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November/December 1993

January/February 1994

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EXXON VALDEZ OF SPILL TRUSTEE COUNCIL ADMINISTRATIVE RECORD

Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



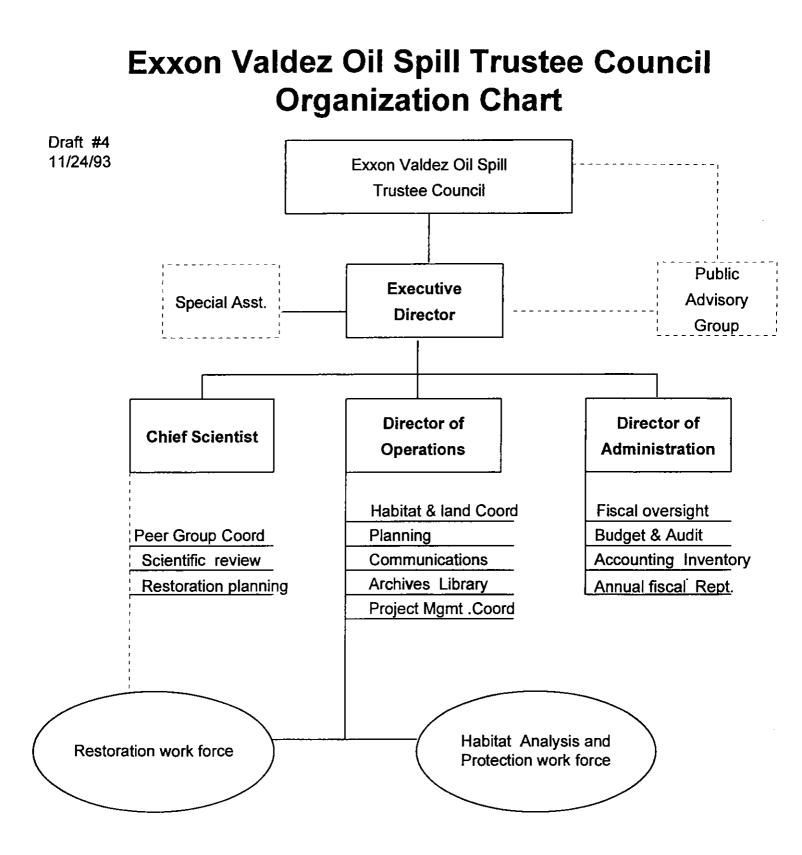
Mission Statement of the Exxon Valdez Oil Spill Trustee Council

The mission of the Trustee Council and all participants in council efforts is to efficiently restore the environment injured by the Exxon Valdez oil spill to a healthy, productive world renowned ecosystem, while taking into account the importance of quality of life and the need for viable opportunities to establish and sustain a reasonable standard of living.

The restoration will be accomplished through the development and implementation of a comprehensive interdisciplinary recovery and rehabilitation program that includes:

- Natural Recovery
- Monitoring and Research
- Resource and Service Restoration
- Habitat Acquisition and Protection
- Resource and Service Enhancement
- Replacement
- Meaningful Public Participation
- Project Evaluation
- Fiscal Accountability
- Efficient Administration

Adopted by the Trustee Council at their November 30, 1993 meeting.



Notes: 1. This structure provides efficient management of the Council business at reduced costs.

- 2. Secretarial and administrative staff will be developed as needed within the budget .
- 3. There will be a transition period as we implement a formal management and tracking system.
- 4. Items listed below directors are functions except Corrdinators and fiscal.

DECEMBER 1993

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Exxon Valdez Oil Spill Trustee Council Restoration Office 645 "G" Street, Anchorage, AK 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



MEMORANDUM

TO: Restoration Work Force

FROM: Molly McCammon Director of Operations

DATE: Dec. 27, 1993

RE: Follow-up to December 20 meeting

Present:Jim Ayers, Executive Director
Molly McCammon, Director of Operations
Veronica Gilbert, ADNRByron Morris, NMFS
Byron Morris, NMFS
Mark Broderson, ADECMark Broderson, ADECSandy Rabinowitch, DOI
Jerome Montague, ADF&GDave Gibbons, USFS

1. 1992-93 Project Status Report

Veronica Gilbert distributed copies of her status report format. The format was accepted with these changes/clarifications:

* VG will add a column indicating species or service injured.

- * Results section will be 2-3 sentences in length, and include references to any available reports.
- * Agencies will in most cases limit related projects to those directly related.
- * Status should indicate whether ongoing or completed project, and status of report.
- * The amount spent should be filled in where possible, pending the finance committee report.
- * The final report will be categorized by project and by resource.

ACTION: Agencies will fill in project status forms by hand and return to VG by Dec. 31. Veronica and CACI staff will input data; distribute draft report to Bob Spies for review by Jan. 4-5, and have final draft by Jan. 7.

Trustee Agencies

2

Related follow-up: Molly and Veronica will work with Carrie Holba and Bob Spies on disposition of final reports.

2. 1994 Work Plan

Veronica Gilbert will develop a new spreadsheet which includes the project description, the amount requested, and

PAG recommendation	(Jan.	11-12)
Public comment	(Jan.	17)
Chief scientist recommendation	(Ian.	18-19)
Exec. Dir. recommendation	(Jan.	23)
Final report to trustees	(Jan.	26)

Followup: A form for individual project backup is being drafted. Additional information will be provided at a later date.

3. Financial Issues

a. Inventory reports should include purchase of all items since the damage assessment days. Walt Sheridan has also requested this information for a finance committee report. Due to the Director of Operations by Jan. 7.

b. 94 Admin budget. Mar 1 - Sept. 30 budget should reflect 7/12 of \$200.0 and 2fte for Restoration Work Force personnel. We have allowed a transition time until March 1, with the understanding that agencies are to be lapsing funds and making every effort possible to meet the new budget guidelines before Mar. 1. Travel should reflect 10 meetings in Anchorage and 3 in Juneau. Office space will be shown separately.

4. Ecosystem Approach

A group made up of the chief scientist, several peer reviewers, and agency representatives willmeet in early January to begin development of a management structure with goals and objectives for an overall coosystem approach to be used for implementation of the draft restoration plan. The management structure will be used in developing the FY95 work plan.

Follow-up: Meeting scheduled with Executive Director, scientists, and work force in early January.

3

5. EIS for Restoration Plan

An EIS for the restoration plan will most likely be done and included in the work plan as a separate project. There is a separate issue of whether the trustees can fund a project if NEPA compliance does not occur first. Jim will make his recommendations on a case by case basis.

6. Habitat Acquisition

Negotiations will occur in 3 phases with reports to the trustees at each stage:

- a. Discussion and preliminary negotiations
- b. Detailed negotiations, including appraisals, other assessments, specific terms & conditions;
- c. Actual procurement authorization.

A letter detailing this process has been sent to all agencies involved in negotiations, all trustces, and restoration workforce. Byron Morris brought up the question of a long-range monitoring plan and how it would be incorporated into the ecosystem implementation strategy. Jim answered that it would be rolled into the ecosystem goals & objectives.

7. Miscellaneous Housekeeping

a. Correspondence. Rebecca Williams will be establishing a correspondence tracking system. As a general rule, responses to letters to the trustees will be coordinated from the central office.

b. Equipment - a policy for purchasing new equipment is now being developed pending receipt of the inventory lists. All equipment purchases must be coordinated through the executive director's office.

TO

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UNITED STATES DEPARTMENT OF COMMERCI National Oceanic and Atmospheric Administration National Marine Fisheries Service P.O. Box 21668 Juneau, Alaska 99802-1668

FAX TRANSMISSION

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Exxon Valdez Oil Spill Trustee Council

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MEMORANDUM

- To: Agency Liaisons
- From: Jim Ayers
- Date: December 17, 1993
- Subj: Meeting

There will be an agency Liaison meeting with Jim Ayers and Molly McCammon on Monday, December 20, 1993, from 1:00 p.m. to 4:00 p.m. The meeting will be held at the Juneau Federal Building, in Room 541 A.

