/Serving	395	395	49%	193.55	\$127,743	\$660
Facility available for meetings, events.	^					
Mechanical/Electrical @ 6% over-all	2,250	2,250	33%	742.5	\$490,050	\$660
Facility operations.						
Janitorial, Supplies	160	160	33%	52.8	\$34,848	\$660
Walls, shafts @ 8% over-all	2,560	2,560	33%	844.8	\$557,568	\$660
General Circulation - elevator, stairs, corridor	2,700	2,700	33%	891	\$588,060	\$660
Trash/Receiving	349	349	33%	115.17	\$76,012	\$660
Support Space Subtotal	12,361	12,361		4,311.83	\$2,845,807	\$660

enjoy the Sound with an awareness of the ongoing restoration of injured species in the area, thus helping reduce interferences with such processes.

The oil spill damaged Alaska's recreation and tourism industries, particularly in the Prince William Sound region and specifically in the spill-affected communities of Cordova and Valdez. An August 1990 McDowell Group assessment of the impact on Alaskan tourism concluded that the spill had major effects on the tourism industry throughout Alaska. Trustee Council studies of sport fishing activity and tourism indicators (i.e. vacation planning, visitor spending, and cancelled bookings) indicated overall decreases in recreation and tourism activities after the 1989 spill. The 2010 Update on Injured Resources and Services lists recreation and tourism as not recovered.

Visitation in Cordova is slowly increasing but the community has not improved its infrastructure to provide a visitor facility or exhibits about the area. Visitors to Cordova are increasingly and continually interested in seeing more about the 1989 oil spill; the interrelationships of the fishing, community and the oil industries; and advancements in oil transportation, spill response and scientific research in the Prince William Sound area as documented in a 2008 summer visitor survey conducted by the Cordova Historical Society and American Association for State and Local History. In addition, it is crucial that the increasing numbers of visitors to the area are educated about Trustee Council restoration efforts in the area, how best to enjoy the area with awareness of the environment's fragile state, and how to avoid interfering with ongoing restoration.



Atrium

The Cordova Center visitor area addresses these deficits and provides a facility that will enhance visitors' experience of Cordova both with regard to its outdoor recreational opportunities and learning about the EVOS and Trustee Council restoration efforts. In addition, the information about the spill area presented in the Center and the recreational information provided about how to actively enjoy the area will work to repair misconceptions about the spill area not being suitable for recreational and visitor opportunities. In combination with the museum, theater, and meeting space, the Cordova Center will attract interest and will be a destination for Prince William Sound and Alaskan visitors.

The administrative offices are not EVOSrelated and thus do not include any EVOS square footage or percentage of time.

Administrative Offices	Space Size	EVOS	% EVOS TIME	Adjusted Sq. Ft. EVOS	x Sq. Ft. Cost	Cost per Sq. Pt.
Reception/Facility Coordination	190	0	0%	0	\$0	\$660
Public Waiting Area	70	0	0%	0	\$0	\$660
City Manager	205	0	0%	0	\$0	\$660
Public Works	180	0	0%	0	\$0	\$660
Finance Director	170	0	0%	0	\$0	\$660
Clerk	160	0	0%	0	\$0	\$660
Staff Offices: Planner, Asst. Planner; Admin Asst.; Accounts; AR; Deputy Clerk	840	0	0%	0	\$0	\$660
Printers	160	0	0%	Q	\$0	\$660
Secure Storage, Vault	145	0	0%	0	\$0	\$660
Record Storage	230	0	0%	0	\$0	\$660
Staff Break	155	0	0%	0	\$0	\$660
Circulation @ 20%	805	0	0%	0	\$0	\$660
Admin. Offices Subtotal	3,310	0	0%	0	\$0	\$660

Cordova Center Project - Financial Summary

Updated June 24, 2015

Economic Development Administration	\$200,000	2002 awarded
Federal Financial Assistance Grant	\$300,000	2002 awarded
EVOS Trustee Council	\$7,203,749	2008 awarded + interest
Congressional appropriation	\$2,488,100	2000-2004 awarded
Alaska Legislative appropriation	\$10,525,000	2004, 2009, 2011,2014, 2015
Governor's Capital Budget	\$1,000,000	received 2005
City of Cordova land purchase	\$365,000	2005, 2009
City of Cordova appropriation	\$1,500,000	received 2005
City of Cordova match to EDA grant	\$85,000	2002 awarded
Local events and individuals	\$24,112	through 2009
Municipal Bond	\$3,000,000	awarded June 2015
Capital Campaign to date	\$310,119	6.24.15
TOTAL income through 2015	\$27,001,080	

#2 Funds - Secured and Pending		
Secured Remaining		
EVO5 Trustee Council	\$0	
Municipal Bond	\$2,480,400	
Capital Campaign To Date	\$310,119	
Total Secured Remaining	\$2,790,519	
Pending		
In-Kind	\$23,000	In-Kind
EVO5 Trustee Council	\$1,500,000	awarded for construction
Rasmuson Foundation	\$750,000	Top Off Grant/Must match
Capital Campaign Pledges	\$68,226	To Be Received by 9/2015
Total Pending	\$2,341,226	
Total Income Secured & Pending	\$5,131,745	