Tentative Agenda:

- 1) 1992-1993 project status report
- 2) 1994 Work Plan and budgets
- 3) Ecosystem approach
- 4) EIS for draft Restoration Plan
- 5) Habitat acquisition
- 6) Endowment options
- 7) 1995 Work Plan
- 8) Other

FROM NMFS AK REGION Mark Brohmen A DEC Montagel Veronice Gessier - ADNR TO TO DEC-17-1993 11:16 Kebecce Please prepare and sens out notice and fr: Byron Monis- NMFS Sandy Rabinita -D' Dave bebins - USF With Sim types and Molly McCamm Monday, December 20 1004-4 pm Rom 541A, Jeduce Briting Juneau <u>entative Agenda</u>: • 92-93 parjet status repot 94 work plan and budgets · Exception approach EIS for Draft Restruction Plan

- · Habitat acquisition
- · Endwant optime
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TO

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UNITED STATES DEPARTMENT OF COMMERC National Oceanic and Atmospheric Administration National Marine Fisheries Service P.O. Box 21668 Juneau, Alaska 99802-1668

FAX TRANSMISSION

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FROM: FAX: 907-586-7249
TO: TEL 275-8012
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FROM Molly Mi Camm
TO Rebecca Williams
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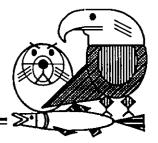
FAX COVER SHEET

To: Molly ME Common Number: From: Rebecca Williams Date: 12-17-93 Total Pages: 2 **Comments:** Liaison mtg on Monday. Now that this memo has been distributed, I remember J. Ayers passing me a note during the last TC mtg that stated "Agenda items that have related documents should be noted as such..." Did any of the agenda items for this may have related documents? Perhaps I should have forwarded a copy of that note to you long ago. Rebecca

Trustee Agencies State of Alaska: Departments of Fish & Game, Law, and Environmental Conservation United States: National Oceanic and Atmospheric Administration, Departments of Agriculture and Interior

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FAX COVER SHEET

To: MR AYERS	Number:
From: Ront Rebecca	Date: 12-17-93
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" 86 - line 10	
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Trustee Agencies State of Alaska: Departments of Fish & Game, Law, and Environmental Conservation United States: National Oceanic and Atmospheric Administration, Departments of Agriculture and Interior analysis of this forest to see if they could find spruce bark beetle, and if they find a beetle or a bug, they say, spruce bark beetle, guys, you know, got to be careful. And so, all I'm saying is, I just urge this habitat protection group to take a balanced approach as we look at the health of the forest, the flora, the fauna, you know, the biology of these areas, and not be spooked by this term, spruce bark beetle. Thanks.

8 MR. ROSIER: Yes, Mr. Frampton, I believe, had a 9 compromise. A lead-in, sir.

10 MR. FRAMPTON: A mere suggestion.

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11 MR. ROSIER: A mere suggestion.

12 MR. FRAMPTON: Well understood.

13 MR. ROSIER: Okay. Further comments? Yes, Mr. Sandor? Okay. As I understand it from the working group on this, 14 No? basically, you're looking for some direction from us on -- kind of 15 16 on two fronts here on this -- one of two options, anyway, at this 17 point, and should we immediately proceed with pursuing the 18 protection of high value on this, or should we be sending this volume one out to the public for their comments, and then making 19 the priorities following that public review on that? 20

21 UNIDENTIFIED VOICE: Correct.

22 MS. RUTHERFORD: That's correct.

23 MR. ROSIER: All right.

24 UNIDENTIFIED VOICE: Or some combination.

25 MR. ROSIER: Or some combination thereof on this, but 26 would the Trustees care to speak to the options that we have here?

1 Yes, Mr. Pennoyer?

2 MR. PENNOYER: Mr. Chairman, for one thing, I move that 3 we do send this out to public review and take the other part as a 4 separate motion.

5MR. ROSIER:Is there a second to that?6MR. BARTON:I second the motion.7MR. ROSIER:Thank you, Mr. Barton.Discussion?

8 Mr. Cole?

9 MR. COLE: I have some reservations about that, you I think we've gone out to the public with the habitat 10 know. acquisition so many times, they're inundated with material from the 11 12 Trustee Council seeking their recommendations. I thought, in response to our so-called newspaper thing, we had a good sense of 13 the public response, and if we send this out for public review, you 14 know, we will be setting this back another two or three months, 15 16 which may or may not be worthwhile, but I'm going to -- I just have 17 some reservations for that reason.

18

MR. ROSIER: Mr. Pennoyer?

19 MR. PENNOYER: Mr. Chairman, I broke it into two pieces 20 because it was not my intent that we necessarily wait to do anything until we got some response. As we deal with, perhaps, the 21 22 '94 work plan, or even now, we can discuss whether -- and I know we 23 are proceeding with negotiations in certain areas anyhow in high 24 ranking parcels. This, however, I think, is the first time we've 25 had this all assembled with a ranking given to these -- a 26 comprehensive ranking given to all these parcels, and I'm not --

1 the idea was that this goes out to public information, comment if 2 you wish, but not necessarily that we're going to wait to do 3 anything until we grind through the whole process. So, it was kind of a two-parter motion, and I did not intend that we send this out 4 5 for the three-month deadline, and everything was on hold for that period of time. We may wish to proceed in the meantime in certain 6 7 areas, but this is the first time I think we've actually ranked all of these parcels, to my understanding. 8

9 MR. COLE: How were you going to send it out? 10 MR. PENNOYER: I think we'd probably send out volume one 11 and perhaps hold volume two in libraries or other places for 12 viewing upon request.

13 MR. ROSIER: Yes, Dave?

DR. GIBBONS: Mr. Chair, yeah, our recommendation was to send out volume one to the public, put volume two in the various libraries and the little offset (ph) over here, and also have a copy available at Timeframe here in Anchorage, if somebody wants to make a colored copy, they could do that. They're quite expensive to make.

20 MR. ROSIER: Mr. Frampton?

21 MR. FRAMPTON: I have a question. I mean, this has been 22 peer reviewed, right? I mean, this was a scientific, analytical 23 process. I wonder if what we could do would be to send out the 24 rankings of the large parcel evaluation, just a few page ranking, 25 with maps that identify where these are, with the FY94 work plan as 26 an appendix to that, which would be an efficient way to get this

1 into the hands of -- we wouldn't have to make notebooks for 2 thousands of people, but we'd put the six or eight pages with the 3 maps and the rankings, and that would be an efficient way to get 4 this information into the hands of the public in a way that, you 5 know, for any reaction that they may want to have. Is that a 6 possibility?

7 MR. ROSIER: I think we're about to hear from another 8 messenger over here.

9 MR. FRAMPTON: Okay.

10 MR. ROSIER: Marty?

11 MS. RUTHERFORD: Mr. Chair, we can share the information 12 any way that you'd like. I just want to clarify a couple of things 13 that the -- the peer review was of the approach and the process, 14 not of the data, and I think that's important. We -- and, again, the scientific process was -- is accurate to the degree that 15 16 information was available and that we could access information. I 17 mean, we actively sought it out at every opportunity, but there --18 there well might be that as it goes out to the people who live in 19 the region, who have, you know, additional expertise, we may find 20 clarifications or even errors, we hope we can try to keep those to a minimum, but the peer review was not on the analysis itself. It 21 was on the approach and the process. So -- and I might add, in 22 23 that peer review of the process and of the approach, they did 24 recommend that it do -- be sent out to public comment.

MR. ROSIER: Mr. Cole, and then Mr. Sandor.
MR. COLE: Well, here's what continues to trouble me.

I mean, we had, in response to our questionnaires, maybe some two thousand, you know, comments, which we received, and to whom would we send this material? I mean, all two thousand, or just selected people out of that group, and would we send them the full notebook? I mean, I just think that we need to discuss what we would send out a little bit more before we decide to wholesale send it out.

7 MS. RUTHERFORD: Yeah, actually, yeah, my recommendation 8 is slightly different than the one that Dave indicated, and I would actually send out a letter advising them of what these documents 9 10 are and where they can access them. For instance, put them in a repository in each community, maybe a couple of repositories in 11 each community, and advise them of the availability, if they wanted 12 13 to purchase their own copies from -- from such a location as 14 Timeframe. But that's sort of how I would approach it, and then the letter would indicate that if they had additional information, 15 or comments they wanted to provide, they could do so by a time 16 17 specific. That's sort of what I would recommend. I think that's 18 more cost-effective.

19 MR. ROSIER: Yes, Mr. Sandor.

20 MR. SANDOR: Well, I agree with Mr. Cole's reservations about sending this out, and I think, really, this ought to be 21 22 regarded as just a step in the process that's evolving. We've 23 certainly got to deal with these questions that have been raised, 24 and this perhaps ought to be stamped "draft," or at least -whatever it is at this point in time, and -- because it's going to 25 be consuming -- confusing. I think all these documents should be 26

accessible to the public, and I have no problem with these being distributed, except in a wholesale way, or a suggestion that this is, in fact, a final report, and I don't know, the chief scientist has some aspect of this, and whether or not he has had the opportunity to look at this, but I would not approve of -- I'd favor the motion as stated.

7

MR. ROSIER: Marty?

8 MS. RUTHERFORD: I just -- a couple of different things. As I had indicated earlier, I think this was -- you know, this was 9 10 as quantitative of an analysis as we could possibly provide, given the level of information available. If you send it out for public 11 12comment, that would be qualitative type information, and I would not factor it in to the evaluations, per se, unless there were 13 14 errors identified. So, I think that that would be just additional 15 information layered on. So, I would not call these particularly 16 drafts. The other thing I might say is you might just want to put them out, instead of for public comment, just for public 17 18 information as -- at the repositories.

19 MR. ROSIER: Yes, Mr. Pennoyer.

20 MR. PENNOYER: Mr. Chairman, I think that's more or less what I was implying, was just for information, comment if people 21 think it's warranted, and, Marty, I guess I disagree with just 22 23 sending a letter. I think it should at least include the ranking 24 table and the maps, which would be, what, six or eight pages or something like that, to show -- because I think it gives an 25 26 implication of what the Trustee Council is intending to do. Ιt

kind of indicates that our first shot at this, this is what the 1 2 high ranking are, and people who have interest in parcels elsewhere 3 may want to comment on that. So, it seems to me that this is an informational thing, we're requesting comment as appropriate, we 4 5 can either attach it to the work plan or as a separate letter, but it is the first time we've done this. This is the first time we've 6 7 seen this whole package together outside the imminent threat, and I think it's a worthwhile thing for the public to be aware of where 8 9 we are on it.

10 MR. ROSIER: Yes, Mr. Sandor.

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I think, you know, these high valued 11 MR. SANDOR: parcels, these owners of these high valued parcels should be 12 contacted and, you know, preliminary steps made to determine to 13 what degree, if any, they have any interest in exchanges and 14 acquisition and conveyance by fee or by easement, have that process 15 underway and, you know, give them what this is, but this cannot be 16 regarded as a -- you know, the final information. So, I think the 17 Secretary's prime suggestion of simply getting this thing out, but 18 -- and the process underway, but we've got to integrate this with 19 exchange, we've got to have the most recent reports to the extent 20 of infestation, and as this goes forward, and as negotiations on 21 22 individual parcels are examined, these can be looked at by 23 entomologists and whatnot, and factored into the part of the 24 process, and I think, Jim, that's exactly the process that you had in mind. 25

26 MR. ROSIER: Mr. Cole.

1 MR. COLE: Mr. Chairman, I move we commit this 2 subject of the dissemination of these materials to the sound 3 judgment of the executive director.

4 MR. ROSIER: We have a motion on the floor at the 5 present time.

6 MR. COLE: Well, I move to amend the motion. 7 (Laughter) Let him figure it out. That's what he gets paid for. 8 MR. ROSIER: Mr. Gibbons, did you have something more 9 to add to this discussion?

10 DR. GIBBONS: Yeah. I wanted to add a couple of points. 11 One thing that -- the evaluations all represent landowners that identified themselves a willing sellers, so that step's been out of 12 13 They all indicated to us that, yes, we're willing to the way. discuss with you various habitat protection options. And the 14 second point I wanted to make is, we're fully aware -- this is a 15 dynamic document. I mean, only about one-third of the owners 16 17 contacted said, yes. We fully expect when this gets out, those other ones are going to come in and say, yeah, we're interested 18 19 also, so it's a living, breathing type of a document that's going to go on. It's not a static kind of document. 20

21 MR. ROSIER: Yeah. It seems to me that one of the 22 things that's also involved here, and I think this goes along with 23 what Mr. Sandor was saying, is that nowhere do we deal with the 24 issue of small parcels. It's simply confusing to the public out 25 there, in my estimation, we've talked about large parcels, the 26 small parcels. But anyway, yes, Mr. Ayers?

1 MR. AYERS: Mr. Chairman, I understand, at least at this point, clearly what the intention of the Trustees is, which is 2 3 to share the information that we have regarding habitat, at least to this point. I want to share Dave's observations, that it's a 4 5 dynamic document that's going to continue to build. However, I want to say that what I don't think you intend is to send the 6 7 habitat group back to do more additional work on the document per se, but rather to have it disseminated to the general public, as 8 9 Dave mentioned, and Marty mentioned. In addition to that, to 10 pursue some of the protection analysis information with the 11 respective agency or trustee, gathering more information, for example, the beetle bark infestation issue is something that we 12 13 need to -- Marty and I were just talking about that. If there's information that they have, we need to see how recent it is, was it 14 15 on-ground surveys, are we comfortable with that information, is the seller -- does the seller have additional information. We worked 16 it out with respect to the agencies, the bidding on -- when you get 17 18 into that, how you want to handle that, the contact with the 19 seller, and spend some time in the preliminary discussions and negotiations, as you call it, looking at the matrix, or the 20 integrated -- what did you call it, the integrated strategy, I 21 22 think were Commissioner Sandor's words. Now, that's my 23 understanding of what your intention is. Is that correct?

24 MR. ROSIER: Mr. Pennoyer, would you be interested in 25 withdrawing your motion?

26 (Laughter)

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1 MR. PENNOYER: I thought that's what my motion was. It 2 was amended by Mr. Cole to leave it up to the eminently good 3 judgment of the executive director to implement it.

4 MR. ROSIER: Okay. Is that what the second understood? 5 All right. Any discussion? Yes, all right. Those in favor 6 signify by saying "aye."

7 ALL TRUSTEES: Aye.

8 MR. ROSIER: Opposed?

9 (No audible response)

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10 MR. ROSIER: The motion passes. Let's adjourn for 11 lunch at the present time. Let's be back here at ten minutes after 12 1:00.

13 (Off record at 12:10 p.m.)

14 (On record at 1:25 p.m.)

MR. ROSIER: Let's come back to order. Let the record show that all of the Trustees are present. Dave, I think the next item here on this was some action that's required on the small parcels. Do you want to proceed with the presentation on that?

19 Yes, Mr. Chair, yeah, we were asking the DR. GIBBONS: 20 Trustee Council if they'd like us to proceed with the analysis of small parcels, and that would include, first, developing an 21 22 analysis procedure for small parcels, which we would bring back to 23 you at your next meeting, and then analyze small parcels through 24 the oil spill affected area. We have the public who have expressed 25 interest in parcels between one hundred and sixty acres and a 26 thousand acres presently identified. There are also many other

1 MR. FRAMPTON: To clarify my motion would simply -recognizing the different negotiations might be done in different 2 ways, with different teams, and different lead agencies that we 3 empower the executive director to come back to us with a 4 5 recommendation on how to do each one, that he makes sure that those 6 are consistently done, and I certainly didn't mean to suggest that 7 we should approve any six hundred thousand dollar budget. But the question of setting up a separate team when we didn't have a 8 9 permanent staff, a permanent executive director, was a wholly -and the problem addressed by the budget here, was a wholly 10 different situation. We're past that now, and I didn't mean to 11 12 suggest any budget figures at all.

MR. ROSIER: Are you looking at -- I'm -- just to clarify in my own mind, are you looking at drawing on agency people in on this as far as the negotiating teams are concerned on this, or are you looking at some combination of the options that have been put forth here in terms of contractors or outside nonprofits associated with this? I -- yes.

19 MR. AYERS: Mr. Chairman --

20 MR. ROSIER: Mr. Ayers.

21 MR. AYERS: -- and Trustee members, it appears to me 22 that -- and let me talk about it in a practical sense since I do 23 better in a kind of a hayseed approach on this thing. We earlier 24 talked about the habitat analysis. We know now what some of the 25 priority critical habitat lands are. It's also my understanding 26 that you wanted us to proceed with talking to the respective agency

1 on those and make some initial contact, some preliminary 2 negotiations to find out is the seller interested, are there 3 integrated strategy approaches that might be included, and in 4 addition to that, is there a question with regard to the resources 5 they have, the value of those resources, like the bark beetle 6 infestation issue, and that would then come back to you to make a decision about shall we go forward with the next level of that 7 8 negotiation, which is, how much is this really going to cost and 9 what's that valued at? In this particular case, I think what we're talking about is that we would come back at you in, say, January, 10 11 and talk to you about specific appraisals, how much are those going 12 to cost, some additional -- the hazardous waste evaluation, a title 13 search. In some cases, title searches are going to be very 14 My understanding is, you spent kind of in the expensive. 15 neighborhood -- we spent in the neighborhood of seventy-five to 16 eighty-thousand dollars putting the package together on Seal Bay. 17 It's also my understanding that what we want to do is, we want to compile a record, a factual information portfolio on the value of 18 these lands and how we proceeded and what the title search 19 20 revealed, so that there is housed within this Council the 21 background and the history and the information, the portfolio, if you will, of why we purchased the land, and I think that's all 22 23 going to cost some money. There's project which is 126 -- 94126, 24 which Mark has efficiently and quickly looked up, and there's 25 approximately one million dollars in there for negotiation-related 26 activities. And my view is that all of these items should come

1 back to you as we proceed, and there will be a project that will 2 identify the costs, and those costs will relate to a specific 3 parcel that will include all the things that have been mentioned. Therefore, you're not approving a specific cost. You are, at this 4 5 time, approving a process, and I'll come back to you in January, or 6 whenever our next meeting is, and report back to you on the 7 direction of the team approach, and my understanding is that I am 8 to work with the Trustees in developing a consistent process for 9 negotiation, in assisting in the formation of a team, that the team would include a leader and that leader, unless otherwise specified 10 by the Trustees, would be the appropriate agency, management 11 agency, and that the team would include both state and federal 12 13 participants.