#3 Funds - Anticipated Sources	
Other Sources	
Capital Campaign	\$397,904
TOTAL	\$397,904

#4 Expenses - Actual Paid	
Pre-Construction 2002-2009	\$1,040,456
Phase I and Phase II Construction to Date	\$23,135,230
TOTAL expenses to date	\$24,175,686

#5 Expenses - Phase II Remaining	
Phase II Construction	\$4,304,621
Design Team Consultation: Phase II	\$155,652
CoC Administration	\$68,905
Professional Services	\$4,827
Contingency 7% of construction costs	\$565,904
1% for Art	\$100,180
Furniture, Fixtures & Equipment	\$344,200
TOTAL Expenses Phase II	\$5,544,289

SUMMARY As of June 24, 2015	
Income now available for Phase II expenses	\$5,131,745
Income Anticipated	\$397,904
Total Revenues	\$5,529,649
Est. Expenses for Phase II construction	\$4,304,621
Est. Expenses for other items (listed above)	\$1,239,668
Total Expenses	\$5,544,289

Overage/Shortage				(\$14,640)
------------------	--	--	--	------------



Cordova Center Project Addendum to Financial Summary

Update June 24, 2015

➤ Includes construction costs from DCI for Pay Aps #1-6; other associated costs; includes Capital Campaign updates. REA costs are all captured; legal costs for REA were not reimbursable and were paid by City funds. Staff reviewed all audits prior for 2002-2009 and used Detailed ledger reports from Casselle, the City's Finance software.

Funds - Secured and Pending

- **EVOS Trustee Council:** Remainder of original \$7million plus interest.
- > DCCED FY15 Appropriation: Remainder of FY15 \$4 million.
- Municipal Bond: Proceeds received June 4, 2015.
- > Lynden: This is an in-kind donation for freight. Dawson will acknowledge once used.
- **EVOS Trustee Council:** Pending Governor's Signature of Budget.
- Rasmuson Foundation: Pending Successful Capital Campaign Match.
- > Capital Campaign Pledges: Cash secured through Campaign to date.

Funds - Anticipated Sources

- Foundations: Rasmuson Foundation awarded November 20, 2014. MJ Murdock Charitable Trust proposal has now been submitted but is specifically for the museum exhibits. Neither the Murdock Trust request nor the museum exhibit costs are included in this financial summary. The museum exhibit work is being held within the Cordova Historical Society's realm. Continuing searches for additional foundation grants or awards for theaters and libraries.
- ➤ Capital Campaign: The Capital Campaign is under the auspices of the Cordova Center Committee which meets weekly in the library meeting room. Wednesdays at 3:00pm

Expenses- Phase II Remaining

- CoC Administration: This budget line includes costs incurred within the Capital Campaign and preparations for opening the facility.
- Professional Services represent Consultants, Publicity and Legal Services.
- > Project Consultation and Management reflects remaining costs for Construction oversight to MRV.
- > Contingency is the City's line item for potential changes in construction costs.
- > 1% for Art reflects the funds dedicated to placing art within the facility.
- Furnishings, Fixtures & Equipment: Staff is continuing to fine tune numbers for furnishings and equipment.

CITY OF CORDOVA, ALASKA RESOLUTION 08-11-36

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA PLEDGING A FIRM MONETARY COMMITMENT SUFFICIENT TO COMPLETE CONSTRUCTION OF THE CORDOVA CENTER PROJECT EQUAL TO ANY FUNDING DEFICIT.

WHEREAS, the City of Cordova is committed to seeking economic development for the community and continually improving the quality of life for all Cordova; and

WHEREAS, the economy of the community of Cordova has been severely affected and is struggling to recover since the 1989 Exxon Valdez Oil Spill; and

WHEREAS, the Cordova Center project would continue to restore damaged tourism resources from the Exxon Valdez Oil Spill; and

WHEREAS, the Cordova Center Project will provide economic diversification, provide a state of the art facility that would benefit and improve the quality of life for year-round residents and visitors of Cordova as well as provide an opportunity for the development of a conference and meeting center; and

WHEREAS, the City of Cordova fully recognizes the importance of the Cordova Center Project to the recovering economy of the community; and

WHEREAS, the City of Cordova has already committed a contribution of \$1.5 million for the construction of the Cordova Center as well as an additional contribution of \$450,000 both in in-kind and cash for the project development, purchase of the site and clearing of the land; and

WHEREAS, the City of Cordova is committed to financial contributions to the long term operation and maintenance costs; and

WHEREAS, the City of Cordova is willing to demonstrate a clear and final commitment that all anticipated costs of construction for the Cordova Center will be met.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Cordova, Alaska, does hereby pledge a firm monetary commitment sufficient to complete construction of the Cordova Center Project equal to any funding deficit.

PASSED AND APPROVED THIS 3rd DAY OF AUGUST, 2011

ATTEST:

Susan Bourgeois, City Clerk