14 MR. ROSIER: Mr. Cole.

15 Your hayseed approach just didn't quite MR. COLE: 16 sell me. I'm really getting a little worried that this is getting too expensive and too stereotyped, and I am comfortable with the 17 fashion in this -- that Assistant Secretary Frampton proposed, that 18 19 we commit this process to the executive director. He certainly 20 recognizes that four hundred or six hundred thousand, or a million 21 dollars is a scary thought for this rather straightforward process. 22 You don't have to hire a bunch of negotiators and make this a big 23 deal. It's essentially an art form that we're dealing with, and 24 not something that -- how much we can make of it. We have all the 25 data that we really essentially need for making a decision as to what's a habitat priority. Like I said earlier, you call these 26

people up and ask if they want to sell, and they start talking 1 2 about it. Sure, there's expenses of the title search, and maybe a survey, but that's not in the neighborhood of six hundred million. 3 And another thing that troubles me is, he's going to do this and 4 then come back to us in January or February, and then, you know, we 5 6 will, you know, limp along and it will be another three months before much gets done, and I think that we must move the process 7 along more rapidly than that. That's what essentially troubles me. 8

9 MR. ROSIER: Yes, Mr. Sandor?

MR. SANDOR: Yes, Mr. Chairman. Options A to C, four hundred to six hundred thousand -- Option B -- by Nature Conservancy or some private non-profit entity with minimal costs, it seems like the usual thing would be to try to -- try to minimize administrative costs. I'm going to vote against the motion at this time because of inadequate information and understanding of the paper as presented.

17 MR. ROSIER: Mr. Ayers.

18 MR. AYERS: Mr. Chairman. Commissioner Sandor, it is my understanding that earlier we proceeded with the acceptance 19 of the comprehensive habitat protection analysis process, and that 20 we've identified, certainly, after laborious analysis the high 21 22 value habitat that are relative to restoration, and that I was not only to ensure that that information is disseminated, but also to 23 make some initial contacts with the respective or appropriate 24 agencies and proceed with the sellers -- of the owners of that 25 26 land. Now, as I understand the current motion as it relates to

that is, and I think we've got two things on the floor here, I 1 2 think one is a concern about how much this thing costs and I haven't had a chance to look at that, I -- I just now got that 3 4 number. I don't think that we need to spend that much money to get 5 this done, but I do think that once we engage in preliminary 6 negotiations and we find out what the seller's interest is in, 7 including the integrated strategies you talked about, it's going to come back to you and it's going to cost some amount, and it's my 8 understanding that that's what I'm to do. I'm not going to do as 9 the Attorney General suggests is implied. I don't think that we're 10 talking about, you know, stringing this thing out. I'm going to 11 12 come back to you in January having made some initial contacts and 13 with the respective agencies, and proceed with a recommendation 14 about negotiations or purchase, with all that information. And, I 15 think at that time it's going to cost some money to do appraisals 16 and some of those other things.

17

MR. ROSIER: Yes, Mr. Sandor.

18 MR. SANDOR: Well, that's reassuring. It doesn't seem 19 like this should be that complicated. I'll be pleased to know what 20 you come back with -- what you come back with in January.

21 MR. ROSIER: Yes, Mr. Pennoyer.

22 MR. PENNOYER: Mr. Chair. In essence we're going with 23 sort of Option A with the Executive Director coordinating it, an 24 appropriate state added to federal -- federal, I believe, or 25 federal added to state. That's -- we're not going to form a 26 separate ongoing team, as Option B implies. We're going to have,

1 based on the circumstance and leave it up to the Executive Director 2 to contact the agencies and set it up appropriately. Is that where 3 we are? Is this separate from the evaluation process?

4 MR. ROSIER: Yes, go ahead.

5 MR. FRAMPTON: If my motion confused things, I'll withdraw it and we can proceed based on the understanding that 6 people seem to be comfortable with what we had before. I -- I was 7 just trying to indicate that I think that the A, B and C things are 8 not things we need based on our current approach that I think we're 9 going to do, and that we have now an executive director. 10 So, I withdraw the motion. 11

12 MR. ROSIER: Mr. Sandor.

MR. SANDOR: Yeah, I -- you just saw this for the first time -- I just say this for the first time. It would be more reassuring, quite frankly, if you revised this discussion paper and, you know, injected your philosophy into it and -- and ...

17 MR. ROSIER: Dave.

DR. GIBBONS: Mr. Chair. I need to make a statement here. You -- you've seen this paper in -- in the September 6 -l6th and 17th Trustee Council meeting that was in the package, and it was a request by the Trustee Council to put it that. So, I'm just trying to say where it came from, and so it's been around awhile.

24 MR. ROSIER: Okay. Mr. Ayers.

25 MR. AYERS: Mr. Chairman, members, I have seen this 26 document. I've looked at this document. It was my understanding

1 that this was at your request and I didn't want to get in the way 2 of this at -- at your request. I guess if I had been able to focus 3 it -- at -- a little clearer at noon, when we moved through some 4 other items, I think that you made a decision earlier that obviates 5 the necessity for this discussion, and I'll be glad to write out what we're going -- how we're -- how I'm going to proceed and come 6 back to you, but I intend to proceed immediately after this meeting 7 with what we talked about earlier. 8

9

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MR. SANDOR: Great.

10 MR. ROSIER: Okay.

MR. COLE: It's so moved. 11

12 (Indiscernible -- Laughter)

Well, I think we should reflect -- reflect 13 MR. COLE: 14 that the Council approves this prospective action as outlined by 15 the Executive Director. Otherwise, we're left with sort of a blank 16 record.

17 MR. ROSIER: We have the motion before us then. Those 18 in favor signify by saying aye.

19 ALL TRUSTEES: Aye.

20 MR. ROSIER: (No response) Opposed? Passes. Draft 21 final restoration plan. Loeffler and Rabinowitch.

22 (Indiscernible - out of range of microphone.)

23 MR. ROSIER: You want to start on the draft work plan? 24 (Laughter)

25 MR. AYERS: Mr. Chairman.

26 MR. ROSIER: Shall we take a break?

Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



FAX COVER SHEET

TO: MR AYERS	Number:
From: Rebecca Williams	Date: 12-17-93
Comments:	Total Pages:](p
Just Spoke w/ Craig	Tillery. I told him
what we'd found last	
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to you anything they	find. Hope the following
helps. RAW	
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	- MILLING

EXXON VALDEZ OIL SPILL SETTLEMENT TRUSTEE COUNCIL

RESTORATION OFFICE Simpson Building 645 G Street Anchorage, Alaska

November 30, 1993

9:00 a.m.

TRUSTEE COUNCIL MEMBERS in attendance:

State of Alaska

State of Alaska Department of Environmental Conservation

United States Department of the Interior

State Department of Fish and Game

United States Department of Agriculture - Forest Service

United States Department of Commerce - NOAA MR. CHARLES COLE Attorney General

MR. JOHN SANDOR Commissioner

MR. GEORGE FRAMPTON, JR. Assistant Secretary

MR. CARL ROSIER Commissioner

MR. MIKE BARTON Regional Forester

MR. STEVE PENNOYER Director, Alaska Region

RESTORATION TEAM in attendance

JIM AYERS Executive Director, Trustees Council

- DAVE GIBBONS Interim Administrative Director, Trustees Council
- PAMELA BERGMANN Regional Environmental Assistant, United States Department of the Interior
- MARK BRODERSEN Restoration Chief, Alaska Department of Environmental Conservation

JEROME MONTAGUE Director, Oil Spill Impact Assessment & Restoration Division, Alaska Department of Fish and Game

BYRON MORRIS Chief, Office of Oil Spill Damage Assessment and Restoration, United States Department of Commerce - NOAA

the species that we are surveying through these boat surveys have 1 2 been in a long term decline. And, it also is actually timely when you consider an ecosystem approach to the Sound is -- many of the 3 species we're talking about that we survey, using the boat surveys, 4 5 are apex predators on a number of the fish species that would be tied into the ecosystem studies. So, it -- it also is appropriate 6 from that perspective. But, irrespective of the ecosystem study, 7 we -- we feel strongly that this study be approved for this year 8 because again, it give us a lot more statistical power to detect 9 trends and to monitor restoration. 10

11 MS. BERGMANN: Mr. Chairman.

12 MR. ROSIER: Yes.

MS. BERGMANN: The reason that we need funding early is because the first surveys would be done in March and we need to have the contract in place, and if we wait until the Trustee Council meeting in late January, there simply wouldn't be time to get the appropriate contracts in place and we would lose the opportunity to get the data in March of '94.

MR. ROSIER: Yes, Mr. Cole. Don't run away Tony.
MR. DEGANGE: I won't.

21 MR. COLE: One thing that has concerned me in the 22 past is that we haven't -- do not see, or for some reason, I have 23 not seen the results of previous projects on the same subject. For 24 example, here I see that both surveys of marine bird and sea otter 25 populations were conducted in '91 and '93, and, yet, we're being 26 asked to approve a study in '94, and we do not have the results, as

1 time.

2 MR. ROSIER: Yes, Mr. Cole.

3 MR. COLE: Will this study as envisioned by you and 4 your group include components of the ecosystem other than those 5 injured by the spill, or thought or believed to be injured by the 6 spill?

7 DR. SPIES: The approach taken is take the to 8 fisheries that are having problems now and to work backward to the 9 ecosystem, both from my so-called top down and bottom up approach. 10 For instance, the -- with the pink salmon, the zooplankton, the zooplankton depend on the phyloplankton, the production on the 11 phyloplankton depends on nutrients and oceanic conditions and 12 13 climate. And, this sort of -- and that their competitors with the salmon for food and so forth, and there's -- of course, they have 14 their predators. And, it's reaching out in both directions, if you 15 will, from the injured species to understand what controls their 16 17 production.

18 MR. COLE: Mr. Chairman.

19 MR. ROSIER: Yes, Mr. Cole.

20 MR. COLE: Because ...

DR. SPIES: And I'd just like to clarify that this really isn't mine. I've -- I've played a relatively minor role in trying to put this together, but this -- the people in Cordova have done the -- the -- lot of work on this (indiscernible).

25 MR. COLE: Well, you know, one of my ideas when we 26 were discussing this, your proposing is that the study would

1 include the elements of the Sound ecosystem other than those simply 2 injured by the spill or related to injuries of the spill -- from 3 And, I -- I would have some apprehension that this the spill. 4 study may be of somewhat narrower than was conceived by the 5 Trustees because I think, as it was being initially discussed by 6 the Trustees -- that thought was made and it was raised by some of 7 the scientists and scholars at the University of Alaska in 8 Fairbanks that not enough attention was being paid to the 9 relationship of the injured resources and the restoration 10 activities taken in connection with those resources to parts of the ecosystem which were not injured by the spill. 11

DR. SPIES: I think you could fairly say at this point that the emphasis has shifted from the studying species that were specifically injured, or could be determined to be specifically injured, to more of an ecosystem approach where the interdependencies among the species in the Sound that are experiencing problems are being studied in a more comprehensive fashion.

18 MR. COLE: Let me just say, and I'll put an end to my 19 comments, it was just that, it should, in my view, but certainly 20 leave it to the folks who far more about this subject than I, it 21 should be to the inter-dependency of components of the ecosystem, 22 other than those injured by the spill.

23 DR. SPIES: I think you could safely say that those 24 are being included to a much larger extent now than they have been 25 in the past.

26 MR. COLE: Okay, I want to be sure about that.

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MR. ROSIER: Mr. Frampton.

2 Well, I just want to say I think this is MR. FRAMPTON: a very interesting and ambitious looking agenda. But, I would also 3 4 hope that the group that's involved takes the broadest possible 5 approach because I think that while obviously pink salmon and herring are, at this point, a major piece of the concern here in 6 7 Prince William Sound, that what I had in mind and what I think -think we all had in mind was trying to encourage this process and 8 trying to put as at least a benchmark, not a limit, but a benchmark 9 of five million dollars for ecosystem monitoring and study program 10 was something that was not simply targeted on fisheries, but on the 11 And, what we're looking for is a really 12 whole ecosystem. comprehensive approach, and if too much is simply looking at, even 13 14 if it's top down and bottom up in the spectrum of pink salmon and herring, you're not going to get the kind of a broad approach that 15 16 I certainly looking for

DR. SPIES: You have to look at the agenda, there's -there's great emphasis on that because there's been a lot of planning. This document has got a lot in it, relating to fisheries, and I think what we have to do is develop similar approaches for some of the other injured resources.

22 MR. ROSIER: Mr. Pennoyer.

23 MR. PENNOYER: NOAA tried to take a lead in setting this 24 up, as the Trustee Council asked us to, and there are two points 25 there. First of all the work down by the group in Cordova didn't 26 focus only on studying pink salmon and herring. They focused on

1 those as the indicator and on a pathway approach from those other resources. We obviously are taking a very strong look at that in 2 3 this workshop of peer review process and having various experts from other disciplines come in, but we are also looking at 4 5 alternatives, additions, other branches that might be added to the 6 tree. So, I think it's -- it is a broad look. I would also say 7 that I don't -- I don't think some people's feelings at the start, that our five million dollar limit, or five million dollar number 8 9 was somehow a limit and, therefore, if you spend two million dollars on the pink salmon, you kind of cut everything else out. 10 The five million was for ecosystem approach and we still may be 11 doing species specific studies in addition to that. They've been 12 told, in other words, not to -- obviously have to be realistic, but 13 14 not limit their thinking by specifics doing for all research projects. I think the concept of looking at all the relationships 15 16 is clear. The other thing I'd point out is this is a workshop. 17 It's not going to answer our question entirely of what our total research plan is going to be. Mr. Ayers is working in combination 18 19 with many of the people coming out of this workshop, is going to 20 have to help put together a total research plan, how long a 21 discussion we've had on the Seward Center, and it's going to have 22 to include a monitoring plan for monitoring things like the annual 23 or bi-annual or whatever, boat surveys, it's going to have to 24 include all those other aspects, so this is a start. This is not 25 intended to be the final piece.

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26 MR. ROSIER: Yes, Mr. Cole,

1 MR. COLE: I still am not comfortable with what has 2 been said here, and I hark back to what Dr. French said this 3 morning, and I picked up on that. But, we -- we said five million dollars for an eco -- study of the ecosystem in Prince William 4 5 Sound. I mean, that was the study for the ecosystem, and as I 6 recall quite well, we wanted to discuss the inter-relationship of 7 all of the components of the ecosystem in Prince William Sound, and 8 particularly those related to the studies we were doing and the 9 effect that they may have on -- in any other resource in the Sound, 10 injured or uninjured, et cetera (indiscernible - coughing). And, 11 also we wanted baseline data for all of these components or elements of the ecosystem in Prince William Sound for five million 12 13 dollars. And, there was another talk about another five million dollars next year. And then we said that we -- and we have in the 14 15 work plan that we were prepared to spend additional funds on the pink salmon and herring and all these specific resources. But, it 16 17 was five million dollars for an ecosystem study, and, you know, I just want to make sure that -- that the staff, if you will, and the 18 Executive Director understands that this was an ecosystem study, 19 and it was not pink salmon or herring or things like that. Maybe 20 21 I'm being, you know, somewhat constrained about, but I just remain 22 a little unsettled that, you know, where we really -- what we 23 committed that five million dollars for.

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24 MR. ROSIER: Mr. Pennoyer.

25 MR. PENNOYER: I appreciate that, Mr. Cole, and I 26 appreciate the clarification. These are discussions that have

EXXON VALDEZ OIL SPILL SETTLEMENT TRUSTEE COUNCIL

RESTORATION OFFICE Simpson Building 645 G Street Anchorage, Alaska

August 23, 1993 8:30 a.m.

TRUSTEE COUNCIL MEMBERS in attendance:

State of Alaska

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MR. CHARLES COLE Attorney General

State of Alaska Department of Environmental Conservation

United States Department of the Interior

State Department of Fish and Game

United States Department of Agriculture - Forest Service

United States Department of Commerce - NOAA MR. JOHN SANDOR Commissioner

MR. GEORGE FRAMPTON, JR. Assistant Secretary

MR. CARL ROSIER Commissioner

MR. MIKE BARTON Regional Forester

MR. STEVE PENNOYER Director, Alaska Region

RESTORATION TEAM in attendance

DAVE GIBBONS Interim Administrative Director, Trustees Council PAMELA BERGMANN Regional Environmental Assistant, United States Department of the Interior MARK BRODERSEN Restoration Chief, Alaska Department of Environmental Conservation JEROME MONTAGUE Director, Oil Spill Impact Assessment δ. Restoration Division, Alaska Department of Fish and Game

1 costs during that time. And now, we have costs associated with the 2 preparing of reports, of the people who will be in the field 'til 3 September, and (inaudible -- electronic interference) fiscal year. So those costs were not included in the 1993 work plan, but we're 4 5 asking for costs to complete that. A note here, reading the 6 articles that you're reading, the 1992 damage and restoration reports, there are 92 which are being -- which were developed, and 7 8 those are either in the final stage right now or out for peer review, so that process is proceeding, and I have copies of 9 10 abstracts which I'll have available for you on September 16 of those reports. So, (inaudible -- electronic interference) there's 11 a minimum of 26 projects from 1993 that will appear in a 12 comprehensive report, and the date of receipt by the Trustee 13 Council is April 15, 1994, we'll make that date. There's 14 15 administrative costs in the interim budget which includes the 16 executive director's position, the restoration team. Several of 17 the work groups, the habitat protection work group, the 1994 work plan, and the restoration planning group that concerns the 18 19 restoration plan. In addition to that, there's the cost of the finance committee and the public advisory groups. There are some 20 21 -- some agencies feel that there are some projects that need to 22 begin before January 31st if there's going to be a successful 23 completion in the federal fiscal year '94, and there's eight of 24 those right now. We'll bring those up to the agencies and we'll be 25 able to respond individually to that, to why the interim funding is 26 needed, and those projects. At the June, I believe the June

8/23/93

Trustee Council meeting, a financial report was given to you by the 1 2 financial committee. It was dated -- excuse me, it was dated July 19th, which covered the period, the first period of funding, 3 which was March 1, 1992 to February 28, 1993, and it gives you a 4 5 financial audit of what funds were expended, what funds are remaining, and I will say that there is six and a half million 6 dollars of unexpended funds here of the nineteen million dollar 7 8 fund, and that splits -- about a million and a half dollars in administrative costs were not spent and will be returned to the 9 fund, and about five million dollars in project costs were not 10 spent and will be returned to the fund. So, the idea of not 11 managing the fund is -- I think is proven to be wrong here. We're 12 managing the dollars and we're trying to save dollars wherever 13 possible. So, that report was done by the independent finance 14 The recommendation I have to the Trustee Council here 15 committee. today is to not fund the four-month interim budget, but is to fund 16 a one-month interim budget, using funds previously approved to 17 proceed from this report, the six and a half million dollars. 18 You'll find that one month, that will give you enough time to 19 review (inaudible -- electronic interference) 1994 projects and 20 21 also the predefined project descriptions, which are complete for your September 16 meeting, which will give you adequate information 22 to make a good judgment on projects that are being conducted or a 23 24 judicious budget to be conducted in 1994. So, that's my recommendation (inaudible -- electronic interference). 25

26 MR. ROSIER: Any discussion from the Trustees?

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. . 1 Mr. Pennoyer?

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2	MR. PENNOYER: We're talking about two different things
3	though. This (inaudible electronic interference)
4	MR. GIBBONS: That's correct.
5	MR. PENNOYER: (Inaudible electronic interference)
6	MR. SANDOR: (Inaudible electronic interference)
7	MR. GIBBONS: (Inaudible electronic interference)
8	MR. COLE: Mr. Chairman, I would like to propose here
9	today that we include in the '94 work plan project five million
10	dollars to initiate a study of the entire biological composition of
11	Prince William Sound and the other spill affected areas. You will
12	recall that I proposed this, somewhat out of the blue, two or three
13	months ago, and I think I've since reflected on it more, and I am
14	convinced that, as Secretary Babbitt said today, of the wisdom of
15	that type of study. And I say that for two reasons. One is, we've
16	had difficulty establishing, as the report that the symposium
17	noted, the damages caused by the spill because of the absence of
18	baseline data preceding the Exxon Valdez spill in 1989. And I
19	think it would it's a wise use of these resources which we now
20	have available to take an inventory of the natural resources in
21	this area. Secondly, I think that a comprehensive study of the
22	resources there will enable us to better formulate the '94 work
23	plan projects as well as those in the future, '95, '96, '97. And
24	I have in mind that we should commit plus or minus five million
25	dollars to that study in '94 and a like amount in '95, essentially,
26	whatever it takes to complete this study. So, I would ask that the

Council give directions, if that is appropriate at this time, to
 the Restoration Team to begin preparations for that project.

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3 MR. ROSIER: Mr. Cole, a point of clarification. I 4 quite concur, I think, with the need for a further research program 5 in Prince William Sound. Certainly what we've seen this year, again, is the Sound is sick at the present time. We've got major 6 7 resource problems in Prince William Sound at the present time. What the cause is is not determined at the present time, but I 8 9 don't think anything can be ruled out in terms of what the problem 10 is in Prince William Sound. But I know this, that the people that 11 are living in Prince William Sound are certainly suffering as a 12 result of major resource problems there, salmon-wise, shellfishwise, other finfish-wise. There's major problems in that Sound at 13 the present time, and certainly within the -- my review of the '94 14 15 work plan, there are a number of studies that have been there, that we've been funding previously, that would, in fact, be part of 16 17 this, or are you talking about five million on top of the programs that are already in the '94 preliminary '94 work plan at the 18 19 present time?

20 I'm talking about MR. COLE: Yes, five million 21 dollars for an overall, over-arching study to catalog the resources 22 in Prince William Sound and the other spill-affected areas. So, 23 heaven forbid, if we have another spill, we will at least know 24 what's out there, have baseline data, and also data, as I say, to 25 enable us to coordinate all these plans. You will recall that some 26 of the scientists at the University of Alaska said that they

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1 thought that we really needed a sort of a coordinated overall 2 approach to our various projects, and I thought that was a good 3 suggestion, and in part it lies at the heart of my current 4 proposal.

5

MR. ROSIER: Yes, Mr. Frampton.

Mr. Chairman, we're very supportive of 6 MR. FRAMPTON: 7 this concept of, at least an initial investment of five million, and then contemplated a second five million in '95, and Secretary 8 Babbitt's highest priority within the Department of the Interior is 9 10 to establish a national biological survey which would not only consolidate research within the Interior Department but begin the 11 12 process at a national level of having a -- basically a survey of biological resources and the status of trend monitoring, and this 13 14 is -- the Attorney General's concept here in some sense is an 15 ecosystem-based version of the same, as we understand it, and has 16 a number of benefits. One is that the Public Advisory Group's 17 desire to see an endowment created for somewhat similar functions may run into some serious legal problems, and this is perhaps a 18 more -- even a more efficient and certainly a viable way, a clearly 19 20 viable to get a firm objective. Second, it offers the possibility, particularly if we investigate the alternative of putting together 21 22 an independent entity, which is something that perhaps we ought to think about with state and federal and private trustees, or at 23 24 least an advisory committee and independent scientists, of having a way to actually evaluate and coordinate some of those other 25 26 studies. So, it seems to us that this concept might be on top of

EXXON VALDEZ OIL SPILL SETTLEMENT TRUSTEE COUNCIL

RESTORATION OFFICE Simpson Building 645 G Street Anchorage, Alaska

> May 13, 1993 8:30 a.m.

TRUSTEE COUNCIL MEMBERS in attendance:

State of Alaska

. . .

MR. CHARLES COLE Attorney General

MR. JOHN SANDOR

Commissioner

State of Alaska Department of Environmental Conservation

United States Department of the Interior

State Department of Fish and Game

United States Department of Agriculture - Forest Service

United States Department of Commerce - NOAA

MR. WALTER STIEGLITZ (Alternate)

Regional Environmental Officer

MR. CARL ROSIER Commissioner

MR. MIKE BARTON Regional Forester

MR. STEVE PENNOYER Director, Alaska Region

RESTORATION TEAM in attendance

DAVE GIBBONS	Interim Council	Admini	strative	Direc	tor,	Truste	es
PAMELA BERGMANN	Regional States De					Unit	ed
MARK BRODERSEN	Restorati Environme				Departi	ment	of
DR. JEROME MONTAGUE	Director.	Oil	Spill I	mpact	Asses	sment	۶

DR. JEROME MONTAGUE Director, Oil Spill Impact Assessment & Restoration Division, Alaska Department of Fish and Game

KEN RICE Deputy Natural Resource Manager, United States Department of Agriculture - Forest Service

5/13/93

1 problematic. The line, again on the five hundred foot contour, 2 although it protects the drainage base, it creates a very large edge effect, because you have a two to three-tenth mile-wide strip 3 4 along a very long boundary. And, the experts, Cathy Culitz, and 5 some of folks in Oregon had told us, that a large edge effect is 6 very detrimental to successful nesting of the marbled murrelets. 7 There's very high nest predation from crows, eagles, hawks, if you 8 have a very narrow strip of land with a long edge effect. And, I 9 think that's one of the problems that we have in ranking that 10 particular parcel -- hard for marbled murrelets -- the geometry of 11 the parcel.

12 MR. COLE: Let	me
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13 MR. ROSIER: Yes...

14 MR. COLE: Before we get...

15 MR. ROSIER: Mr. Cole.

MR. COLE: (inaudible - simultaneous talking) Are we going to have a presentation so we get a record of how the acquisition of these parcels, or the expected acquisition, satisfies the requirements of the consent decree dealing with restoration, enhancement or replacement ...

21 MR. SANDOR: That's exactly. (Inaudible - simultaneous
22 talking).

23 MR. COLE: In toto, I'm a little concerned about, you 24 know, how we get off on one species and then we get a record that's 25 not nice and compact and direct. Are we going to have a whole 26 presentation of that?

Habitat Protection/Acquisition Letter and Form Dec. 1993

Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Walt Stieglitz Regional Director U.S. Fish and Wildlife Service 1011 East Tudor Road Room 201 Anchorage AK 99503

Dear Mr. Stieglitz:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

I am contemplating a three phase process: 1) Discussion and preliminary negotiations, 2) Detailed negotiations including appraisals, other assessments as well as terms and conditions, and 3) Authorization procurement agreement. Further, it is my intention to have the Trustees informed at each step and approve the progression. It is my plan to convey a review to the Trustees on January 31, 1994, regarding Habitat Protection/Acquisition that includes two parts:

1. Preliminary Report

- a. General proceedings.
- b. Seller's interest (land ownership, general boundaries, fee simple question, etc.).
- c. Lead agency comments/integrated strategies (e.g., multiple funding, value consideration).

2. Request for Authorization

- a. Progress to detailed negotiations.
- b. Appraisal and other assessment costs.

To compile a preliminary report, we would appreciate your cooperation in completing the following questionnaire. Please return this questionnaire to the restoration offices prior to January 15, 1994. We will have a brief teleconference to organize our presentation before the January 31, 1994, Trustee Council meeting.

Trustee Agencies

State of Alaska: Departments of Fish & Game, Law, and Environmental Conservation United States: National Oceanic and Atmospheric Administration, Departments of Agriculture and Interior

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Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Charles E. Cole Attorney General State of Alaska Department of Law 1031 West 4th Avenue Anchorage AK 99501

Dear Mr. Cole:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

I am contemplating a three phase process: 1) Discussion and preliminary negotiations, 2) Detailed negotiations including appraisals, other assessments as well as terms and conditions, and 3) Authorization procurement agreement. Further, it is my intention to have the Trustees informed at each step and approve the progression. It is my plan to convey a review to the Trustees on January 31, 1994, regarding Habitat Protection/Acquisition that includes two parts:

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2. Request for Authorization

- a. Progress to detailed negotiations.
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To compile a preliminary report, we would appreciate your cooperation in completing the following questionnaire. Please return this questionnaire to the restoration offices prior to January 15, 1994. We will have a brief teleconference to organize our presentation before the January 31, 1994, Trustee Council meeting.

Trustee Agencies

If you determine that any of the information requested may be confidential, simply let us know. Should you have any questions regarding this form, please call Carol Fries at 762-2483.

Thank you for your timely response.

Sincerely,

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James R. Ayers Executive Director

cc Craig Tillery

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Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Chuck Gilbert Chief Land Resource Division U.S. National Park Service 2525 Gambell Room 201 Anchorage AK 99503

Dear Mr. Gilbert:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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- a. Progress to detailed negotiations.
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To compile a preliminary report, we would appreciate your cooperation in completing the following questionnaire. Please return this questionnaire to the restoration offices prior to January 15, 1994. We will have a brief teleconference to organize our presentation before the January 31, 1994, Trustee Council meeting.

Trustee Agencies

If you determine that any of the information requested may be confidential, simply let us know. Should you have any questions regarding this form, please call Carol Fries at 762-2483.

Thank you for your timely response.

Sincerely,

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James R. Ayers Executive Director

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Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Dave R. Gibbons Natural Resource Manager Forest Service 709 West 9th Street Room 225 Juneau AK 99802

Dear Mr. Gibbons:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Trustee Agencies State of Alaska: Departments of Fish & Game, Law, and Environmental Conservation United States: National Oceanic and Atmospheric Administration, Departments of Agriculture and Interior If you determine that any of the information requested may be confidential, simply let us know. Should you have any questions regarding this form, please call Carol Fries at 762-2483.

Thank you for your timely response.

Sincerely,

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James R. Ayers Executive Director

cc Walt Sheridan John Harmening

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Negotiation Summary Report Exxon Valdez Restoration Habitat Protection Process

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Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Bruce Van Zee Forest Supervisor U.S. Department of Agriculture 3301 C Street Suite 300 Anchorage AK 99503

Dear Mr. Van Zee:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Thank you for your timely response.

Sincerely, R. Alyer am James R. Ayers Executive Director

cc Mike Barton Dave Gibbons

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Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

John Sandor Commissioner Alaska Department of Environmental Conservation 410 Willoughby Avenue, Suite 105 Juneau AK 99801-1795

Dear Mr. Sandor:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Thank you for your timely response.

Sincerely, K. Alyen ames James R. Ayers Executive Director

cc Mark Brodersen

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Landowner			Lead	Agency
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Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Carl Rosier Commissioner Alaska Department of Fish and Game 1255 West 8th Street Juneau AK 99802

Dear Mr. Rosier:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Thank you for your timely response.

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Sincerely, R. Alger amer James R. Ayers Executive Director

cc Jerome Montague

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Landowner			Lead	Agency	
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Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

George Frampton Assistant Secretary U.S. Department of Interior 1849 C Street NW Room 3138 Washington DC 20240

Dear Mr. Frampton:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Thank you for your timely response.

Sincerely, R Alyers am James R. Ayers

Executive Director

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Landowner		Lead	Agency
			Agency
		Parcel	<b>Related Parcels</b>
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Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Mike Barton Regional Forester U.S. Department of Agriculture 709 West 9th Street Room 249 Juneau AK 99802

Dear Mr. Barton:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Thank you for your timely response.

Sincerely, Ayers amo James R. Ayers Executive Director

cc Bruce Van Zee Dave Gibbons

Landowner			Lead	Agency _	
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Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Steve Pennoyer Director National Marine Fisheries Service 709 West 9th Street Room 456 Juneau AK 99801

Dear Mr. Pennoyer:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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Thank you for your timely response.

Sincerely, R. Ayers ames James R. Ayers Executive Director

cc Byron Morris

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Byron Morris Agency Liaison U.S. Department of Oceanic & Atmospheric Administration 11305 Glacier Highway Auke Bay AK 99821

Dear Mr. Morris:

Habitat Protection/Acquisition is an essential strategy for restoration of the injured resources, therefore it is imperative that we complete this task professionally and efficiently. As I discussed with you during our opening discussion focusing on negotiations for high ranked parcels identified in the Comprehensive Habitat Protection Process; Large Parcel Analysis, it is my full intention to present a status report regarding these discussions and preliminary negotiations at the January 31, 1994, Trustee Council meeting.

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? Annen Sincerely, ame James R. Ayers Executive Director

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Veronica Gilbert Agency Liaison Alaska Department of Natural Resources 645 G Street Suite 402 Anchorage AK 99501

Dear Ms. Gilbert:

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· R. Algers Sincerely. ames James R. Ayers

Executive Director

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Mark Brodersen Agency Liaison Alaska Department of Environmental Conservation 410 Willoughby Avenue Juneau AK 99801-1795

Dear Mr. Brodersen:

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Sincerely, RAJen amer

James R. Ayers Executive Director

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Jerome Montague Agency Liaison Alaska Department of Fish & Game 1255 West 8th Street Juneau AK 99802

Dear Mr. Montague:

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Sincerely, R. Ayer amer James R. Ayers Executive Director

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 15, 1993

Sandy Rabinowitch Agency Liaison U.S. Department of Interior 2525 Gambell Anchorage AK 99503

Dear Mr. Rabinowitch:

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**Negotiation Summary Report** Exxon Valdez Restoration Habitat Protection Process

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## LARGE PARCEL EVALUATION and RANKING

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Dept. of Law: Charles Cole, CC Craig Tillery USFS: Walt Sheridan USFWS: Walt Stiglitz NPS: Chuck Gilbert

Afognak Joint Venture Eyak Chenega Tatitlek Akhiok Kaguyak Chenega Afognak Joint Venture Akhiok Kaguyak Evak Kodiak Island Borough Akhiok Kaguyak Koniag Koniag **English Bay** Eyak Koniag Port Graham

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*REGION: KEN/Kenai, KON/Kodiak, PWS/Prince William Sound **Parcels, part of EYA 11, Core Parcels (3)

## MEMORANDUM

To: Kodiak Refuge Negotiating Team

From: C. Walter Ebell

Date: December 20, 1993

Subject: Participant List



EXXON VALDEZ OIL SPILL TRUSTEE COUNCIL

Attached is a list of the folks involved with the Kodiak Refuge Project which I thought you might find helpful.

Happy Holidays.

## KODIAK REFUGE PROJECT

## AKHIOK-KAGUYAK, INC.

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Ralph Eluska, President Akhiok-Kaguyak, Inc. 5028 Mills Drive Anchorage, AK 99508	FAX NO.:	(907) 337-1264 (907) 337-0600 (907) 244-3214
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KONIAG, INC.		
Uwe Gross President Koniag, Inc. 4300 B Street, Suite 407 Anchorage, AK 99503		(907) 561-2668 (907) 562-5258
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Arthur R. Kennedy President and Board Chairman Alaska Resource Analysts, Inc. P.O. Box 200576 Anchorage, AK 99520-0576		(202) 225-5765 (304) 876-3587 (907) 345-1801
Tim Mahoney 108 Gibbon Street Alexandria, VA 22314	PHONE AND FAX:	(703) 519-8933

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### OLD HARBOR NATIVE CORPORATION

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C. Walter Ebell, Esq. JAMIN, EBELL, BOLGER & GENTRY 300 Mutual Life Building 605 First Avenue Seattle, WA 98104		
Alan L. Schmitt, Esq. JAMIN, EBELL, BOLGER & GENTRY 323 Carolyn Street Kodiak, AK 99615	FAX NO.:	(907) 486-6024 (907) 486-6112 (907) 486-5314
Roy Jones, Esq. BIRCH, HORTON, BITTNER & CHEROT 1155 Connecticut Ave., N.W. Suite 1200 Washington, D.C. 20036	FAX NO.: DIRECT LINE:	(202) 659-5800 (202) 659-7640 (202) 862-8365 (703) 978-5381

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Kensington, MD 20895			
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Landry & Associates	FAX NO.:	(602)	258-2685

Renaissance Square Two North Central, Suite 1950 Phoenix, AZ 85004

NEGOTIATING TEAM

MOBILE: (602) 390-9547

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Dee S. Butler U.S. Fish and Wildlife Service Division of Realty 1011 East Tudor Road Anchorage, AK 99503	TELEPHONE : FAX :	• /	786-3421 786-3635

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Glen Ellison U.S. Fish and Wildlife Service 1011 East Tudor Road Anchorage, AK 99503

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TELEPHONE :	(907)	786-3545
FAX NO.:	(907)	786-3640

### EVOS

Jim AyersTELEPHONE: (907) 278-8012Executive DirectorFAX NO.: (907) 276-7178Exxon Valdez Oil Spill Trustee Council645 "G" StreetAnchorage, AK 99501

### DEPARTMENT OF THE INTERIOR

Hon. George Frampton Assistant Secretary of the Interior Department of Interior 1849 C Street NW Washington, D.C. 20240	TELEPHONE: FAX NO.:	
Dan Sakura Special Assistant to the Assistant Secretary for Fish and Wildlife and Parks U.S. Department of Interior 1849 C Street, N.W., Room 3156 Washington, D.C. 20240	TELEPHONE: FAX NO.:	
Mr. Walter O. Stieglitz Regional Director U.S. Fish and Wildlife Service 1011 E. Tudor Road Anchorage, AK 99503	TELEPHONE: FAX NO.:	
Jay R. Bellinger Refuge Manager Kodiak National Wildlife Refuge 1390 Buskin River Road	TELEPHONE: FAX NO.:	

Kodiak, AK 99615

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## STATE OF ALASKA

Hon. Charlie Cole Attorney General 1031 W. Fourth Avenue, Suite 200 Anchorage, AK 99501	TELEPHONE: FAX NO.:	(907) 269-5100 (907) 276-3697
Craig Tillery, Esq. Assistant Attorney General 1031 W. Fourth Avenue, Suite 200 Anchorage, AK 99501		(907) 269-5274 (907) 276-3697
Alex Swiderski, Esq. Assistant Attorney General 1031 W. Fourth Avenue, Suite 200 Anchorage, AK 99501	TELEPHONE: FAX NO.:	(907) 269-5274 (907) 276-3697

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### JAMIN, EBELL, BOLGER & GENTRY

A PROFESSIONAL CORPORATION

ATTORNEYS AT LAW

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605 FIRST AVENUE

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Mr. Jim Ayers Executive Director Exxon Valdez Oil Spill Trustee Council 645 "G" Street Anchorage, AK 99501

## Exxon Valdez Oil Spill Trustee Council

Restoration Office 645 G Street, Suite 402, Anchorage, Alaska 99501 Phone: (907) 278-8012 Fax: (907) 276-7178



December 10, 1993

Editor New York Times 229 West 43rd Street New York, NY 10036

Rebeccoa

Dear Editor:

The most recent and comprehensive field survey of western Prince William Sound took place this summer. A draft report on the findings was released Nov. 30 at a meeting of the *Exxon Valdez* Trustee Council in Anchorage, Alaska. While I read with interest Agis Salpukas' reporting of Dr. Keith Kvenvolden's study of asphalts found on some shorelines (New York Times, Dec. 1), I would caution readers against using the article to form generalizations about conditions in the area affected by the 1989 *Exxon Valdez* oil spill. Let me be clear—based on our staff's studies, I strongly disagree with Kvenvolden's principal conclusion that oiling residue from other sources is more common than *Exxon Valdez* oil.

Kvenvolden's findings only apply to a single type of oil residue: hardened, weathered tar and asphalt. Even on the surface, the oiling types and consistencies we still find vary, from Kvenvolden's asphalts to greasy brown "syrup," less viscous emulsions, and even sheening. Fortunately, cleanup efforts and natural forces have combined to remove most of the oil from the surface, but there are about a dozen sites around the area that are still seriously and obviously oiled, and show a variety of oiling conditions beyond hard asphalt. Some of the sites show continuous oiling for several hundred meters along the shoreline. These conditions are a great improvement from the spring of 1989, to be sure, but public land managers and biologists are still concerned about localized effects from that oiling. This is true especially in light of Kvenvolden's work, which suggests that surface oiling can stabilize and remain visible for many years after an event.

A greater concern to the Trustee Council is subsurface oiling, which is probably more prevalent now than surface oil residue in the spill area. Subsurface oiling patches are scattered around the area and range in size from a few square meters to several thousand square meters. We are encouraged to find that subsurface oiling has decreased area-wide by about 45 percent since a 1991 survey, but the same point about environmental concerns applies here.

Trustee Agencies

State of Alaska: Departments of Fish & Game, Law, and Environmental Conservation United States: National Oceanic and Atmospheric Administration, Departments of Agriculture and Interior

New York Times December 10, 1993 Page 2

Did all this oil come from some other source from long ago? Not likely.

State and federal researchers visited 59 study sites in western Prince William Sound this summer, traveling from the northern islands to the southwest entrance where the Sound meets the Gulf of Alaska. Oil was present, in some amount, at every site. More importantly, study of these sites began in 1989, after the spill, when some of the same government researchers documented heavy, viscous oil coming ashore. They were sampled and "fingerprinted" chemically as Exxon's Alaska North Slope crude in 1989, then tracked yearly right through the summer of 1993. Scientists at the National Oceanic and Atmospheric Administration have analyzed several thousand samples collected in the spill path over the last four years; Kvenvolden reports his results based on analysis of only twenty-one samples from the oiled region. Kvenvolden's work gives us useful information about tar and asphalt splatters in the area, but it does not apply to the large areas of less weathered oiling our researchers encountered on the surface and below it this summer.

A large oil spill does not just go away. In Alaska, we are very encouraged at some of the positive visual and biological changes observed since 1989; some of them are truly dramatic. However, some continuing and perplexing negative changes trouble us. High oil concentrations in sediments and mussels continue to be found in the western part of the Sound. The effects of these residues on wildlife and fishery resources continue to be assessed.

As scientists and public resource managers, we feel it is important that the owners of these resources—America's citizens—understand the complexity of the situation and have the opportunity to guide our efforts. They need complete information to do that. Thank you for the opportunity to comment on this subject.

Sincerely yours,

James R. Ayers Executive Director

cc: Trustee Council

Enclosures: Photographs from 1993 survey Samples from 1993 survey

## EXXON VALDEZ RESTORATION OFFICE TELECONFERENCE REQUEST FORM

Date & Time: Thurs Dec	а, 93 I а.т	n.p.m.
Group:	all the second	
Originator's Name: Molly M	Cammon 278	-8012
Originator's Phone Number:	4th Flr Lg Conf Rm - 279-5177 4th Flr Sm Conf Rm - 278-8012 ext. 1407 1st Flr Lg Conf Rm - 258-9860	
Teleconference Operator:	1-800-770-2121 GCI 1-800-235-0684 ALASCOM	ſ
Participants via Teleconference:		
Names	Numbers	Aware of Call Yes / No
1 Jim Ayers	465-6643	<u> </u>
2 Jerome Montague	405-6160	<u></u>
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# DRAFT

## **Administrative Funding Resolution**

Background - The Trustee Council has authorized funding for administrative/management of Council business and responsibilities, through December 31, 1993, for the Executive Director's Office, Restoration Team support (which includes the work groups), the Finance Committee, and the Public Advisory Group. Funding for the remaining nine months will be developed as soon as a new management structure is adopted by the Trustee Council. In the interim, a budget for administrative/management duties is needed for inclusion in the 1994 Draft Work Plan. Trustee Council authority is needed beginning January 1, 1994, to continue the administrative projects beyond that date.

<u>Resolution</u> - Because of time constraints on developing a new administrative budget, I recommend that the Council use the existing 12 month detailed budget for the Executive Director's Office, Restoration Team support, the Finance Committee, and the Public Advisory Group for inclusion in the draft Work Plan as the administrative/management budget. Appropriate explanation will be included with the budget to explain that the final amount authorized will be less than is shown in the draft Work Plan and reflect the new organization structure. Therefore, I request that the Council adopt the existing 12 month administration budgets (named above) with the understanding that a minimum 15% reduction will be made in the remaining nine month period, as we implement the new

structure and make the appropriate transfer of functions and costs.

Agencies should note that:

- Agency Administrative FY94 budgets will be developed with the Executive Director immediately.
- 2) There should be no further administrative financial commitments for FY94 beyond February 1, 1994, without the expressed approval of the Executive Director, and vacancies will not be filled unless approved by the Executive Director.
- 3) A revised final detailed FY94 Administrative budget will be developed within the parameters set out by the new structure and the draft FY94 budget less at least 15%.
- 5) Previously established work groups will be dissolved or melded into the new management structure.
- 6) Each agency should designate a liaison/restoration work force person to work with the Executive Director in developing the FY94 Administrative budget respectively.

Initiate and develop an on-going scientific research institute, that will enhance and provide facilities and personnel, necessary for scientific monitoring, restoration, rehabilitation, and research that enables and promotes long-term recovery and health of the marine resources, injured by the *Exxon Valdez* oil spill.

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